



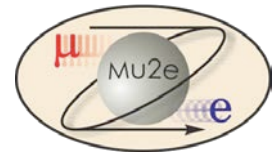
U.S. DEPARTMENT OF  
**ENERGY** Office of  
Science

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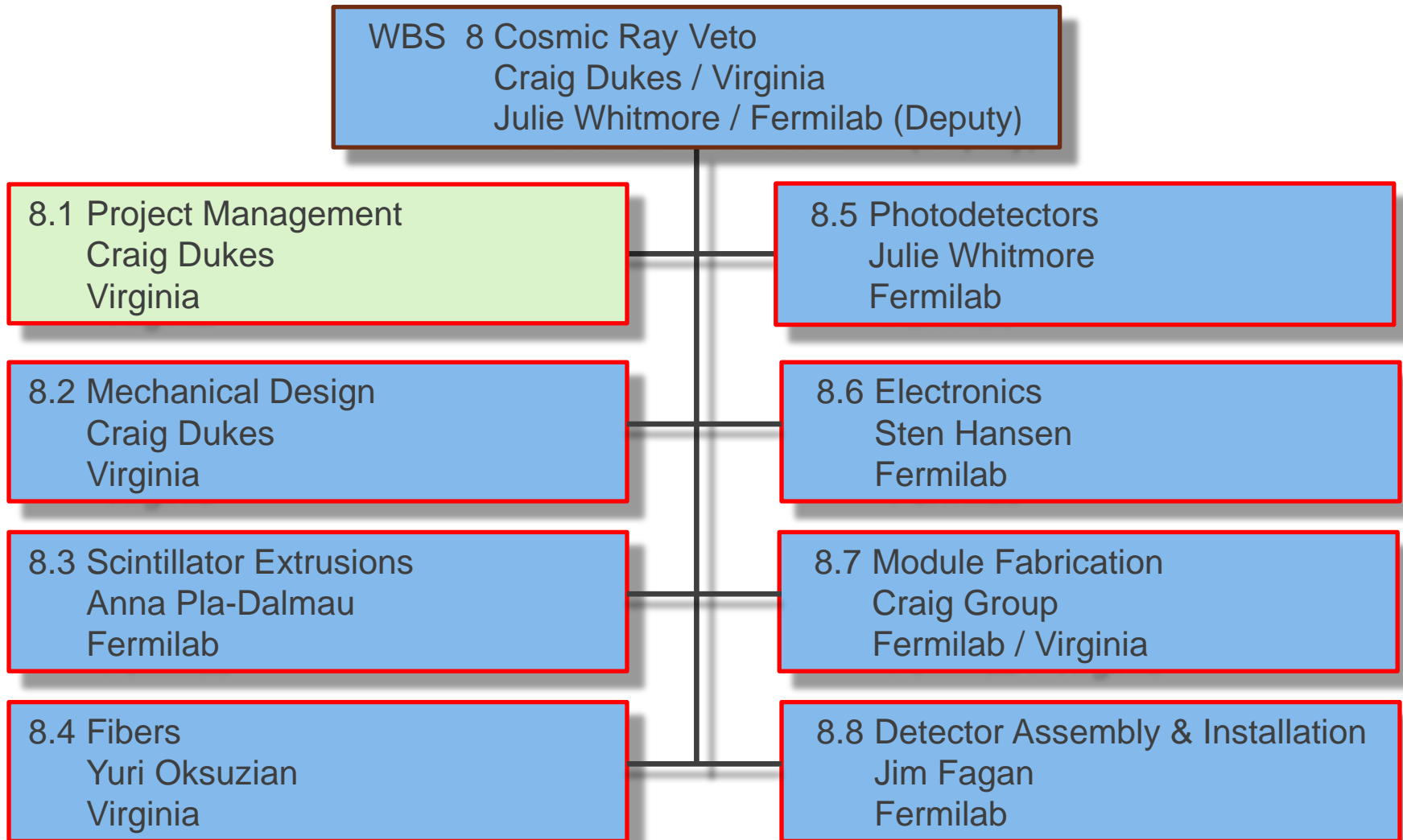
# Mu2e Cosmic Ray Veto

