# Update on Snowmass 2021

December 4, 2020 HEPAP meeting

Young-Kee Kim University of Chicago Chair, Division of Particles and Fields (DPF), American Physical Society On behalf of the Snowmass Organization Team

# U.S. Strategic Planning Process for Particle Physics

~1.5 year-long process (last time and this time) Community-Driven Science Study (a.k.a. "Snowmass")

Define the most important questions for the field; Identify promising opportunities to address them

Organized by DPF w/ related divisions (DPB, DNP, DAP, DGRAV)



#### Particle Physics is global:

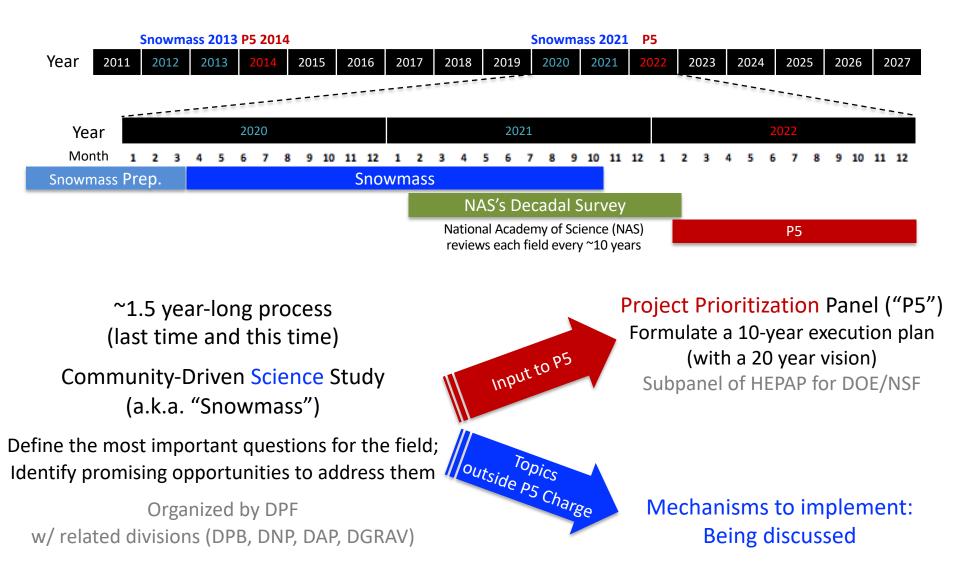
The Snowmass process involves communities and plans from other regions



#### Particle Physics is not isolated:

The Snowmass process involves communities and plans from related fields (Accelerator, Nuclear, Astro, Gravitational, AMO, ...)

# U.S. Strategic Planning Process for Particle Physics



# **Topics Outside the P5 Charge**

- Potential topics (under the Community Engagement Frontier)
  - Applications & Industry, Career Pipeline & Development, Diversity & Inclusion, Physics Education, Public Education & Outreach, Public Policy & Government Engagement, Environmental Impacts
- Other potential topics depending on what the next P5 will cover
  - HEP Research: Theory and Experiment
  - Accelerator Research
  - R&D for Enabling Technologies for HEP: Accelerators, Detectors, Computing
- P5 Charge
  - The 2014 P5 was focused and successful.
  - We may not want to make the new P5 Charge too broad.
- Potential mechanisms to implement
  - Sub-subpanels under P5
  - Separate subpanels (but ensure to avoid the time lag: e.g., aligning the R&D program of enabling technologies with P5 priority projects)
  - Community-driven panels (e.g., some of Community Engagement Frontier topics)

### **Snowmass Advisory Group**

DPF Executive Committee		Representatives from Related Divisions		
<ul> <li>(2020)</li> <li>Chair: Young-Kee Kim</li> <li>Chair-Elect: Tao Han</li> <li>Vice Chair: Joel Butler</li> <li>Past Chair: Prisca Cushman</li> </ul>	<ul> <li>Steering Group</li> <li>(2021)</li> <li>Chair: Tao Han</li> <li>Chair-Elect: Joel Butler</li> <li>Vice Chair: Sekhar Chivukula</li> <li>Past Chair: Young-Kee Kim</li> <li>Ex-Officio: Prisca Cushman</li> </ul>	<ul> <li>DPB (accelerator physics): Sergei Nagaitsev</li> <li>DNP (nuclear physics): Yury Kolomensky</li> <li>DAP (astro physics): Glennys Farrar</li> <li>DGRAV (gravitational phys.): Gabriela Gonzales</li> </ul>		
<ul> <li>Member-at-Large: Elizabeth Member-at-Large: Natalia To</li> <li>Member-at-Large: Natalia To</li> <li>Member-at-Large: Andre de G</li> <li>Member-at-Large: Mary Bish</li> <li>Member-at-Large: Lauren Tor</li> <li>Early Career Member-at-Large</li> </ul>	s ooten (2020) → Mayly Sanches (2021) Worcester (2020) → Gordon Watts (2021) ro Gouvea ai mpkins e: Sara Simon (2020) → Julia Gonski (2021)	<ul> <li>Representatives from the Int. Community <ul> <li>Africa / Middle East</li> <li>Azwinndini Muronga, Nelson Mandela Metropolitan Univ, South Africa</li> </ul> </li> <li>Asia / Pacific <ul> <li>Asia / Pacific</li> <li>Atsuko Ichikawa, Kyoto University, Japan</li> <li>Xinchou Lou, IHEP, China</li> </ul> </li> <li>Canada <ul> <li>Heather Logan, Carleton University, Canada</li> </ul> </li> <li>Europe <ul> <li>Val Gibson, Cavendish Laboratory, UK</li> <li>Berrie Giebels, CNRS, France</li> </ul> </li> </ul>		
<ul> <li>Editor and Communication Lia</li> <li>Editor – Michael Peskin</li> <li>Communication – Bob Bernst</li> </ul>		<ul> <li>Latin America</li> <li>Claudio Dib, Universidad Tecnica Federico Santa Maria, Chile</li> </ul>		
	Steering group meets wee Advisory group meets once ever			

