



WBS 121.06.05 - Linac Complex

S. Dixon, L2 Manager
DOE CD-2/3a ICE Review
February 4-7, 2020

A Partnership of:

US/DOE

India/DAE

Italy/INFN

UK/UKRI-STFC

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Poland/WUST



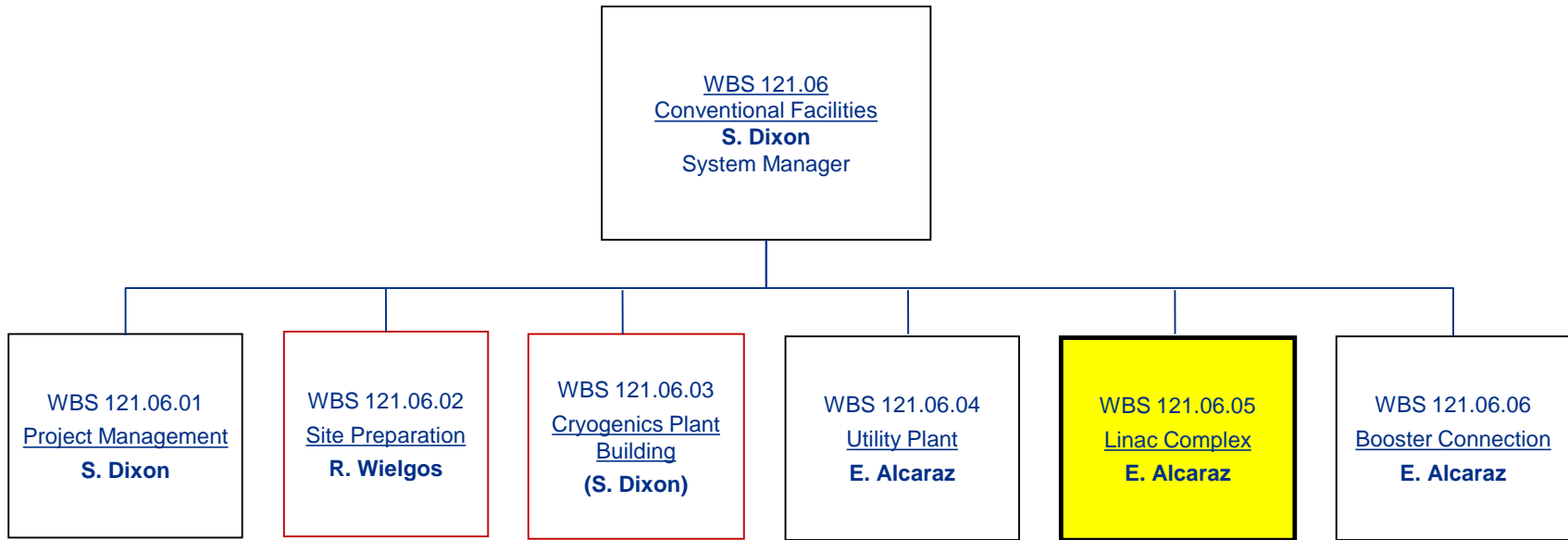
About Me

- PIP-II Level 2 Manager for Conventional Facilities
- Relevant Experience
 - Licensed Architect;
 - Project Management Professional (PMP);
 - LEED Accredited Professional;
 - 27+ years at Fermilab;
 - NOvA Project L2 Manager for Site and Buildings;
 - 2014 CD-4
 - 2015 U.S. DOE Secretary's Award for Excellence
 - General Plant Project Manager for 17+ years
 - Short Baseline Neutrino (SBN) Near Detector Building;
 - Short Baseline Neutrino (SBN) Far Detector Building;
 - Experimental Operations Center;

Agenda

- Project Organization
- Scope
- Cost
- Schedule

Project Organization



Architect/Engineer Team

Gensler (architecture), **IMEG** (mechanical, electrical, plumbing)

TGRWA (structural), **CMT** (civil), **Jensen Hughes** (life safety), **Syska Hennessy** (commissioning), **Burns and McDonnell** (landscaping)

Scope and Deliverables

- Procurement and management for all contracted labor, materials, tools, equipment, and services needed for the construction of the Linac Complex work scope that consists of the High Bay Building, Linac Tunnel, and Linac Gallery. It describes the labor resources, materials and services necessary for management, organization, planning, oversight and engineering, design, inspection and administration (EDIA). ^[1]
- WBS
 - 121.06.05.01 – Project Management and Coordination
 - 121.06.05.02 – Detailed and Final Design
 - 121.06.05.03 – Construction on Site

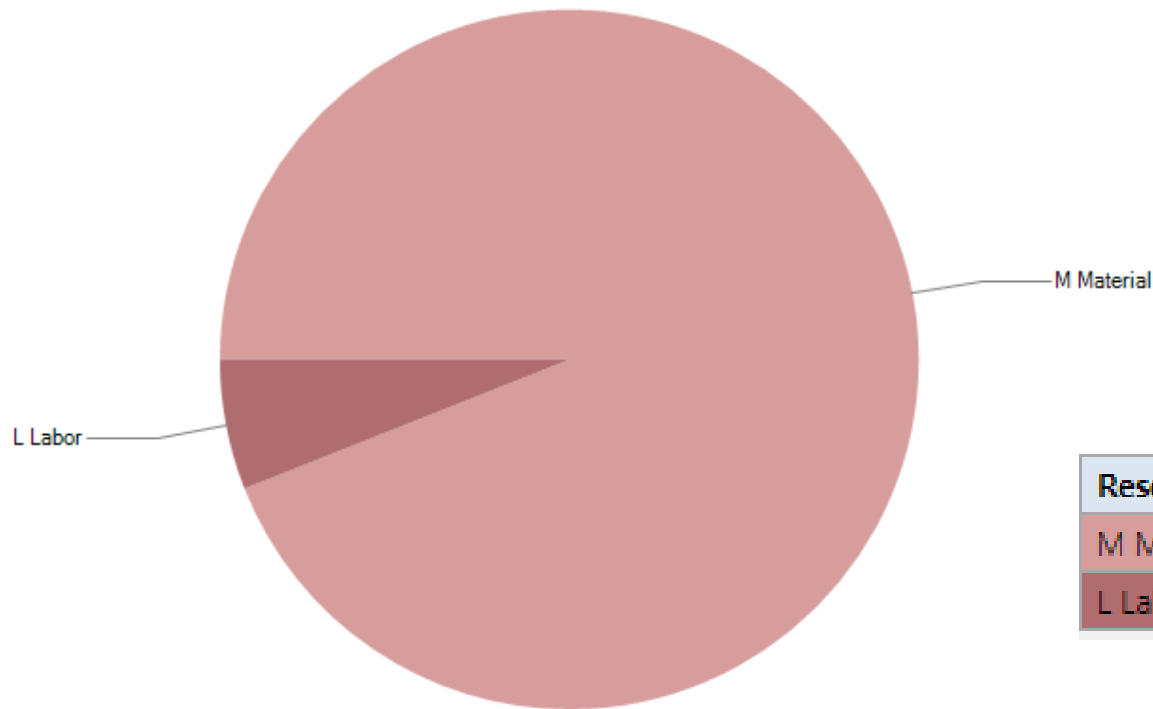
[1] See WBS Dictionary in PIP-II-doc-599 for complete description

