



BOE Discussion

Paul Derwent 17 May 2017

- BOE needs WBS defined
 - Describe work associated with project scope

| 0,000 | ✓ Close to be ready/ready | | | SY. | 2/2 | 1.1 |
|-------------------------------|---|--------------|-----------------------|--------------|--------------|----------|
| | Advanced Realiminary | | 8 | | 20 | ell'aned |
| | Freiminury | 15 | $\checkmark \diamond$ | 10 | 1 | NIC |
| = 121 PIP-I | Project | | | | | 80 |
| <u>∎</u> 121.1 Pli | P-II - Major Milestones | | | \checkmark | | |
| | P-II - Project Management | \checkmark | \checkmark | \checkmark | \checkmark | |
| └ <mark>──</mark> ── 121.3 PI | P-II - Linac | | | | | |
| ± 121.3.1 | Linac - Project Management (PM) | | | | | |
| . 121.3.2 | Linac - Accelerator Physics (AP) | | | | | |
| 121.3.3 ⊡ | Linac - Warm Front End (WFE) | \checkmark | \checkmark | \checkmark | \checkmark | |
| ⊞ 121.3.4 | Linac - Half Wave Resonator (HWR) | \checkmark | | | | |
| | Linac - Single Spoke Resonator 1 (SSR1) | \checkmark | \checkmark | \checkmark | | |
| ~70% of 121.3.6 | Linac - Single Spoke Resonator 2 (SSR2) | \checkmark | \checkmark | \checkmark | | |
| . | Linac - Low Beta 650 (LB650) | \checkmark | \checkmark | \checkmark | | |
| Total <u>121.3.8</u> | Linac - High Beta 650 (HB650) | \checkmark | \checkmark | \checkmark | | |
| E 121.3.9 ⊡ | Linac - Radio Frequency power (RF) | \checkmark | \checkmark | \checkmark | \checkmark | |
| PIP-II I 121.3.10 | Linac - RF power INTegration (RF-INT) | \checkmark | V | | | |
| Project 121.3.11 | Linac - CRYOgenics (CRYO) | \checkmark | \checkmark | \checkmark | \checkmark | |
| = 10 ject 💶 🗉 121.3.12 | Linac - LB650 and HB650 Warm Units (WarmU) | \checkmark | | | | |
| costs = 121.3.13 | Linac - cold and warm magnets Power Supply (PS) | | | | | |
| ± 121.3.14 | Linac - Beam Transfer Line to booster (BTL) | | _ | | | |
| ± 121.3.15 | Linac - Beam Absorber Line (BAL) | | _ | _ | _ | |
| ± 121.3.16 | Linac - Beam Instrumentation (BI) | V | _ | _ | _ | |
| ± 121.3.17 | Linac - Controls (C) | | _ | _ | | |
| ± 121.3.18 | Linac - Vacuum (V) | | _ | _ | | |
| | Linac - Electrical & Cooling & Mechanical Support (Exc&M&S) | | _ | | | |
| ■ 121.3.20 ■ 424.3.24 | Linac - Salety Systems (SS) | | - | - | | |
| E 121.3.21 | Linac Installation Integration & Commissioning (1818.C) | v | | | | |
| ■ 121 4 PI | P-II - Booster | | | | | |
| - 121.4 F | P-II - Recycler/Main Injector | | | | | |
| | | | | | | |
| | | \checkmark | V | \checkmark | \checkmark | |