#### Monitoring the progress to make sure that all is moving forward smoothly to achieve the goals of community study

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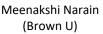
Young-Kee Kim (U.Chicago), DPF Chair

### **Transparent and Inclusive Process**

- DPF Executive Committee + DPF Program Committee + Representatives of Related Divisions (DAP, DNP, DPB, DGRAV)
  - Initial organization work
  - Scope of each Frontier + first draft of topical groups of each Frontier
  - Facilitate convener nominations
- General call for frontier & topical convener nominations
  - Closed November 15, 2019
  - Self-nominated, by peer, or by a small group
- Frontier co-conveners (formed in January 2020)
  - Chosen by elected representatives (DPF EC + Chair-line of DAP, DNP, DPB, DGRAV)
  - Based on balance: senior/junior; theory/experiment; gender; region; labs/universities
  - ~3 co-conveners for each of the 10 Frontiers
- Topical groups and topical group conveners (formed in April 2020)
  - 6-10 topical groups for each frontier: ~80 topical groups in total
  - ~3 co-conveners for each topical group: topical group conveners from all the compiled nominations + others (e.g. international members), endorsed by the Steering Group
- Liaisons (formed Spring and Summer 2020)
  - Cross cutting areas

#### **Frontier Conveners**







Patrick Huber (Virginia Tech)



Marina Artuso (Syracuse U.)



Cosmic Frontier

Aaron Chou (Fermilab)

Theory Frontier

Nathaniel Craig (UCSB)





Kate Scholberg (Duke U.)



**Alexey Petrov** (Wayne State U.)

(U.Michigan)

Csaba Csaki

(Cornell)



Alessandro Tricoli (BNL)



Elizabeth Worcester (BNL)



**Bob Bernstein** (FNAL)



Marcelle Soares-Santos Tim Tait (UC Irvine)



Aida El-Khadra (UIUC)

Community Frontier



Kétévi Assamagan (BNL)



Tor Raubenheimer (SLAC)

Vladimir Shiltsev (FNAL)



Petra Merkel (FNAL)





**Jinlong Zhang** 

(ANL)

Ben Nachman (LBNL)

Oliver Gutsche (FNAL)

John Orrell (PNNL)



Breese Quinn (Mississippi)



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Young-Kee Kim (U.Chicago), DPF Chair

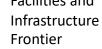
Accelerator

Frontier

Instrumentation Frontier

Computational Frontier

Underground Facilities and



Engagement





(U. Zurich)

(SNOLAB)



Laura Baudis

Steve Gourlay

(LBNL)

Phil Barbeau

(Duke)

Jeter Hall



Steven Gottlieb (Indiana U.)