Scope and Deliverables



Linac Complex (WBS 121.06.05)
High Bay Building
Linac Tunnel
Linac Gallery
Beam Transfer Line

Cost Estimate

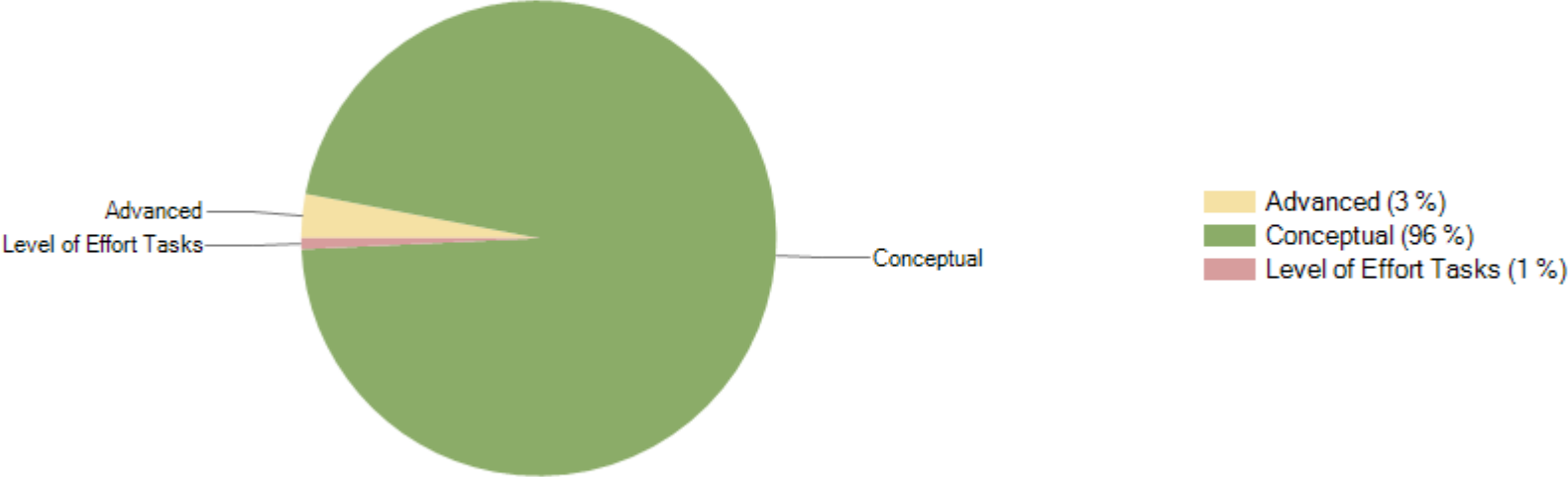


Resource Type	Value	%
M Material	\$88,542,428	94.0 %
L Labor	\$5,659,193	6.0 %

ControlAccount	Direct Hours	Direct M&S	Full Burden + ESC	EUC	% EU	Total Cost
121.06.05.01 CnvF - Cmplx - Project Management and Coordination (PM)	3,006	\$0	\$698,871	\$69,887	10.0 %	\$768,759
121.06.05.02 CnvF - Cmplx - Detailed and Final Design	12,394	\$3,427,393	\$6,283,232	\$1,411,060	22.5 %	\$7,694,293
121.06.05.03 CnvF - Cmplx - Construction on Site	11,622	\$70,950,363	\$87,219,517	\$33,897,637	38.9 %	\$121,117,153
Total	27,022	\$74,377,756	\$94,201,621	\$35,378,584	37.6 %	\$129,580,205

Cost – Estimate Maturity

121.06.05 CnvF - Linac Complex (Cmplx) - Breakdown by Estimate Quality



- Estimate Uncertainty follows Project guidelines (PIP-II-doc-345)

Construction Cost Calculation

Gensler/Turner Estimate
(PIP-II-doc-333)

		Site Preparation	Cryogenics Plant Building	Utility Plant	Linac Complex	Booster Connection	
		121.06.02	121.06.03	121.06.04	121.06.05	121.06.06	
Item No.	Item Description	\$8,642,546	\$18,718,615	\$3,788,756	\$56,626,914	\$9,265,477	Base Cost (FY18 \$)
001	Remove CW Cooling from Base Scope			\$0			
002	Remove Wetland Credits from Base Scope	\$0					Included in 100% cost estimate
003	Eliminate HX for Cryo Compressor			\$0			Included in base estimate
004	Eliminate Precast Shield Blocks				-\$1,157,000		
005	Eliminate Gallery Space for 4 Cryomodules				\$0		
006	Eliminate Shielding Steel at Booster Connection					-\$2,616,000	
007	Reduce Width of Linac Gallery by 5'				\$0		
008	Demolish Booster Tower Southeast					\$0	
009	Eliminate Tunnel Space for 2 cryomodules				\$0		
010	Add Relocation of Helium/Nitrogen Tanks		\$0				Included in 100% cost estimate
011	Remove Utility Corridor Work Scope	\$0					Included in 100% cost estimate
012	Increased Cooling in Linac Tunnel				\$300,000		
013	Increased Cooling in Linac Gallery				\$900,000		
014	Increased LCW Heat Load			\$620,000	\$400,000		
015	Increased CHW Heat Load			\$300,000	\$100,000		
016	Adjust Linac Gallery Width				\$825,000		
017	Increased Linac Tunnel Length				\$731,000		Shift 1, Lattice grows by 64'
018	Increased Linac Gallery Length				\$2,229,000		Shift 1, Lattice grows by 64'
019	Laser Room				\$100,000		
020	Combine UPB with CPB			\$0			Included in base estimate
021	Remove Electrical Feeder Work Scope	\$0					Included in 100% cost estimate
022	Linac Complex Scope Reduction from BCR007				-\$2,291,400		Remove 75' of gallery for HB650
023	BCR009 Adjustments				\$11,203,805		
024	Reduce Gallery Area based on F3 BCR00?				-\$244,400		
025	Revised Booster Tower Connection					\$1,250,000	PIP-II_0007
026	Reduce Gallery Area from Revised RF Separator				-\$763,800		Smaller gallery for RF Separator
027	LB650 4 Cavity BCR 0035				\$289,166		
028	Utilize CUB Make Up Water			\$0			Included in base estimate
029	Linac Complex Scope Reduction - BCR 0064				\$0		
030	Linac Complex/Booster Connection Interface				-\$4,747,956	\$4,747,956	
		\$0	\$0	\$920,000	\$7,873,415	\$3,381,956	Scope Adjustment Total
		\$8,642,546	\$18,718,615	\$4,708,756	\$64,500,329	\$12,647,433	Adjusted Base Cost Total