## 8.1 Project Management

E. Craig Dukes  
Level 3 Manager  
July 8, 2014



# Organizational Breakdown

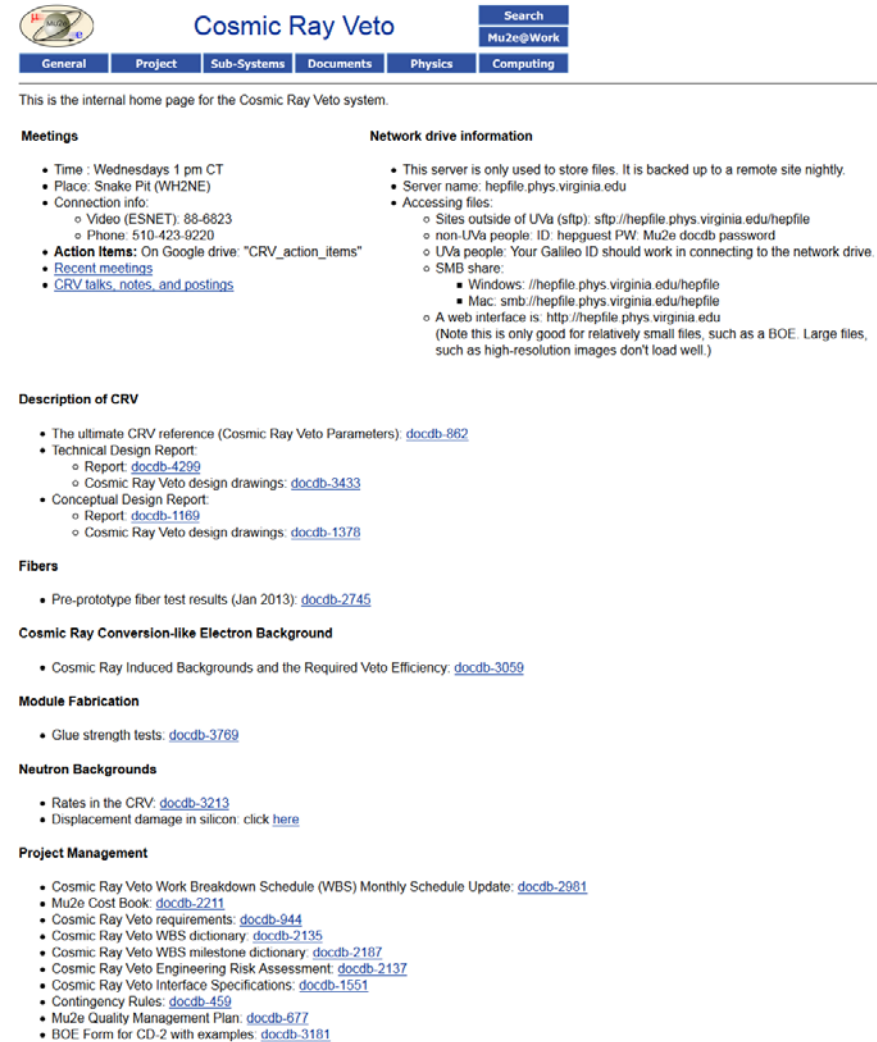


# Organizational Breakdown

| Cosmic Ray Veto WBS Structure |       |   |                   |       |
|-------------------------------|-------|---|-------------------|-------|
| L3                            | L4    | Title   | CAM               | BOE # |
| <b>8.1</b>                    |       | <b>Project Management (Dukes)</b>                           | <b>Dukes</b>      |       |
|                               | 8.1.1 | Conceptual Design (Post CD-0; OPC)                          |                   |       |
| 1                             | 8.1.2 | Preliminary & Final Design                                  |                   | 3902  |
| 2                             | 8.1.3 | Implementatoin & Close-out                                  |                   | 3903  |
| <b>8.2</b>                    |       | <b>Mechanical Design (Dukes)</b>                            | <b>Dukes</b>      |       |
| 3                             | 8.2.1 | Detector Design   |                   | 3904  |
| 4                             | 8.2.2 | Fabricate and Test Counter Prototypes                       |                   | 3905  |
| 5                             | 8.2.3 | Cosmic Ray Veto Simulations                                 |                   | 3906  |
| <b>8.3</b>                    |       | <b>Scintillator Extrusions (Pla-Dalmau)</b>                 | <b>Pla-Dalmau</b> |       |
| 6                             | 8.3.1 | Die Design and Procurement                                  |                   | 3907  |
| 7                             | 8.3.2 | Scintillator Extrusion Production                           |                   | 3908  |
| <b>8.4</b>                    |       | <b>Fibers (Oksuzian)</b>                                    | <b>Dukes</b>      |       |
| 8                             | 8.4.1 | Waveshifting Fiber Procurement                              |                   | 3909  |
| 9                             | 8.4.2 | Waveshifting Fiber Quality Assurance Design and Fabrication |                   | 3910  |
| <b>8.5</b>                    |       | <b>Photodetectors (Whitmore)</b>                            | <b>Whitmore</b>   |       |
| 10                            | 8.5.1 | Photodetector Procurement                                   |                   | 3911  |
| 11                            | 8.5.2 | Photodetector Quality Assurance Design and Fabrication      |                   | 3912  |
| <b>8.6</b>                    |       | <b>Electronics (Hansen)</b>                                 | <b>Dukes</b>      |       |
| 12                            | 8.6.1 | Counter Mother Boards                                       |                   | 3913  |
| 13                            | 8.6.2 | Front End Boards  |                   | 3914  |
| 14                            | 8.6.3 | Readout Controllers   |                   | 3915  |