# **Frontiers and Topical Groups**

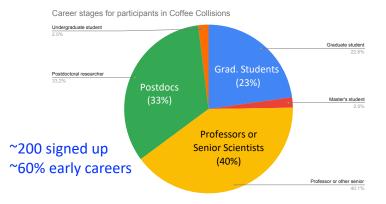
10 Frontiers	80 Topical Groups
Energy Frontier	Higgs Boson properties and couplings, Higgs Boson as a portal to new physics, Here are provided to p quark physics, EW Precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the precision Phys. & constraining new phys., Precision QCD, Hadronic structure are provided by the provide
Frontiers in Neutrino Physics	Neutrino Oscillations, Sterile Neutrinos, Beyond the SM, Neueron CONNEL, SONS, Sterile Neutrino, Neutrino Cross Sections, Nuclear Safeguards and Other Application of the Connect Connection of the Connect Connection of the Connect
Frontiers in Rare Processes & Precision Measurements	Weak Decays of b and c, Strange <b>Concerned and Concerned Strange Concerned Strange</b>
Cosmic Frontier	Dark Matter: Borner 22, 25, 55, ark Matter: Cosmic Probes, Dark Energy & Cosmic Acceleration: The Moderry Property Cosmic Acceleration: Cosmic Dawn & Cosmic Acceleration: Contended acceleration: Cosmic Dawn & Cosmic Acceleration:
Theory Frontier	Moders <b>Performs Acceleration:</b> Cosmic Dawn & Day, Dark Energy & Cosmic Acceleration: <b>Conventions Acceleration: Acceleration: Acceleration:</b> <b>Fontional QFT, Scattering amplitudes,</b> <b>Provide and cosmology, Quantum and Acceleration:</b> <b>Accelerator Terms and Acceleration:</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Terms and Acceleration:</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Terms and Acceleration:</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Terms and Provide Accelerator Concepts,</b> <b>Accelerator Terms and Accelerator Concepts,</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention Accelerator Concepts,</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention</b> <b>All efforts and Provide Accelerator Concepts,</b> <b>Accelerator Convention</b> <b>Al</b>
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Instrumentation ontier	Que <b>effo</b> , convertine 20 Eacking, Trigger and DAQ, Micro Pattern Gas Detectors, All efforts convertine June June and System Integration, Radio Detection
Computational Frontier	Multi-TeV Colliders AN <b>APE AND</b> (Sin <b>CE</b> ) 2020 The table divanced Accelerator Concepts, Accelerator Text <b>APE AND</b> (Sin <b>CE</b> ) 2020 Lacking, Trigger and DAQ, Micro Pattern Gas Detectors, <b>All efforts</b> convenies (Sin <b>CE</b> ) June Lung and System Integration, Radio Detection E. Frontier Convenies (Sin CE) June Lung and System Integration, Radio Detection E. Frontier Convenies (Sin CE) June Lung and System Integration, Machine Learning, Storage and pro <b>TG</b> Convenies (Sin CE) June Lung and Simulation, Machine Learning, Storage and pro <b>Early</b> June Lung and Simulation, Machine Learning, Storage and pro <b>Early</b> Lung Convenies (Sin Ce) June Lung and Simulation, Machine Learning, Storage and pro <b>Early</b> Lung Convenies (Sin Ce) June Lung and Simulation, Machine Learning, Storage and pro <b>Early</b> Lung Convenies (Sin Ce) June Lu
Underground Facilities and Infrastructure Frontier	Under, Early Underground Facilities for Cosmic Frontier, Underground Detectors
Community Engagement Frontier	Applications & Industry, Career Pipeline & Development, Diversity & Inclusion, Physics Education, Public Education & Outreach, Public Policy & Government Engagement

# **Snowmass Early Careers**

- The Snowmass 2021 process is towards a long-term strategic plan
  - Voices of early career members are critically important
  - Undergrad & grad students; postdocs, early-career faculty, engineers (<~10 years post-PhD)</li>
- Representatives
  - Based on > 250 nominations!!
- Goals
  - Snowmass: Represent early careers and promote their engagement
    - Snowmass coordination: 2-3 Liaisons per Frontier
  - Build a long-term HEP early career community
    - Survey of the early career membership
    - In-reach: Professional development, ...
    - EDI (diversity, equity, and inclusion)
    - Long-term organization
- Snowmass Early Careers Wiki
  - https://snowmass21.org/start/young

In-reach Initiatives:

- Monthly big questions colloquium series
- "Coffee Collisions" to create new connections across career stages via for 1-on-1 meetings



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### **Snowmass Communication**

Snow

ANNOU

APS DP

RARE PR

THEORY

ACCELER INSTRUM

- Wiki (<u>https://snowmass21.org/</u>)
  - One-stop shop
    - Organization
    - Frontier/TG activities
    - Early Careers
    - Calendars (workshops, meetings, ..)
    - News and Announcements
    - Community Contributions
    - ....
- Monthly Snowmass Newsletter
- Slack channels (> 2,000 participants)
- Email
  - <u>snowmass@fnal.gov</u>
  - <u>snowmass-young@fnal.gov</u>
  - Frontier group mailing lists
  - Topical group mailing lists
  - ...

2021	Welcome t	o Snowmass 2021	+Table of Contents		
	(DPF) of the American Phy physics community to com- U.S. and its international pa	sical Society. Snowmass is a scientific study. It provides an e together to identify and document a scientific vision for artners. The P5 (Particle Physics Project Prioritization Par trategic plan for U.S. particle physics that can be executed	Planning Exercise (a.k.a. "Snowmass") is organized by the Division of Particles and Fields [Society, Snowmass is a scientific study. It provides an opportunity for the entire particle gether to identify and document a scientific vision for the future of particle physics in the ers. The P5 (Particle Physics Project Prioritization Panel) will take the scientific input from egic plan for U.S. particle physics that can be executed over a 10 year timescale, in the		
KOUP E E IR IS THER RECISION	and they will naturally occu Town Hall meetings for us and suggestions on the Sla announcements and has pa the "Snowmass Young" mal the message "Subscribe sn are available via this Snow Sincerely,	to be heard. Your contributions and participation are cr ur as part of one or more working groups directed by the to communicate with you and to receive your feedback. Y & channel (https://nowmass2021.slack.com/). This Snow gaes dedicated to each frontier. If you are an early career illing list (snowmass-young@fnal.gov) by emailing to listse womass-young VOUR NAME". Agendas and presentation mass Indico link. r), Tao Han (DPF Chair-Elect), Joel Butler (DPF Vice-Chair	onveners. There will be various ou are also welcome to provide input mass wiki provides news and cientist, we encourage you to join v@listserv.fnal.gov/ith the body of of all Snowmass-related meetings		
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groups, and encourage c	es with organization l <u>core principles ar</u> community member	Monthly	Snowmass Newsletter July 2020		
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#### **Snowmass Ethics**