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WBS Dictionary: Defining to Level 5

| 1 | Activity ID | Dictionary Entry | Responsible Party | Named Party |
|----|---|--|------------------------|--------------|
| | 121 PIP-II Project | In collaboration with international partners, the PIP-II Project will enhance | PIP-II Project Manager | Steve Holmes |
| | | the Fermilab accelerator complex to deliver higher-power proton beams to | | |
| | | the neutrino-generating target that serves the LBNF/DUNE program, enabling | | |
| | | a capability of 1.2 MW on target at 120 GeV. The PIP-II Project comprises a | | |
| | | 800 MeV superconducting radio frequency (SRF) linac, transfer line to the | | |
| | | Booster enclosure, upgrades to the Booster, Recycler, and Main Injector | | |
| | | synchrotrons for increased intensity, associated buildings and infrastructure, | | |
| 2 | | and all project management. | | |
| | 121.1 PIP-II - Major Milestones | This WBS entry covers all major milestones tracked by the project, no costs or | PIP-II Project Manager | Steve Holmes |
| 3 | | effort are included in this section. | | |
| | 121.2 PIP-II - Project Management | This WBS entry covers the labor, materials, travel, and fixed costs associated | PIP-II Project Manager | Steve Holmes |
| | | with operations of the PIP-II Project Office, including the offices of the Project | , | |
| | | manager and staff: the project support functions: coordination with | | |
| | | international partners; environment, safety, and health; quality assurance; | | |
| 4 | | configuration management; and document control. | | |
| | 121.2.2 PM Fermi & USA Coordination | This WBS entry covers the project management support (LOE) for Fermilab | PIP-II Project Manager | Steve Holmes |
| | | and US collaborator coordination. Materials (M&S) support includes all | | |
| 5 | | project-related conference travel, office supplies, and training support. | | |
| - | 121.2.2.1 PM Fermi & USA Coordination Project Management and Coordination | This WBS entry covers the project management support (LOE) for Fermilab | PIP-II Project Manager | Steve Holmes |
| | | and US collaborator coordination. Materials (M&S) support includes all | in integer manager | |
| 6 | | project-related conference travel | | |
| | 121.2.2.1.1 PM Fermi & USA Coordination : Coordination | This WBS entry covers the project management support (LOE) for Fermilab | PIP-II Project Manager | Steve Holmes |
| 7 | | and US collaborator coordination. | | |
| | 121.2.2.1.2 PM Fermi & USA Coordination : Travel | This WBS entry covers all project-related conference travel for Fermilab and | PIP-II Project Manager | Steve Holmes |
| 8 | | US collaborator coordination. | | |
| | 121.2.2.2 PM Fermi & USA Coordination Procurement (M&S) | This WBS entry covers the Materials (M&S) support for Fermilab and US | PIP-II Project Manager | Steve Holmes |
| 9 | | collaborator coordination. It includes office supplies and training support. | | |
| - | 121.2.2.1 PM Fermi & USA Coordination Training Costs (M&S) | This WBS entry covers the Materials (M&S) support for Fermilab and US | PIP-II Project Manager | Steve Holmes |
| 10 | | collaborator coordination training support. | | |
| | 121.2.2.2 PM Fermi & USA Coordination Office Supply Costs (M&S) | This WBS entry covers the Materials (M&S) support for Fermilab and US | PIP-II Project Manager | Steve Holmes |
| 11 | | collaborator coordination office supplies. | , | |
| | 121.2.3 PM International Coordination | This WBS entry covers the project management support (LOE) for | PIP-II Project Manager | Steve Holmes |
| | | international collaborator coordination. Materials (M&S) support includes all | , | |
| 12 | | project-related international travel associated with collaboration efforts. | | |
| | 121.2.3.1 PM International Coordination T4 Milestones | This WBS entry includes major milestones for Project Management | PIP-II Project Manager | Steve Holmes |
| 13 | | International Coordination activities. | | |
| | 121.2.3.2 PM International Coordination Project Management and Coordination | This WBS entry covers the project management support (LOE) for | PIP-II Project Manager | Steve Holmes |
| | | International coordination, Materials (M&S) support includes international | | |
| 14 | | coordination travel | | |
| - | 121.2.3.2.1 PM International Coordination : Coordination | This WBS entry covers the project management support (LOE) for | PIP-II Project Manager | Steve Holmes |
| 15 | | International collaborator coordination. | | |
| | 121.2.3.2.2 PM International Coordination : Travel | This WBS entry covers project-related travel for International collaborator | PIP-II Project Manager | Steve Holmes |
| 16 | | coordination. | | |
| | 121.2.3.3 PM International Coordination Procurement (M&S) | This WBS entry covers the Materials (M&S) support for International | | |
| | | collaborator coordination. It includes special process spares, short term | | |
| 17 | | visitor support, and import duties for in-kind contributions. | | |
| -1 | | | | <u> </u> |