Construction Cost Adjustments

Materials and Supplies (M&S) Notes:

- Scope Adjustments from the Estimated Construction Package Base Cost include the following:
 - Reduction of \$1,157,000** for removing precast concrete shield block from the base estimate. This cost reduction is taken from the cost values contained in the cost estimate contained in PIP-II-doc-333;
 - Addition of \$300,000** for increased cooling loads in the Linac Tunnel over the base design. This is a placeholder for a system needed for handling the heat load to air (sensible cooling) in the linac tunnel to meet the environmental criteria, based on either a refrigerant fan coil system or airhandler system. This is based on similar systems recently installed at the Linac headhouse;
 - Addition of \$900,000** for increased cooling loads in the Linac Gallery over the base design. This is a placeholder for additional cooling units (CRAH) to handle the increase heat load to air in the Linac Gallery and is based on engineering judgement;
 - Addition of \$400,000** for increased LCW heat loads over the base design. This is a placeholder for additional cooling towers, pumps, piping and associated equipment to handle approximately 1,450 KW of additional heat load for the LCW system;
 - Addition of \$100,000** for increased CHW heat load over the base design. This cost is a placeholder for increased chiller capacity, pumps, piping and associated equipment to accommodate approximately 80 tons of additional chilled water over the base estimate requirements;
 - Addition of \$825,000** for an increased width of the Linac Gallery over the base design. This cost is based on an additional 2-foot width over 675-foot long (4,725 square feet) x \$611.04/square foot cost of the Linac Gallery.
 - Addition of \$731,000** for the increased length of the Linac Tunnel over the base design. This cost is based on a 64-foot length increase x 21.83-foot tunnel width x \$523.41/square foot tunnel cost;
 - Addition of \$2,229,000** for the increased length of the Linac Gallery over the base design. This cost is based on an additional 64-foot length x 57-foot width Linac Gallery (3,648 square foot) x \$611.04/square foot cost of the Linac Gallery;
 - Addition of \$100,000** for the Laser Room that was not included in the base design. The cost is based on 160 square foot of space x \$611.04/square foot cost of the Linac Gallery.
 - Reduction of \$2,291,400** for a Gallery Reduction associated with the removal from the base design of 75-foot of the Linac Gallery. This cost is based on a 75-foot length x 50-foot (3,759 square feet) x \$611.04/square foot cost of the Linac Gallery;
 - Addition of \$11,203,805** for scope transfers associated with BCR PIP-II 007
 - Reduction of \$244,400 for Gallery area associated with the relocation of equipment from the Linac Gallery to existing F3 Service Building contained in BCR PIP-II 0021
 - Reduction of \$763,800** for reduced Gallery area associated with refined space requirements for the RF Separator. The cost is based on a 25-foot x 50-foot area of the Linac Gallery (1,250 square feet) x \$611.04/square foot cost of the Linac Gallery;
 - Addition of \$289,166** for additional space and electrical service associated with BCR PIP-II 0035.
 - Reduction of \$4,747,956** for a revised work due to an interface change between the Linac Complex and Booster Connection construction packages. Previously this interface point was north of South Booster Road. Due to the requirement to limit the duration impact of the work on the Main Ring operations, this interface point was shifted to a location south of the Main Ring. The calculation for this change is shown below:

Cost of Linac Complex/Booster Connection Interface Change	
Based on revised interface point between Linac Complex and Booster Connection construction packages	
Previously the interface point was South Booster Road. Current interface is east of Main Ring	
807 Beam Transfer Line Length (feet)	
\$9,555,113 Cost of Beam Transfer Line (FY18\$)	
\$11,840 Cost per linear foot	
807 Beam Transfer Line Distance (before)	
406 Beam Transfer Line Distance (after)	
401 Difference	
\$4,747,956 Cost	
Deduct this cost from Linac Complex	
Add this cost to Booster Connection	

Scope Adjustments Described in Basis of Estimate documents

- PIP-II-doc-2121 (Detailed and Final Design)
- PIP-II-doc-2124 (Construction on Site)

EDIA Calculation

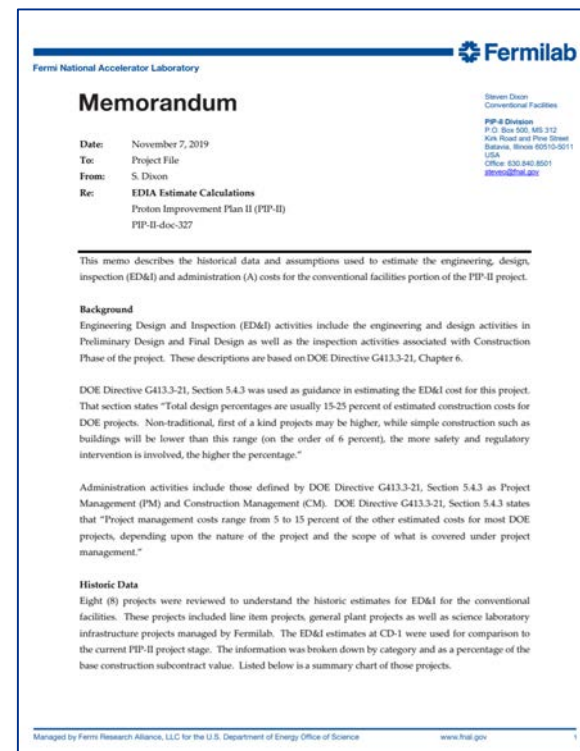
\$56,626,914	Estimated Construction Package Base Cost			
	<i>See PIP-II-doc-333 for construction cost estimate</i>			
\$7,873,415	Scope Adjustments (see description below)			
\$64,500,329	Total			

Engineering Design, Inspection and Administration Multipliers				
7.0%	Design Phase A/E ED&I			See PIP-II-doc-327 for basis of EDI and A description and analysis of multipliers by phase
2.0%	Design Phase ED&I In-House			
1.0%	Design Phase A/E Support Percentage			
6.0%	Construction Phase A/E Construction Administration			
4.0%	Construction Phase A/E Construction Coordination			
2.0%	Construction Phase ED&I In-House			

Detailed Design/Final Design Assumptions				
80.0%	Detailed Design Portion of Design Phase Total			
20.0%	Final Design Portion of Design Phase Total			