- Snowmass: dynamic exchange of ideas across a large swath of the community • in a variety of formats including slack channels, meetings, and workshops.
- All community should feel safe and supported in engaging in all exchanges. ٠
- DPF Ethics Task Force formed in April 2020 ٠
  - Drafted DPF Core Principles and Community Guidelines
  - CP&CG Response Team (names in bold) for responding to reports of violations
  - Task Force members
    - Ketevi Assamagan ٠
- Young-Kee Kim (ex-officio)

Carla Bonifazi •

- Mu-Chun Chen
- Prisca Cushman
- Samuel Meehan
- Sara Simon
- Lauren Tompkins (chair)
- Andre de Gouvea
- Elizabeth Worcester
- DPF Ethics Advisory Committee (standing committee) formed in Nov. 2020 ٠
  - Inaugural Committee members (Nov. 2020 Oct. 2022)
    - Kétévi Assamagan
- Amber Roepe

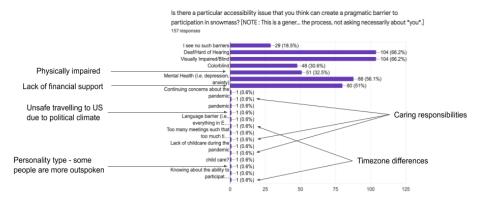
- Bill Barletta ٠
- Melissa Franklin
- Maria Elena Monzani
- Pekka Sinervo
- Ruth Van de Water
- Jeremy Wolcott
- Pavel Fileviez Perez

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#### **Snowmass Ethics**

Accessibility Survey by Comm. Engagement Frontier's D&I TG (157 responses / >2,000 slack members)

To ensure the equity of all those who wish to participate in the Snowmass process is supported

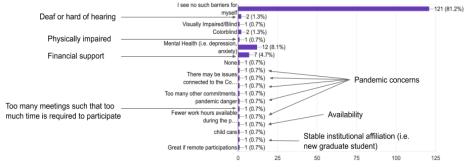


#### 81.5% think that there are barriers

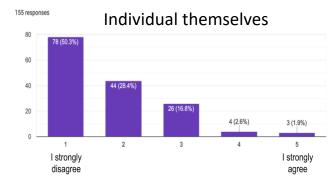
#### 19% said that barriers exist for them

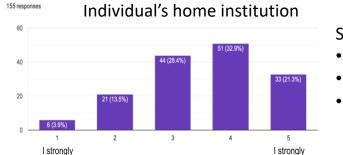
- Mental (8%)
- Financial (5%)
- Hearing (1.3%)
- Colorblind (1.3%)

Is there a particular accessibility issue that will affect \*your\* participation in snowmass? 149 responses



#### Who's responsible for the support?





#### Similar results

- Home Institution
- APS and/or DPF
- Host institute for international events

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disagree

agree

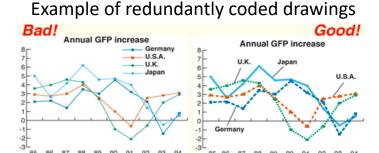
# **Snowmass Ethics**

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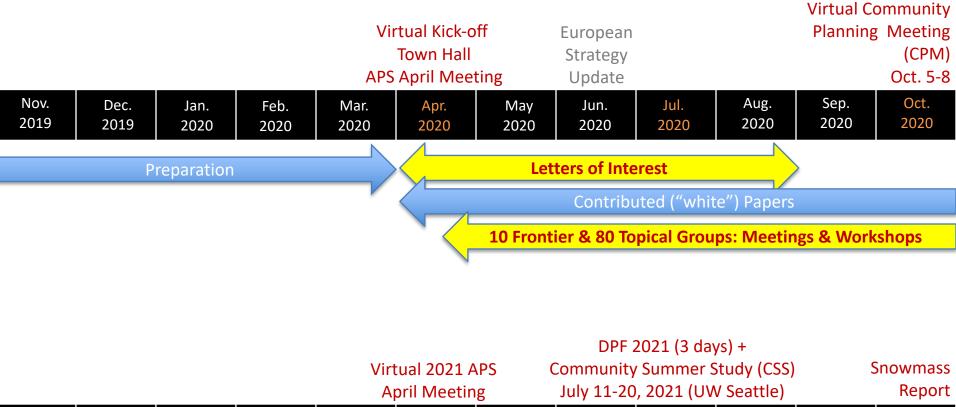
- Some can be dealt with by behavioral modifications while others require financial investment
  - Physical/mobility
    - Create accessible paths between conf. activity sites
  - Visual Impairments/Colorblind
    - Make colorblind-friendly figures and presentations
    - (<u>https://jfly.uni-koeln.de/color/</u>)
  - Deaf/Hard of Hearing
    - Live captioning
    - Human captioner: < ~1% word error rate</li>