| 15                            | 8.6.4 | Integration with DAQ  |                   | 3928  |
| <b>8.7</b>                    |       | <b>Module Fabrication (Group)</b>                           | <b>Group</b>      |       |
| 16                            | 8.7.1 | Design and Fabricate Assembly Station                       |                   | 3916  |
| 17                            | 8.7.2 | Assembly Station Quality Assurance Design and Fabrication   |                   | 3917  |
| 18                            | 8.7.3 | Fabrication of Module Parts                                 |                   | 3918  |
| 19                            | 8.7.4 | Module Production, Testing, and Shipping                    |                   | 3919  |
| 20                            | 8.7.5 | Breakdown of Module Factory                                 |                   | 3920  |
| <b>8.8</b>                    |       | <b>Detector Assembly and Installation (Fagan)</b>           | <b>Dukes</b>      |       |
| 21                            | 8.8.1 | Test Installation   |                   | 3921  |
| 22                            | 8.8.2 | Receive Production Modules at Fermilab                      |                   | 3922  |
| 23                            | 8.8.3 | Cosmic Ray Test Stand                                       |                   | 3923  |
| 24                            | 8.8.4 | Module Support Structure                                    |                   | 3924  |
| 25                            | 8.8.5 | Detector Installation and Testing                           |                   | 3925  |

# How Do We Share Information?

- Weekly CRV meetings
- Permanent repository: Mu2e docdb
- Temporary repository: Network drive hosted at UVA with web interface
- CRV webpage has important links
- Google doc on Google Drive for action items



**Cosmic Ray Veto**

Search  
Mu2e@Work

General Project Sub-Systems Documents Physics Computing

This is the internal home page for the Cosmic Ray Veto system.

**Meetings**

- Time : Wednesdays 1 pm CT
- Place: Snake Pit (WH2NE)
- Connection info:
  - Video (ESNET): 88-8823
  - Phone: 510-423-8220
- **Action Items:** On Google drive: "CRV\_action\_items"
- [Recent meetings](#)
- [CRV talks, notes, and postings](#)

**Network drive information**

- This server is only used to store files. It is backed up to a remote site nightly.
- Server name: hepfile.phys.virginia.edu
- Accessing files:
  - Sites outside of UVA (sftp): sftp://hepfile.phys.virginia.edu/hepfile
  - non-UVA people: ID: hepguest PW: Mu2e docdb password
  - UVA people: Your Galileo ID should work in connecting to the network drive.
  - SMB share:
    - Windows: //hepfile.phys.virginia.edu/hepfile
    - Mac: smb://hepfile.phys.virginia.edu/hepfile
  - A web interface is: <http://hepfile.phys.virginia.edu>  
(Note this is only good for relatively small files, such as a BOE. Large files, such as high-resolution images don't load well.)