Cost Breakdown						
	M&S			Labor		
	A/E		Construction	FESS/E		
	Design	Support		\$	Hours	
PM & Coordination						
Design Update	\$122,418			\$49,506	446	
Mech System LCA	\$8,875			\$888	8	
Detailed Design	5.6%	0.8%		1.6%		
	\$3,612,018	\$516,003		\$1,042,550	9,392	
Final Design	1.4%	0.2%		0.4%		
	\$903,005	\$129,001		\$260,554	2,347	
Totals	\$4,646,316	\$645,003	\$0	\$1,353,498	12,194	
	M&S			Labor		
	A/E		Construction	FESS/E		
	CA Support	CC Support		\$	Hours	
Construction Phase Support	\$3,870,021	\$2,580,013		\$1,290,007	11,622	
Construction			\$64,500,329			
Totals	\$3,870,021	\$2,580,013	\$64,500,329	\$1,290,007	11,622	

Based on Historic Data
(PIP-II-doc-327)



Drill Down Example – 12.06.05.03

Costbook by CA

To enable **Expand all**, select at most three columns.

Filter

Columns: 5 options selected! Responsible Lab: --- all labs --- Expand all

CAM: 10086N Dixon, Steven CA: 121.06.05.03 CnvF - Cmplx - Construi From: mm/dd/yyyy To: mm/dd/yyyy Filter

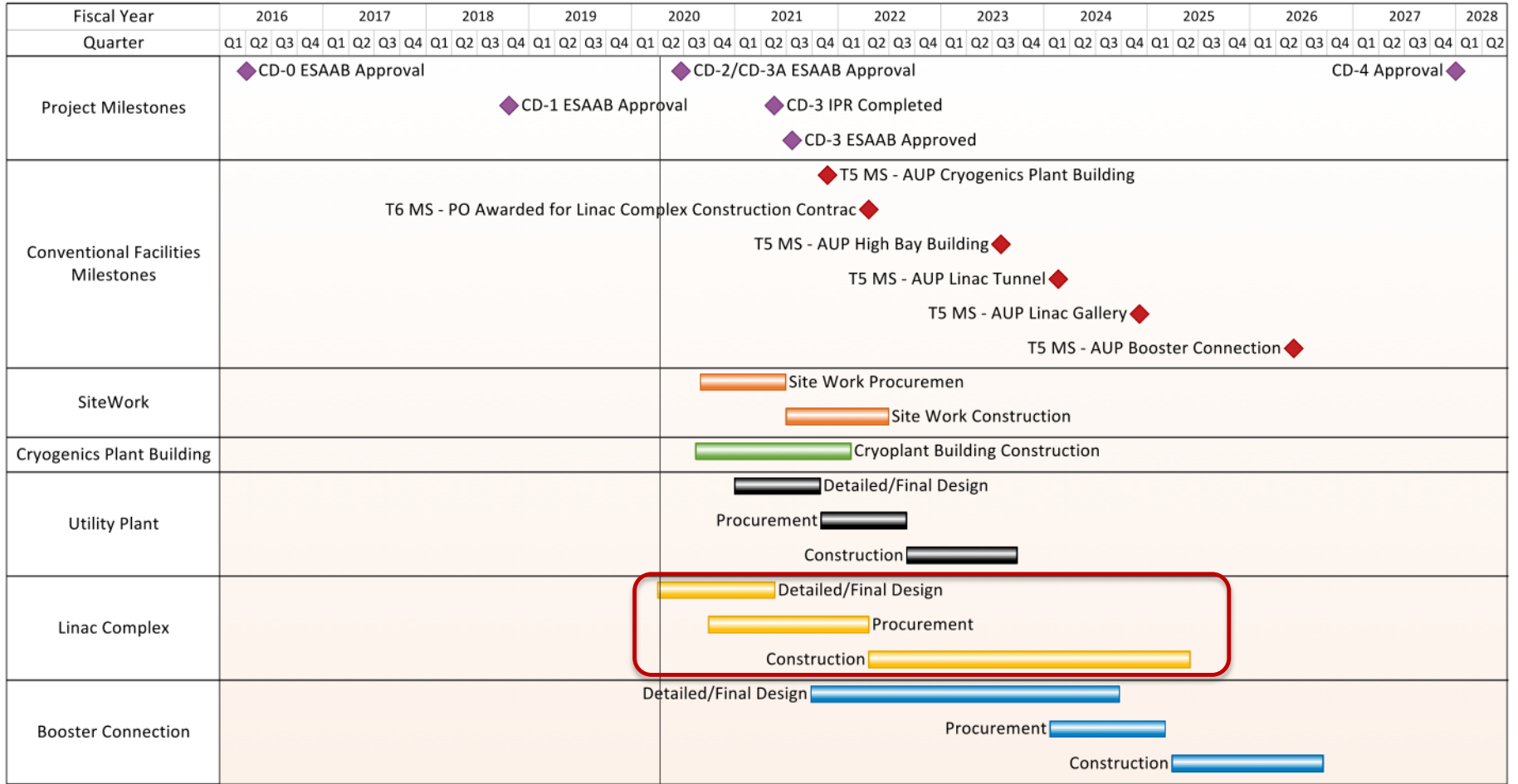
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ControlAccount	WPCTC	WP	Resource_TYPE	Resource	Direct Hours	Direct M&S	Full Burden + ESC	EUC	% EU	Total Cost
121.06.05.03 CnvF - Cmplx - Construction on Site					11,622	\$70,950,363.00	\$87,219,516.76	\$33,897,636.69	38.9 %	\$121,117,153.45
	121T.060503CT 121.06.05 Temp CTC CnvF - Cmplx - Construction on Site				11,622	\$70,950,363.00	\$87,219,516.76	\$33,897,636.69	38.9 %	\$121,117,153.45
Total					11,622	\$70,950,363.00	\$87,219,516.76	\$33,897,636.69	38.9 %	\$121,117,153.45

\$3,870,021	CA Support
\$2,580,013	CC Support
\$64,500,329	Construction
\$70,950,363	Value In Cost Book

	M&S			Labor		
	A/E		Construction	FESS/E		PIP-II
	CA Support	CC Support		\$	Hours	
Construction Phase Support	\$3,870,021	\$2,580,013		\$1,290,007	11,622	-
Construction			\$64,500,329			
Totals	\$3,870,021	\$2,580,013	\$64,500,329	\$1,290,007	11,622	0