(Auto caption: ~20% word error rate - not acceptable)

- Mental health (due to high volume of meetings and fear of missing out)
  - Create quiet space (peace and solace) conferences, minimize # meetings, follow the core
    principles and community guidelines
- Financial Barriers: travel support of early careers for in-person meetings
- Care for Others: support of the childcare system for in-person meetings
- Covid-19 Pandemic
  - Continue to monitor the community by conducting surveys
  - Approach interactions with others with a sense of understanding (similar to mental health issues)
- Implementation: Under Discussions
  - DPF Executive Committee, DPF Ethics Committee, CSS Local Organizing Committee, DOE/NSF/HEPAP



# **Snowmass Timeline: Activities Through CPM**

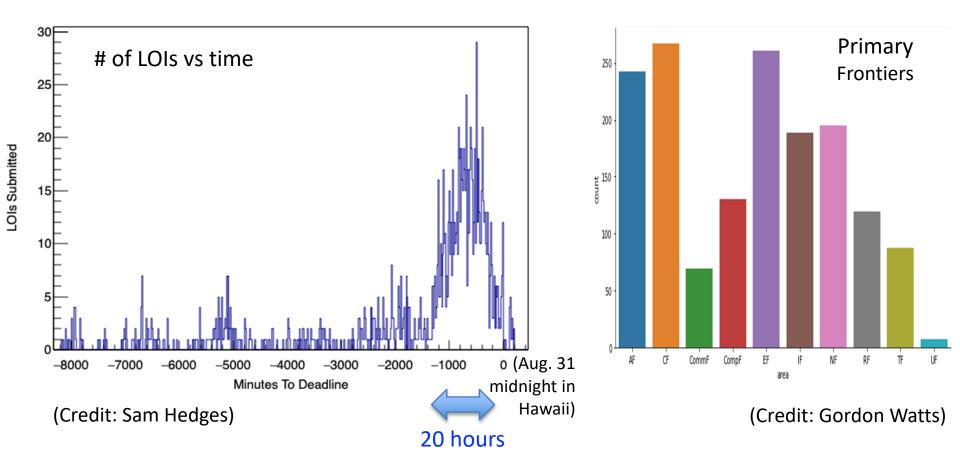




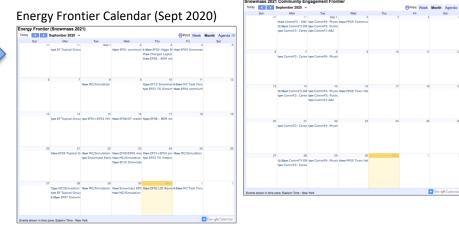
#### Letters of Interests

1,574 in total: submitted before August 31, 2020 Many LOIs – multiple frontiers

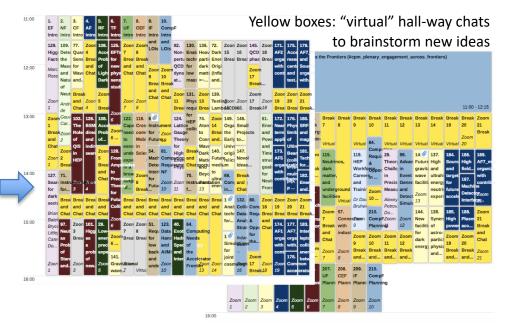
Frontier + TG conveners: tireless efforts to prepare the CPM using this information (Sept.)



- April 2020 October 2020 (CPM)
  - Each Frontier and Topical Group: meetings and various workshops since Spring 2020
- CPM's goals
  - Develop plans and steps to take between October 2020 and the Snowmass Community Study in July 2021, leading to a final report in October 2021.
- CPM Plenary Sessions
  - Exciting Physics
  - Plans from other regions and related fields
  - Messages from funding agencies
  - Voices of the community
- CPM Parallel Sessions
  - First opportunity to bring together the community across the field
  - Focus on inter-frontier discussions
  - Establish cross working group connections
  - Identify gaps and areas to focus / to study
  - Brainstorm new ideas



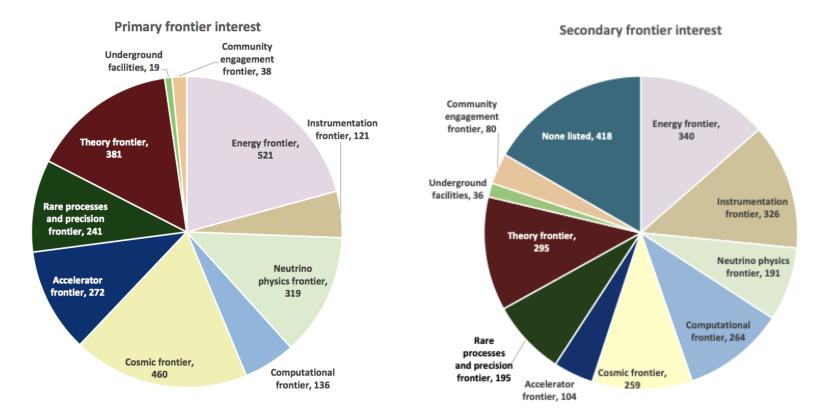
Community Engagement Frontier Calendar (Sept 2020)