WBS Dictionary: Defining to Level 5

| 1 | Activity ID | | Dictionary Entry | Responsible Party | Named Party |
|----|---|------------------------|--|------------------------|--------------------|
| | 121 PIP-II Project | | In collaboration with international partners, the PIP-II Project will enhance | PIP-II Project Manager | Steve Holmes |
| | | | the Fermilab accelerator complex to deliver higher-power proton beams to | | |
| | | | the neutrino-generating target that serves the LBNF/DUNE program, enabling | | |
| | | | a capability of 1.2 MW on target at 120 GeV. The PIP-II Project comprises a | | |
| | | | Boother superconducting radio frequency (SRF) linac, transfer line to the | | |
| | | | synchrotrons for increased intensity, associated buildings and infrastructure. | | |
| 2 | | | and all project management. | | |
| 2 | 121.1 PIP-II - Major Milestones | | This WBS entry covers all major milestones tracked by the project, no costs or | PIP-II Project Manager | Steve Holmes |
| 3 | | | effort are included in this section. | in integer indiager | |
| | 121.2 PIP-II - Project Management | | This WBS entry covers the labor, materials, travel, and fixed costs associated | PIP-II Project Manager | Steve Holmes |
| | | | | | |
| | | Mell defin | ed where WRS is well d | efined | |
| | | | | CHIICU | |
| 4 | 121.2.2 PM Fermi & USA Coordination | | | | a Holmes |
| | 121.2.2 PM Permi & OSA Coordination | otherw | /ise just to 13 | | enomes |
| 5 | | othern | | | |
| | 121.2.2.1 PM Fermi & USA Coordination Project Manage | ~270 line a | | | e Holmes |
| | | ² 270 lines | | | |
| 6 | | | | | |
| | 121.2.2.1.1 PM Fermi & USA Coordination : Coordinatio | aalara | adad ta matah DC aalar | ~ | e Holmes |
| 7 | | COIOT C | oded to match Pb color | S | |
| | 121.2.2.1.2 PM Fermi & USA Coordination : Travel | | | | e Holmes |
| 8 | 121.2.2.2 DM Form: 8 LICA Coordination Decoursement // | | | | a Halmes |
| | 121.2.2.2 PM Fermi & USA Coordination Procurement (| | | | e Holmes |
| | 121.2.2.2.1 PM Fermi & USA Coordination Training Cost | | | | e Holmes |
| 10 | | Din2_docd | h #599 has current draf | t vorcior | |
| | 121.2.2.2.2 PM Fermi & USA Coordination Office Supply | i ipz-uocui | $5\pi 333$ has current utar | | e Holmes |
| 11 | | | 1 . I I | | |
| | 121.2.3 PM International Coordination | will un | date as develons | | e Holmes |
| | | | dute us develops | | |
| 12 | | | | | |
| | 121.2.3.1 PM International Coordination T4 Milestones | | This WBS entry includes major milestones for Project Management | PIP-II Project Manager | Steve Holmes |
| 13 | 121 2 2 2 PM International Coordination Project Manag | ement and Coordination | This W/PS entry covers the project management support (LOE) for | PIP-II Project Manager | Stove Holmer |
| | 121.2.5.2 FM International Coordination Project Manag | | International coordination. Materials (M&S) support includes international | FIF-II FIOJECT Manager | steve nonnes |
| 14 | | | coordination travel | | |
| | 121.2.3.2.1 PM International Coordination : Coordinatio | n | This WBS entry covers the project management support (LOE) for | PIP-II Project Manager | Steve Holmes |
| 15 | | | International collaborator coordination. | | |
| | 121.2.3.2.2 PM International Coordination : Travel | | This WBS entry covers project-related travel for International collaborator | PIP-II Project Manager | Steve Holmes |
| 16 | | | coordination. | | |
| | 121.2.3.3 PM International Coordination Procurement (| M&S) | This WBS entry covers the Materials (M&S) support for International | | |
| | | | collaborator coordination. It includes special process spares, short term | | |
| 17 | | | visitor support, and import duties for in-kind contributions. | | |
| | | | | | the Francisco Hall |