Schedule



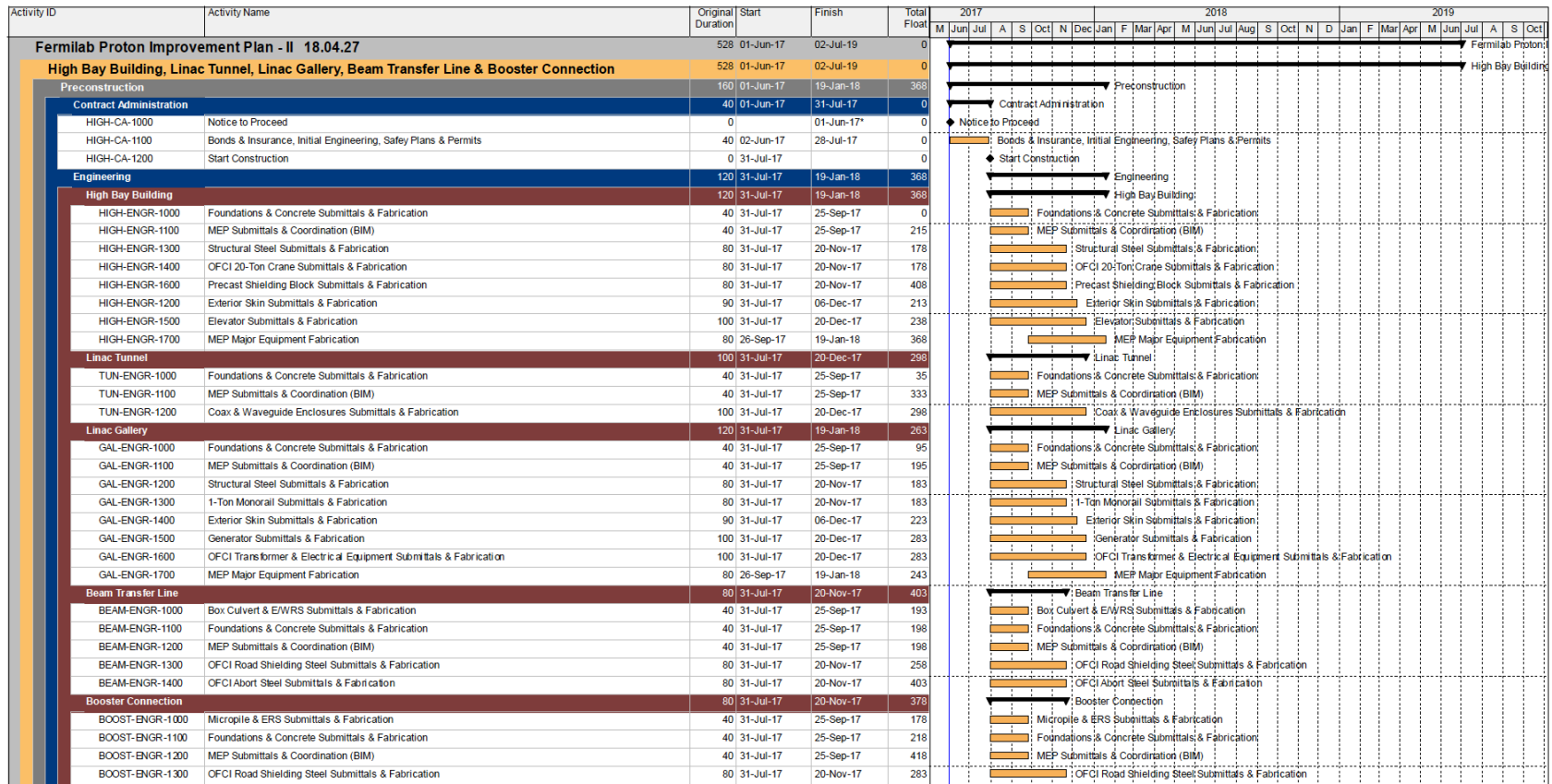
Schedule – Critical Path

						PIP-II Driving Critical Path Anchor MS											
Activity ID	Activity Name	Start	Finish	Var - Baseline Finish Date	Total Float	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028	FY2029		
PRJM10170	T4 MS - CD-0 ESAAB approved		4-Jan-16	0	773												
PRJM27090	T4 MS - CD-1 ESAAB approved		23-Jul-18*	0	131												
HWR10100	T5 MS - HWR CM Delivered to Fermilab / Ready for PIP2IT Testing		19-Aug-19	0	3112												
BCR1150	SVT - BCR071 Approval Effective Date	1-Oct-19	1-Oct-19	0	0												
CFCL11019	SVT: Replan to CFCL11020 to match working schedule	1-Oct-19	30-Dec-19	0	0												
CFCL11020	T6 MS - PO issued for selected A-E vendor for Linac Complex Design	2-Jan-20	2-Jan-20	0	0												
CFCL25200	T6 MS - Linac Complex Requirements Frozen	2-Jan-20	2-Jan-20	0	0												
PRJM27110	T4 MS - CD-2 / CD-3a ESAAB approved		24-Mar-20*	0	124												
COMM22200	T5 MS - Ready to commission beam in PIP2IT		1-Apr-20*	0	0												
CFCL102510	SVT: A-E Prepares Preliminary Design of Linac Complex	2-Jan-20	29-May-20	0	0												
CFCL11700	T6 MS - Start PDR for Linac Complex	1-Jun-20	1-Jun-20	0	0												
CFCL102520	SVT: A-E Responds to Recommendations from PDR for Linac Complex	1-Jun-20	29-Jun-20	0	0												
CFCL31870	T6 MS - Close PDR for Linac Complex	30-Jun-20	30-Jun-20	0	0												
COMM11190	T5 MS - Beam commissioning complete for PIP2IT		30-Sep-20*	0	0												
CFCL102530	SVT: A-E Prepares Final Design of Linac Complex	30-Jun-20	30-Oct-20	0	0												
CFCL11730	T6 MS - Start FDR for Linac Complex	2-Nov-20	2-Nov-20	0	0												
CFCL102540	SVT: A-E Responds to recommendations from FDR for Linac Complex	2-Nov-20	2-Dec-20	0	0												
CFCL31880	T6 MS - Close FDR for Linac Complex	3-Dec-20	3-Dec-20	0	0												
PRJM27124	SVT: FNAL conducts Director's CD-3 IPR	3-Dec-20	7-Dec-20	0	7												
PRJM27127	T4 MS - Final Design Report complete	7-Dec-20	7-Dec-20	0	52												
CFCL102550	SVT: A-E Prepares for Linac Complex PRR (L)	3-Dec-20	5-Feb-21	0	0												
CFCL11760	T6 MS - Start PRR for Linac Complex	8-Feb-21	8-Feb-21	0	0												
PRJM27128	SVT: DOE conducts CD-3 IPR	16-Feb-21	18-Feb-21	0	7												
PRJM27130	T4 MS - CD-3 IPR Completed	18-Feb-21	18-Feb-21	0	7												
CFCL102560	SVT: A-E Responds to recommendations from PRR for Linac Complex	8-Feb-21	19-Feb-21	0	0												
CFCL31750	T6 MS - Close PRR for Linac Complex	19-Feb-21	19-Feb-21	0	0												