~3,000 participants

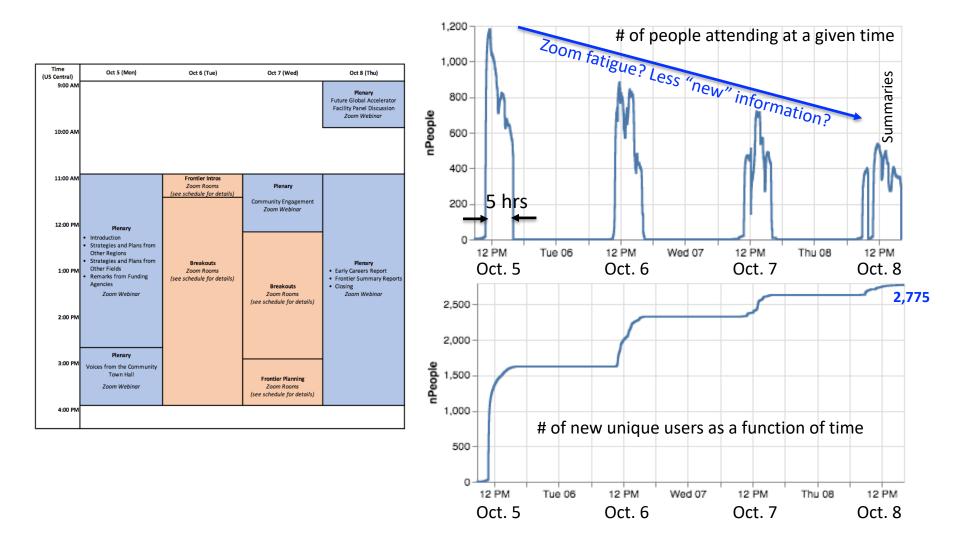
#### ~650 outside the North America Time Zone

(Note that 11am-4pm U.S. Central time was inconvenient – very inconvenient for many countries)



Statistics (2 breakout sessions yet to be added)

Credit: Gordon & Brendan



#### Local Organizing Committee:

Co-chairs

Bo Javatilaka **Brendan Kiburg** Fermilab









Jonathan Asaadi UT, Arlington

Saptaparna

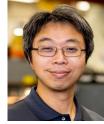












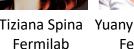
Gordon Watts UW Seattle

Shih-Chieh Hsu UW Seattle (Co-chairs of 2021 CSS)

Bhattacharya,NW

Zoltan Gecse Fermilab

Erica Snider Fermilab



#### Tiziana Spina Yuanyuan Zhang Fermilab

Program Committee:

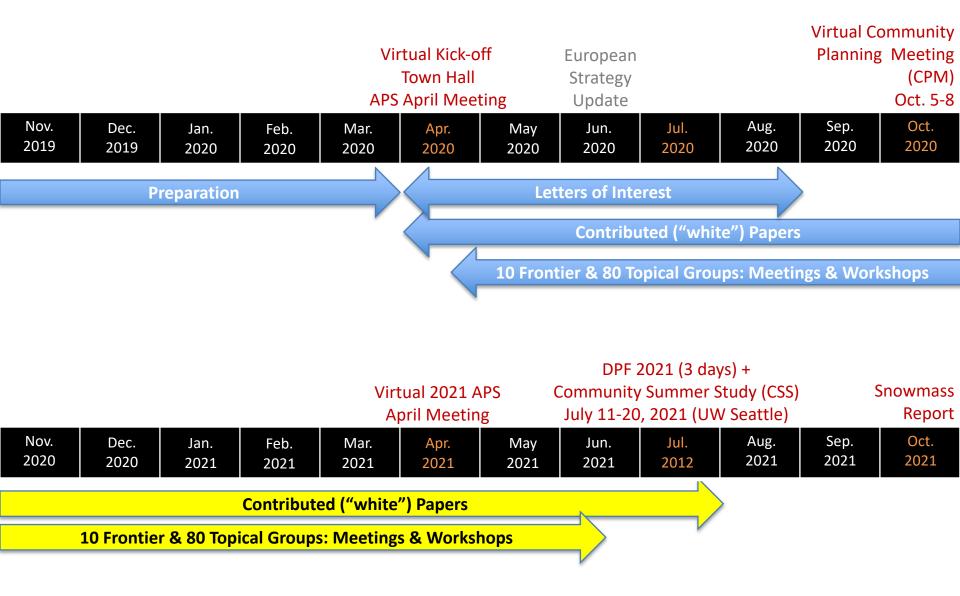
#### Steering Group

- Young-Kee Kim (chair), Tao Han, Joel Butler, Priscilla Cushman
- Glennys Farrar, Gabriela Gonzales, Yury Kolomensky, Sergei Nagaitsev
- **Frontier Representatives** 
  - Laura Reina, Patrick Huber, Marina Artuso, Aaron Chou, Aida El-Khadra, Tor Raubenheimer, Jinlong Zhang, Oliver Gutsche, John, Orrell, Breese Quinn
- Early Careers
  - Vishvas Pandey (postdoc), Joshua Barrow (graduate student)
- Co-chairs of CPM Local Organizing Committee
  - Bo Jayatilaka, Brendan Kiburg

