Looking back to the goals outlined in my <u>2022 election statement</u>, I think that we have largely met them. It has been made possible by the intense and passionate effort of a large community, resolute to establish DUNE as the best-in-class experiment on neutrinos.

Despite those successes, I believe that we are still going uphill (although the top might be not too far) and therefore getting swiftly through the next two years agenda will play a mission critical role.

As a matter of fact, our agenda is set by the 2023 P5 baseline recommendations on DUNE, which I read it in this way:

- a) There will be no Phase2 if we do not execute Phase1 on time and on budget.
- b) We need to have ACE-MIRT as early as possible, optimally as soon as we start with beam on Phase1.
- c) We need to support the R&D on Module3-4 and on the MCND, if we want to keep the Phase2 technically limited and therefore competitive. In parallel, we must engage in a discourse with the current stakeholders (as well as with new ones) on its realization.

For point a) it means to:

- Complete the baselining of FDC (the US contribution to FD and cryogenic systems) by summer 2024.
- Go through CD2-3 for the Near Site Infrastructure and the Beamline by the end of 2024/early 2025.
- Do the same for the Near Detector complex by the end of 2025/early 2026, which requires to timely prepare a TDR and sign the appropriate MOU addenda.
- Keep pushing on our worldwide construction effort of the FD components and have a robust plan for their I&I at SURF, with an increased engagement of the whole collaboration. Complete the ProtoDUNE program.
- Build the DUNE distributed computing infrastructure and stabilize it through a governance which
 regulates the flow of the pledged resources. In parallel consolidate all the software framework to
 collect, simulate, reconstruct, analyse the data.

For point b) we need:

• In concertation with FNAL, to immediately engage DOE and the international partners in the definition of a resource-loaded plan to have ACE-MIRT available at the start of Phase1, to greatly boost our competitivity in the physics reach and possibly to reduce the overall program cost.

For point c) we need:

- to consolidate the support of CERN of the Neutrino Platform beyond the current ProtoDUNE NP04 and NP02 programs.
- to explore ways to provide adequate resources for the R&D on Module3-4 and MCND, both in US and abroad.
- to start engaging US, CERN and the International Funding Agencies in the setup of DUNE Phase2. It is crystal clear that this process will strongly depend on the credibility we will have accrued on the execution of Phase1.

In 2022 I called my proposed goals demanding, I realize that the current ones are even more so. But after two years as a co-spokesperson, the direct experience of the strength and the quality of our community makes me more confident about achieving them than I was back then.

Finally, for what concerns my management style, I do not want to spend many words: you have had plenty of time to judge how I have put in practice my intention to facilitate a transparent, respectful and inclusive community, able to play as a powerful orchestra and yet capable to recognize the gifted soloists, especially the young ones.