PRJM27129	T3 MS - Final Design Report complete	10-Mar-21	10-Mar-21	0	2725												
PRJM27135	T4 MS - CD-3 ESAAB Approved	22-Apr-21*	22-Apr-21*	0	7												
CFCL101100	Review and Approve Solicitation for Linac Complex Construction Contract	22-Feb-21	21-May-21	0	0												
CFCL101200	Advertise RFP for Linac Complex Construction Contract	24-May-21	24-May-21	0	0												
PRJM27131	T2 MS - Final Design Report complete	4-Jun-21	4-Jun-21	0	2725												
CFCL101300	Receive Proposals and Close RFP for Linac Complex Construction Contract	25-May-21	9-Jul-21	0	0												
CFCL101400	Evaluate Proposals for Linac Complex Construction Contract (L)	12-Jul-21	9-Aug-21	0	0												
PRJM27138	T4 MS - DOE HEP Review Completed	22-Sep-21	22-Sep-21	0	2399												
CFCL101500	Negotiate for Linac Complex Construction Contract	10-Aug-21	23-Sep-21	0	0												
CFCL101600	Review and Approve Contract for Linac Complex Construction Contract by FSO, IRB, HCA, and MA	24-Sep-21	29-Dec-21	0	0												
CFCL101700	Prepare and Award PO for Linac Complex Construction Contract	30-Dec-21	18-Jan-22	0	0												
CFCL101800	T6 MS - PO Awarded for Linac Complex Construction Contract	18-Jan-22	18-Jan-22	0	0												
CFCL-GAL20805	SVT: Construction PO to Beneficial Occupancy of Linac Gallery	19-Jan-22	5-Sep-24	0	0												
CFCL-GAL20810	T5 MS - BO Linac Gallery	5-Sep-24	5-Sep-24	0	0												
LI-16590	HO MS - Handoff of hardware for general services exclusive tasks, Gallery	6-Sep-24	6-Sep-24	0	0												
LI-14230	Perform general services exclusive tasks - Layout, Prep - Gallery (L)	3-Oct-24	3-Oct-24	0	0												
LI-16620	HO MS - Handoff of hardware for General Services Critical tasks, Building	3-Oct-24	3-Oct-24	0	0												
LI-15870	Perform General Services Critical tasks - Building Infrastructure - Gallery	4-Oct-24	3-Jan-25	0	0												
LI-16750	HO MS - Handoff of hardware for CDS systems installation, Gallery	3-Jan-25	3-Jan-25	0	0												
LI-14370	CDS systems installation in gallery (L)	6-Jan-25	2-Oct-25	0	0												
LI-16800	HO MS - Handoff of hardware/systems/software for CDS warm checkout and ORC	2-Oct-25	2-Oct-25	0	0												
LI-14380	CDS warm checkout and ORC (L)	3-Oct-25	2-Jan-26	0	0												
LI-16820	HO MS - Handoff of hardware/systems/software for CDS cooldown and cc	2-Jan-26	2-Jan-26	0	0												

From PIP-II-doc-4095



Schedule – Basis




- █ Actual Work
- █ Remaining Work
- █ Critical Remaining Work
- ◆ Milestone
- ▬ Summary
- High Bay, Linac Tunnel & Linac Gallery