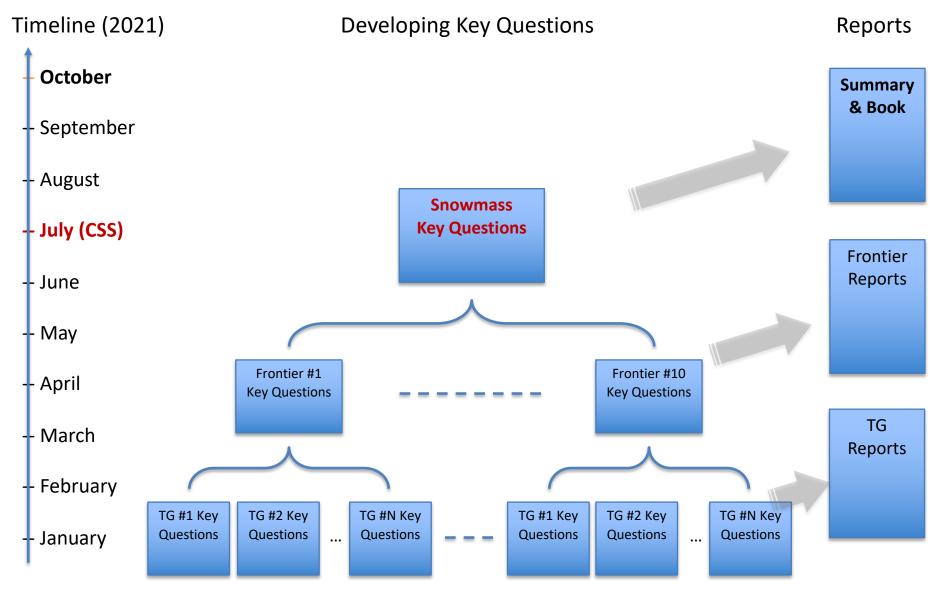
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# **Snowmass Timeline: Next Steps**



#### Next Steps: Snowmass Timeline & Process (Preliminary)



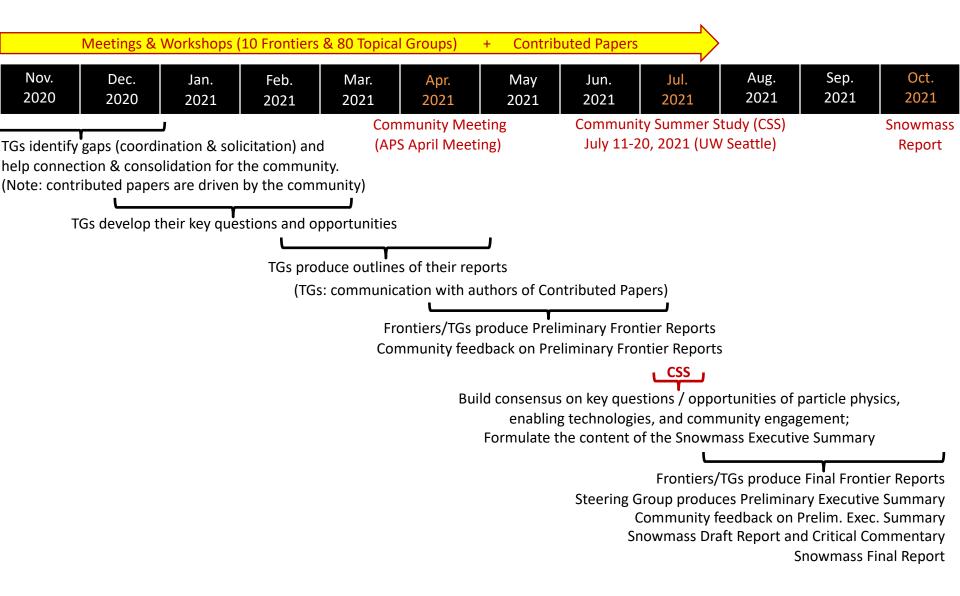
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Update on Snowmass 2021

# Snowmass 2021 Report Structure (Preliminary)

•	Snowmass Summary for Public – 2 pages			
•	<b>Snowmass Summary Report</b> – ~50 pages		Executive Summary: ~10 pages Introduction 10 Frontier Executive Summaries Executive Summaries of Multi-Frontier Topics Conclusion	
•	Snowmass Book – ~500 pages	{ <b>:</b> :	Snowmass Summary Report (~50 pages) Frontier Summaries (~400 pages with 10 Frontiers) Multi-Frontier Topic Summaries (~50 pages)	
•	Topical Group Reports	{·	Topical Group Reports: short reports	(Written by TG members including early careers)
•	Reports of Multi-Frontier Topics	-{:	Multi-Frontier Topics spanning multiple Frontiers. Each Multi-Frontier Topic Summary: ~10 page	
•	Contributed Papers	{•	References	(Written by the community including early careers)