Details

- Management will define:
 - level of BOE, by scope of work
 - PM is at L2
 - CF is at L3
 - RF Power is mostly at L5 (2 of 12 at L4)
 - pip2-docdb entry
 - word form, with some information preloaded
 - Excel form, with some information preloaded
 - resources (labor and M&S) for the task
 - fill in contingency rule and estimate uncertainty
 - At L5, need to include in P6
 - these two documents need to be consistent in format across the entire project

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- information also has to be consistent with what is in P6
- Work with L3 manager on WBS dictionary element
 - Need to have consistent wording and approach

- BOE needs WBS defined
 - Describe work associated with project scope
 - Have documents in docdb
 Drafts in docdb
 - Extract information from P6 and include in docdb entry

| 121 PIP-II Project | 320 |
|--|-------------------|
| 121.1 PIP-II - Major Milestones | 3202 |
| 121.1.1 T0 Milestones (DOE Acquisition Executive for Critical Decision) | |
| 121.1.2 T1 Milestones (DOE Program Office) | 206 |
| | 269 |
| 121.1.4 I3 In-kind Milestones (Fermilab Directorate) | 113 |
| 121.1.5 External Milestones | 143 |
| ■ ★121.2 PIP-II - Project Management 🛛 🕅 | 263 |
| 121.2.1 PM - T3 Milestones (PIP-II Project Manager) | 263 |
| 121.2.2 PM - Fermilab & USA Coordination (Fermi&USACoord) | 257 |
| 121.2.3 PM - International Coordination (IntCoord) | 257 |
| ■ 121.2.4 PM - Business Office (BO) | 257 |
| 121.2.5 PM - Environmental Safety, Health & Quality (ESH&Q) | 257 |
| 121.2.6 PM - System Engineering & Electrical and Mechanical Integration (SE&EMI) | 257 |
| 121.3 PIP-II - Linac | 28 |
| 121.3.1 Linac - Project Management (PM) | 11: |
| Ex 121.3.11 Linac - CRYOgenics (CRYO) | 21 |
| 121.3.22 Linac - Installation, Integration & Commissioning Coordination (I&I&CC) | |
| Ex 121.3.3 Linac - Warm Front End (WFE) | 4 |
| 式 121.3.5 Linac - Single Spoke Resonator 1 (SSK1) | 6 |
| 121.3.6 Linac - Single Spoke Resonator 2 (SSR2) | 84 |
| | - 3 |
| ⊕★ 121.3.8 Linac - High Beta 650 (HB650) | 104 |
| Ex 121.3.9 Linac - Radio Frequency power (RF) | 28 |
| ■ 121.4 PIP-II - Booster | |
| 121.4.1 Booster - R&D Phase | |
| 121.5 PIP-II - Recycler/Main Injector | |
| 121.5.1 R&MI - R&D Phase | |
| = ★ 121.6 PIP-II - Conventional Facility 🛛 📩 | 23 |
| 121.6.1 CF - Conceptual Design (for all PIP-II civil engineering works) | 4 |
| 121.6.2 CF - Site Preparation | 8 |
| 121.6.3 CF - Cryo Plant Building | 11 |
| 121.6.4 CF - Utility Building | 10 |
| 121.6.5 CF - High Bay Building | 12 |
| 121.6.6 CF - Linac Tunnel (including Penetrations between Gallery and Tunnel) | 13 |
| 121.6.7 CF - Linac Gallery | 15 |
| 121.6.8 CF - Beam Transfer Line (to booster, escluding booster connection and includin | i g Bea 61 |
| 121.6.9 CF - Booster Connection | 119 |
| 121.7 Template Procurement - 13 Mar 2017 - Iari | 23 |
| 121.7.1 General Procurement | 22 |