Fermilab Proton Improvement Plan - II 18.04.27

**HIGH BAY BUILDING, LINAC TUNNEL, LINAC GALLERY,
BEAM TRANSFER LINE & BOOSTER CONNECTION**

Page 1 of 10



Documentation can be found at PIP-II-doc-581 and in each Basis of Estimate file



Schedule – Analysis

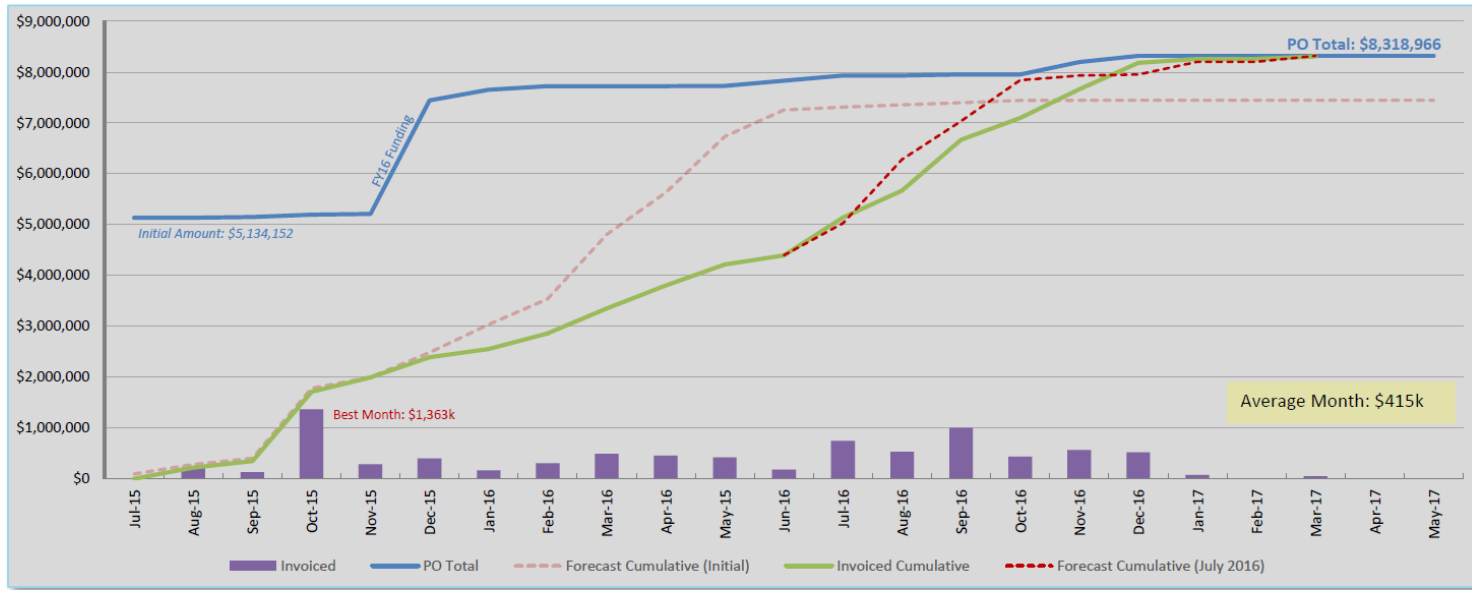
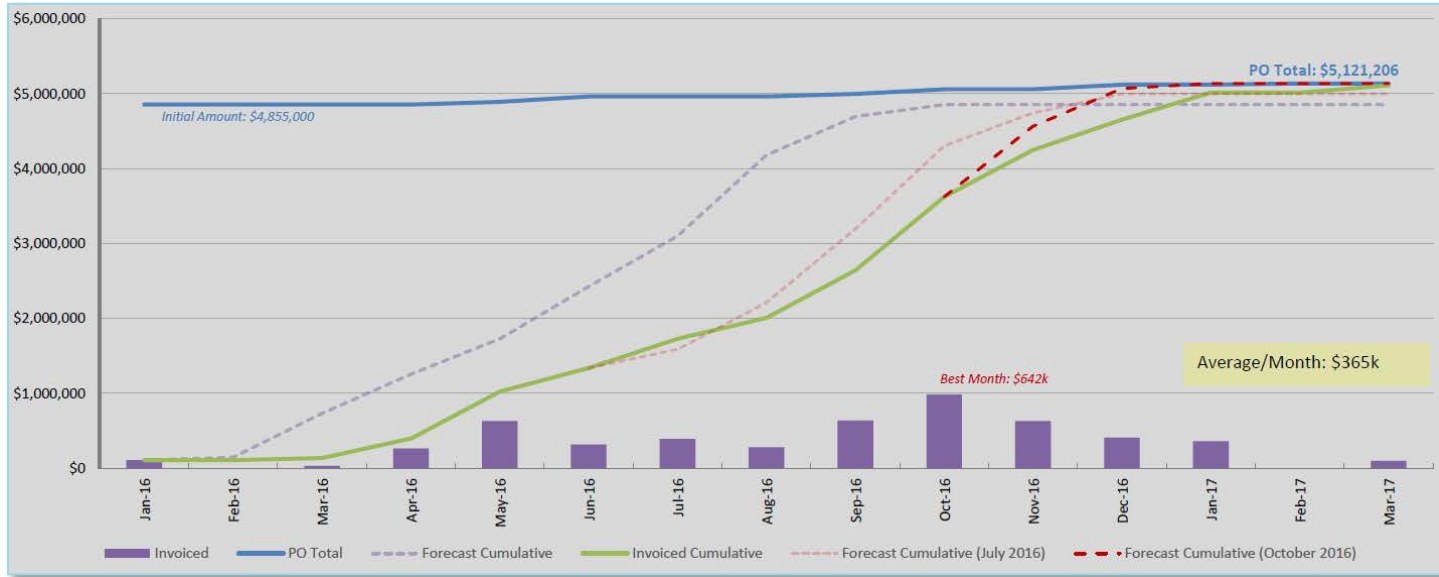
		Notice To Proceed		Start Construction		Authorization for Use and Possession		Final Acceptance	
		Date	Work Days from NTP	Date	Work Days from NTP	Date	Work Days from NTP	Date	Work Days from NTP
121.06.02	Site Preparation	1-Jun-17	0	31-Jul-17	43	30-Nov-18	392	3-Dec-18	393
121.06.02.03	Site Work	1-Jun-17	0	1-Jul-17	22	1-May-18	239	1-Jun-18	262
121.06.02.04	Site Restoration and Landscaping	1-Jun-17	0	1-Jul-17	22	1-Dec-17	132	30-Dec-17	152
121.06.03	Cryogenics Plant Building	1-Jun-17	0	31-Jul-17	43	24-Aug-18	322	19-Nov-18	383
121.06.04	Utility Plant	1-Jun-17	0	30-Jun-17	22	21-Mar-18	210	14-Jun-18	271
121.06.05	Linac Complex	1-Jun-17	0	31-Jul-17	43			2-Jul-19	544
	High Bay Building					28-Aug-18	324		
	Linac Tunnel					31-Jul-18	304		
	Linac Gallery					28-Aug-18	324		
	Beam Transfer Line					23-Jan-19	430		
121.06.06	Booster Connection	1-Jun-17	0	30-Jun-17	22	7-Aug-18	309	31-Oct-18	370