**Description of CRV**

- The ultimate CRV reference (Cosmic Ray Veto Parameters): [docdb-862](#)
- Technical Design Report:
  - Report: [docdb-4289](#)
  - Cosmic Ray Veto design drawings: [docdb-3433](#)
- Conceptual Design Report:
  - Report: [docdb-1169](#)
  - Cosmic Ray Veto design drawings: [docdb-1378](#)

**Fibers**

- Pre-prototype fiber test results (Jan 2013): [docdb-2745](#)

**Cosmic Ray Conversion-like Electron Background**

- Cosmic Ray Induced Backgrounds and the Required Veto Efficiency: [docdb-3059](#)

**Module Fabrication**

- Glue strength tests: [docdb-3769](#)

**Neutron Backgrounds**

- Rates in the CRV: [docdb-3213](#)
- Displacement damage in silicon: [click here](#)

**Project Management**

- Cosmic Ray Veto Work Breakdown Schedule (WBS) Monthly Schedule Update: [docdb-2981](#)
- Mu2e Cost Book: [docdb-2211](#)
- Cosmic Ray Veto requirements: [docdb-944](#)
- Cosmic Ray Veto WBS dictionary: [docdb-2135](#)
- Cosmic Ray Veto WBS milestone dictionary: [docdb-2187](#)
- Cosmic Ray Veto Engineering Risk Assessment: [docdb-2137](#)
- Cosmic Ray Veto Interface Specifications: [docdb-1551](#)
- Contingency Rules: [docdb-459](#)
- Mu2e Quality Management Plan: [docdb-677](#)
- BOE Form for CD-2 with examples: [docdb-3181](#)

# A Few Notes

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- Spares are off-project.
  - Put into 475.10
  - They are identified as such in our BOEs
  - This sometimes leads to curious gaps between activities that should be contiguous in the Gantt chart
- Installation off project (WBS 8.8.5)
- 475.8.9 is where OPC costs have been rolled up
- Baseline start date is May 1, 2014
- Known problems with P6 / BOEs are itemized in docdb-4321
  - Most minor: L4 should be M4, title in P6 should be changed, etc.
  - 8.5 sometimes called “Photodetectors”, sometimes “Silicon Photomultipliers (SiPMs)”
  - Only major problem 8.3.2.1235: *Fabrication of production extrusions (Spares) - Labor 80 hrs → 320 hrs. Note: this is off project.*
- Two major resources:
  - TDR (docdb-4299)
  - crv\_parameters.xlsx (docdb-862): has every important number

# Design: External Review

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- We had a day-long external review of: (1) design, (2) photodetectors, (3) electronics, and (4) module fabrication.
- Reviewers: Jim Freeman (Fermilab), Karen Kephart (Fermilab), Iouri Musienko (Notre Dame), Dave Pushka (Fermilab), and Sergey Los (Fermilab).
- Findings are written up in docdb-4250.
- No major issues with either design and plan.

# Plan for CD2

Slide shown at DOE CD-1 Review

- Simulations
  1. Refine the cosmic-ray background simulation to: (1) model changes in the detector hall design, (2) incorporate improvements in the tracking algorithm, and (3) speed it up to allow determine the required position dependence of the CRV efficiency.
  2. Refine and complete the neutron background rate estimates **Done**
- Complete preliminary counter and module design **Done**
- Fabricate prototype extrusions
  1. Measure their flatness and curvature (“banana”) to determine gap size **Done**
- Fabricate prototype counters:
  1. Measure their photoelectron yield **Done**
  2. Measure their neutron efficiency **Postponed: not critical**
- Evaluate SiPMs **First round done: new models ordered**
- Fabricate prototype front-end electronics boards **Underway: awaited new rate estimate**
- Module fabrication
  1. Fabricate a mockup module to test and optimize fabrication procedures **Done**
  2. Fabricate and test working module with electronics: “vertical slice test” **Postponed**
- QA/QC: determine procedures, procure free equipment, and design fabrication and testing equipment **Underway**
- Value management **Always**

# 8.1 Project Management Activities

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- Project planning.
- Scheduling.
- Costing.
- Integration and maintenance of the fabrication databases
- Miscellaneous management activities.
- Travel to Fermilab for the L2 head of the cosmic ray veto group.
- Partial support for L3 managers.
- Resources are generally assigned as level of effort.