#### Next Steps: Snowmass Timeline & Process (Preliminary)



### Snowmass Workshops in 2021

#### Google spreadsheet (continue to be updated with more information)

#### **Snowmass Workshops in 2021**

	March 2021	April 2021	May 2021	June 2021	July 2021	August 2021
Community-Wide		Apr 17-20 (APS)			July 11-20 (UW Seattle)	
Energy Frontier			May 10-14	June 14-18		
Neutrino Frontier	Mar 15-17 (ORNL)					
Rare & Precision Frontier				~early June (U.Cincinnati)		
Cosmic Frontier						
Theory Frontier	Mar 17-19 (UCSB)					
Accelerator Frontier						
Instrumentation Frontier	Mar 18-19, 22					
Computational Frontier						
Underground Frontier						
Comm Engagement Frontier				Dates TBD (BNL)		

#### **HEP Conferences in 2021**

La Thuille 2021	March 8-14					
Moriond 2021 (EW)	March 20-27					
Moriond 2021 (QCD)	March 27-April 3					
Quarkonium 2021	March 22-26					
APS April Meeting 2021		April 17-20				
Pheno 2021			May 10-12			
CHEP 2021 (Computing)			May 17-21			
CALOR 2021 (Detector)			May 17-21			
RADCOR 2021			May 17-21			
CIPANP 2021				June 1-6		
LHCP 2021				June 7-12		
FPCP 2021				June 7-11		
CHARM 2021				May 31 - June 4		
EPS 2021					July 26-30	
Lattice 2021					July 26-31	
Higgs 2021					End July	
Lepton Photon 2021						Aug. 9-14

### Snowmass Community Summer Study (CSS)

Local Organizing Committee:

#### **Co-chairs**

Shih-Chieh Hsu Gordon Watts (UW Seattle)



- Alvaro Chavarria (UW Seattle)
- Jason Detwiler (UW Seattle)
- Anna Goussiou (UW Seattle)
- Alejandro Garcia (UW Seattle)
- Seyda Ipek (UC Irvine)
- Laura Jeanty (U. Oregon)
- Joey Key (UW Seattle)

- Tongyan Lin (US San Diego)
- Henry Lubatti (UW Seattle)
- Elise Novitski (UW Seattle)
- Gray Rybka (UW Seattle)
- Jan Strube (PNNL)
- Lauren Tompkins (Stanford U.)
- Tien-tian Yu (U. Oregon)

Program Committee: •

- Steering Group
  - Tao Han (Chair), Joel Butler, Sekhar Chivukula, Young-Kee Kim, Priscilla Cushman
  - Glennys Farrar, Gabriela Gonzales, Yury Kolomensky, Sergei Nagaitsev
- Frontier Representatives
  - Ketevi Assamagan,, Phil Barbeu, Nathaniel Craig, Ben Nachman, Meenakshi Narain, John Orrell, Alexey Petrov, Vladimir Shiltsev, Tim Tait, Elizabeth Worcester
- Early Careers
  - Garvita Agarwal, Jacob Zettlemoyer
- Co-chairs of CSS Local Organizing Committee
  - Shih-Chieh Hsu, Gordon Watts

# Snowmass CSS 2021 and DPF 2021 (UW Seattle)

- DPF 2021: 5 days  $\rightarrow$  3 days
  - Preliminary: July 6-8 (Tuesday Thursday)
    - Primarily early career presentations
  - In-person (hybrid) or Virtual
    - Decision in Feb. 2021, based on vaccine news



- AnnFest
  - Preliminary: July 9-11 (Friday Sunday)

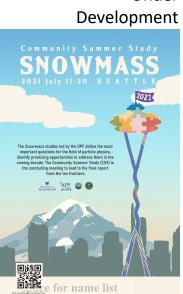


#### Under Development

Ann Nelson

(Apr. 29, 1958 - Aug. 4, 2019)

- Snowmass CSS 2021
  - July 11-20 (Sunday Tuesday)
  - In-person (hybrid) or Virtual
    - Decision in Feb. 2021, based on vaccine news
  - Concerns raised by some community members (not-in-person CSS)
    - Explored later dates (e.g., Winter and Spring 2022): these are okay options to meet the P5 schedule (Report by end 2022 / beginning 2023)
    - Concluded that these are not viable (academic guarter system, ...)
  - Concerns raised by other community members (already too long)



#### Snowmass 2021: Summary

- It has been difficult times
  - Impact of COVID-19 on HEP Research, well demonstrated by HEPAP Survey, Snowmass D&I Survey, ...
  - All of the Snowmass meetings and workshops so far have been virtual.
  - We have challenges to deal with uncertainty in 2021.
- In spite of this, there have been tremendous efforts and major progress by the community.
  - Huge thanks to the community!!
- Snowmass is a community-driven process
  - We welcome any comments, suggestions, and concerns from the community
  - We appreciate the community's continued strong participation in the process
  - Please visit the Snowmass wiki page (<u>https://snowmass21.org/</u>)
- We very much look forward to a productive Snowmass study