Based on 19MAY17 Schedule Information

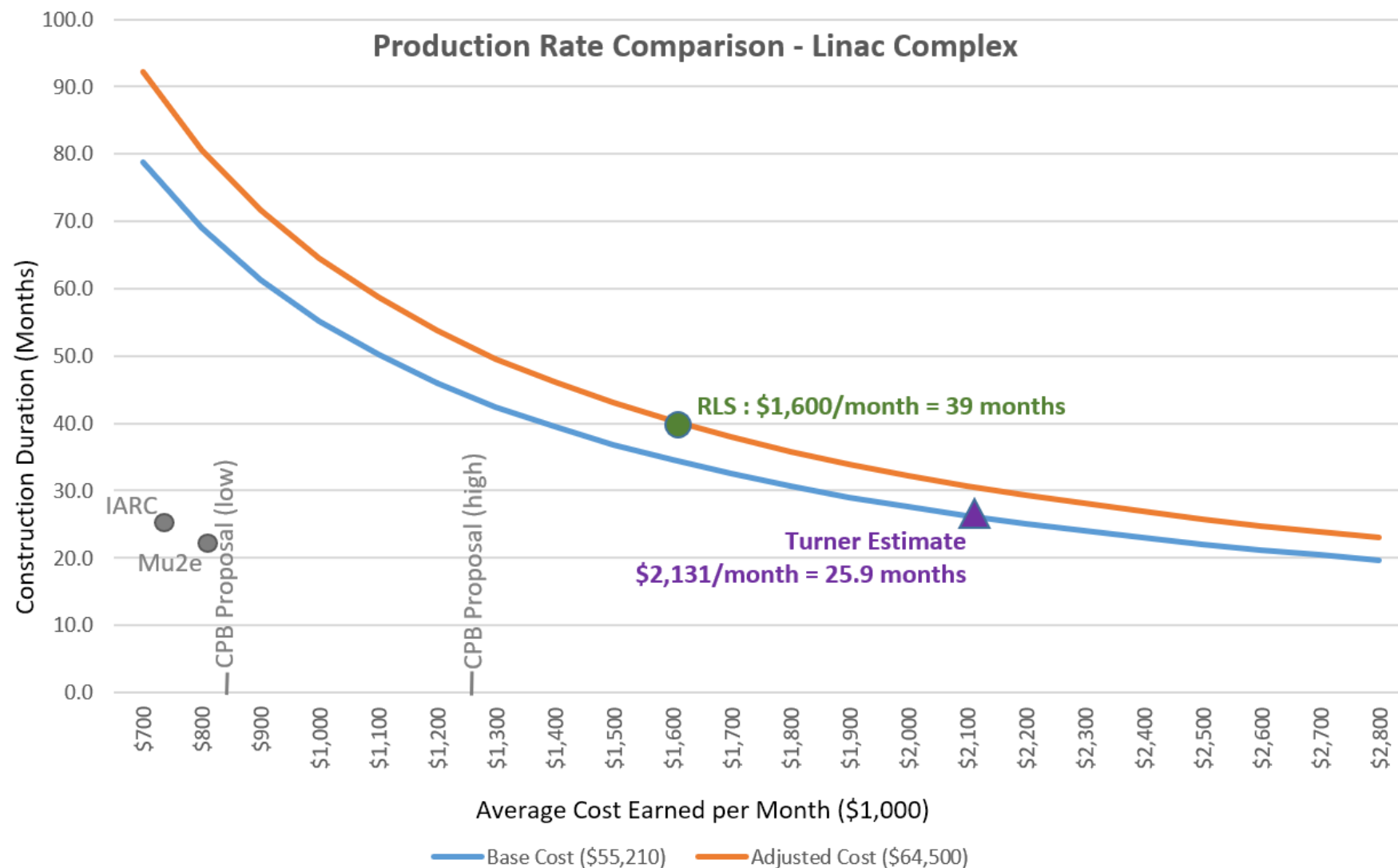
Based on 04MAY18 Schedule Information

		Cost	Months	\$ per Month
121.06.04	Utility Plant	\$4,708,756	12.3	\$382,261
121.06.05	Linac Complex	\$55,209,561	25.9	\$2,131,251
	High Bay Building			
	Linac Tunnel			
	Linac Gallery			
	Beam Transfer Line			
121.06.06	Booster Connection	\$12,647,433	16.8	\$752,010

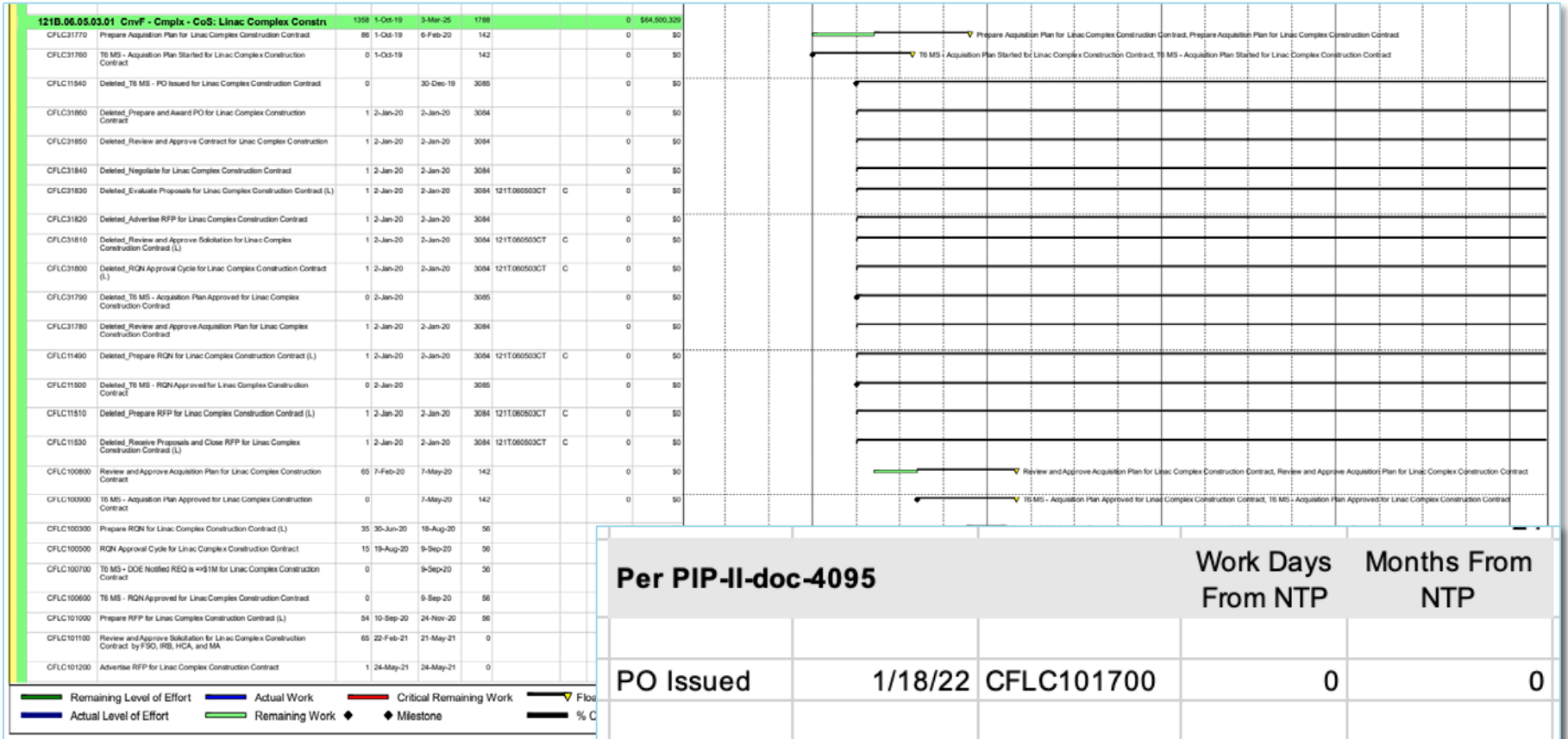
Schedule – Historic Data



Schedule – Adjustments



Schedule – RLS



Per PIP-II-doc-4095		Work Days From NTP	Months From NTP
PO Issued	1/18/22 CFLC101700	0	0
BO HBB		599	28.5
BO LT		481	22.9
BO LG		688	32.8
BTL Ready		645	30.7
Complete	3/3/25 CFLC102300	815	38.8



Schedule – Update Plan

PRELIMINARY

		Turner	Cumming
121.06.04	Utility Plant	<i>in progress</i>	16 Months
121.06.05	Linac Complex	<i>in progress</i>	40 Months
121.06.06	Booster Connection	<i>in progress</i>	22 Months

- Site Preparation (121.06.02) and Cryogenics Plant Building (121.06.03) not included in table above
- Reconciliation Required: Still require discussions about production rate from Turner

Documents

- PIP-II-doc-2492 - Functional Requirements Specification
- PIP-II-doc-2492 – Technical Requirements Specification
- PIP-II-doc-2118 – WBS 121.06.05.01 Basis of Estimate
- PIP-II-doc-2121 – WBS 121.06.05.02 Basis of Estimate
- PIP-II-doc-2124 – WBS 121.06.05.03 Basis of Estimate
- PIP-II-doc-4518 – Conceptual Design Documents

End