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BOE Reviewers: Tentative

| WBS | | L3 |
|----------|--|--------------------|
| 121.2 | Project Management / Office | Steve Holmes |
| 121.3.1 | Linac Project Management | Fernanda Garcia |
| 121.3.2 | Linac Accelerator Physics | Valeri Lebedev |
| 121.3.3 | Linac Warm Front End 🛛 🗙 📩 | Lionel Prost |
| 121.3.4 | Linac HWR | Allan Rowe |
| 121.3.5 | Linac SSR1 | Leonardo Ristori |
| 121.3.6 | Linac SSR2 | Leonardo Ristori |
| 121.3.7 | Linac LB650 📩 📩 | Tom Nicol |
| 121.3.8 | Linac HB650 | Tom Nicol |
| 121.3.9 | Linac RF Power 🖌 🛨 | Dave Peterson |
| 121.3.10 | Linac RF Integration | Brian Chase |
| 121.3.11 | Linac Cryo 📩 | Arkadiy Klebane |
| 121.3.12 | Linac Warm Units | Alex Chen |
| 121.3.13 | Linac Magnet PS | Bruce Hanna |
| 121.3.14 | Linac Beam Transfer Line | TBD |
| 121.3.15 | Linac Beam Abort Line | TBD |
| 121.3.16 | Linac Instrumentation | Vic Scarpine |
| 121.3.17 | Linac Controls | Jim Patrick |
| 121.3.18 | Linac Vacuum | Alex Chen |
| 121.3.19 | Linac Safety Systems | John Anderson |
| 121.3.20 | Linac Test Infrastructure | Jerry L, Joe O, Al |
| 121.3.22 | Linac Installation, Integration, Commissioning | Curtis Baffes |
| 121.4 | Booster | loanis Kourbanis |
| 121.5 | RR/MI | Ioanis Kourbanis |
| 121.6 | Conventional Facilities 🛛 🖈 📩 | Steve Dixon |

| L3 | Reviewer |
|------------------------------------|------------|
| Steve Holmes | Paul Derv |
| Fernanda Garcia | Steve Ho |
| Valeri Lebedev | Shekhar I |
| Lionel Prost | Shekhar I |
| Allan Rowe | Shekhar I |
| Leonardo Ristori | Shekhar I |
| Leonardo Ristori | Shekhar I |
| Tom Nicol | Shekhar I |
| Tom Nicol | Shekhar I |
| Dave Peterson | Lionel Pro |
| Brian Chase | Lionel Pro |
| Arkadiy Klebaner | Allan Rov |
| Alex Chen | Curtis Bat |
| Bruce Hanna | Lionel Pro |
| TBD | Curtis Bat |
| TBD | Curtis Bat |
| Vic Scarpine | Jim Steim |
| Jim Patrick | Jim Steim |
| Alex Chen | Curtis Bat |
| John Anderson | Shekhar I |
| Jerry L, Joe O, Alex M, Leonardo R | Jim Steim |
| Curtis Baffes | Shekhar I |
| Ioanis Kourbanis | Lionel Pro |

٢S went, Dean Hoffer Imes Mishra Mishra Mishra, Fernanda Garcia ost ost, Jim Patrick we, Shekhar Mishra ffes ost ffes, Allan Rowe ffes, Allan Rowe nel nel ffes Mishra nel, Bruce Hanna, Dave Peterson

Mishra, Fernanda Garcia, Allan Rowe, Jim Steimel **Lionel Prost Lionel Prost**

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Steve Holmes, Shekhar Mishra