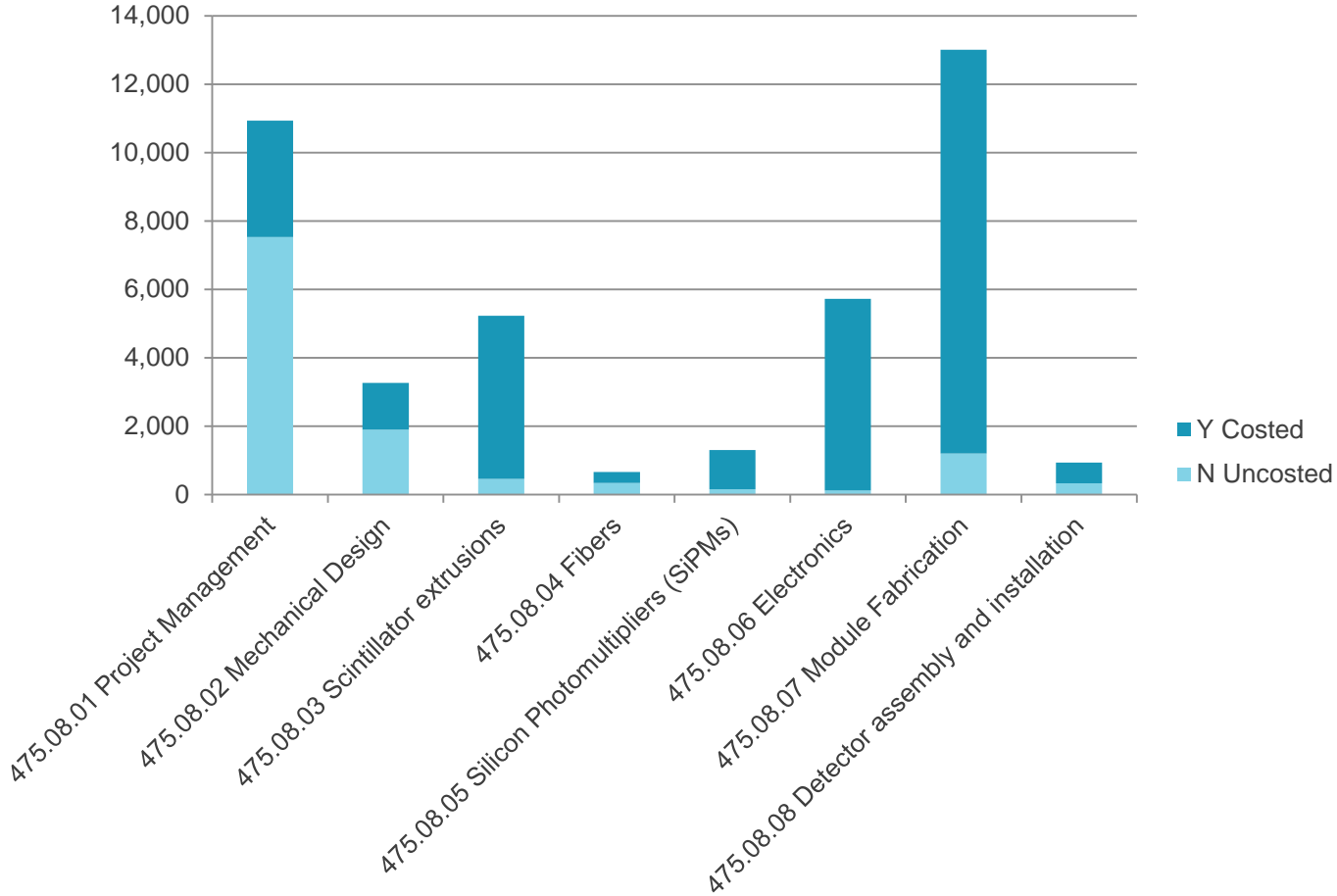


# Cost Table: CRV

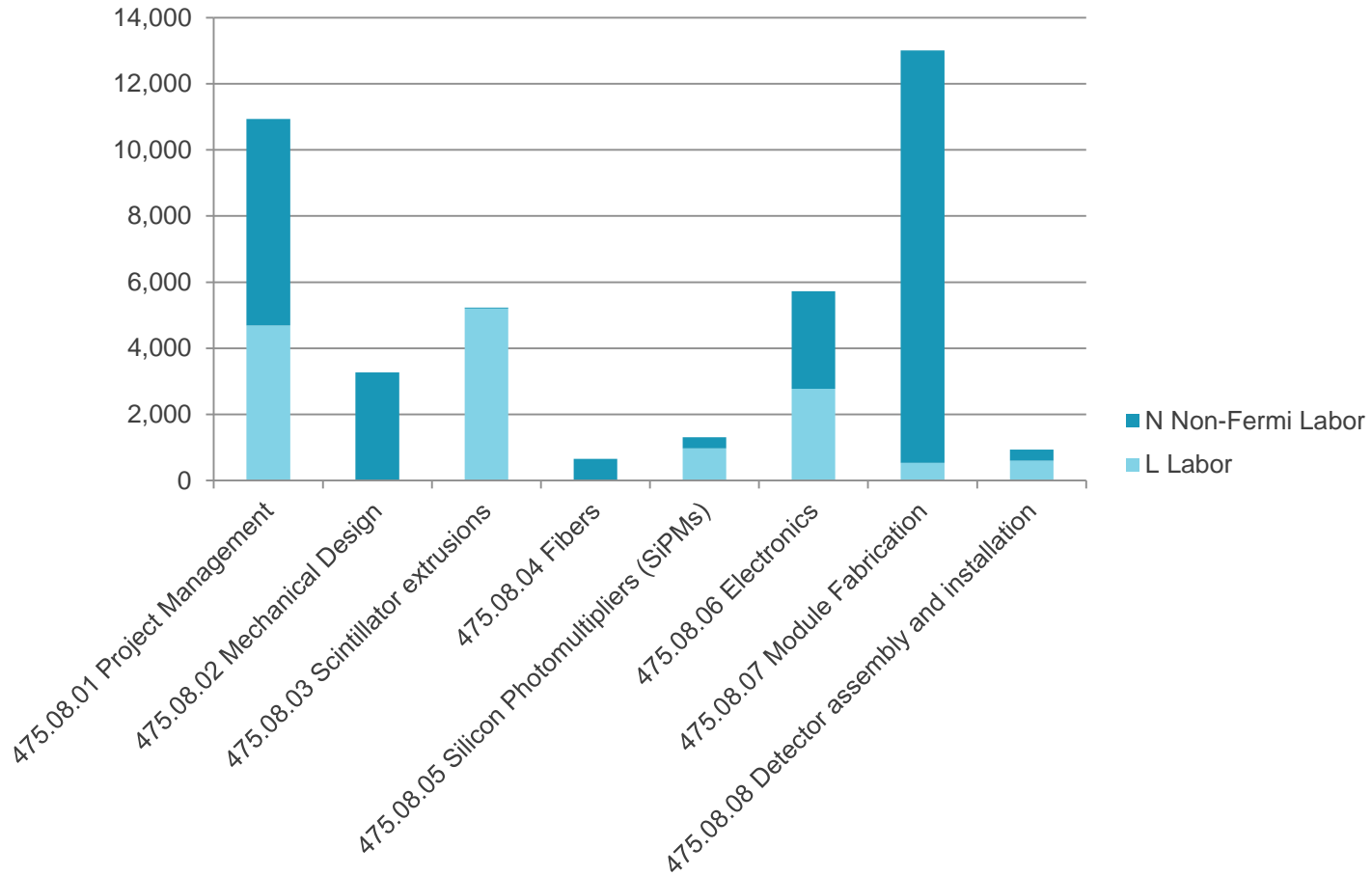
|   | M&S   | Labor | Base Cost | Estimate Uncertainty | % Contingency on ETC | Total |
|---|-------|-------|-----------|----------------------|----------------------|-------|
| 475.08.01 Project Management                    | 273   | 178   | 452       | 75                   | 20%                  | 526   |
| 475.08.02 Mechanical Design                     | 136   | 3     | 139       | 24                   | 29%                  | 163   |
| 475.08.03 Scintillator extrusions               | 559   | 457   | 1,015     | 206                  | 22%                  | 1,221 |
| 475.08.04 Fibers                                | 455   |       | 455       | 105                  | 24%                  | 559   |
| 475.08.05 Silicon Photomultipliers (SiPMs)      | 460   | 306   | 766       | 188                  | 36%                  | 954   |
| 475.08.06 Electronics                           | 1,312 | 406   | 1,718     | 509                  | 32%                  | 2,227 |
| 475.08.07 Module Fabrication                    | 1,460 | 16    | 1,476     | 462                  | 34%                  | 1,938 |
| 475.08.08 Detector assembly and installation    | 124   | 80    | 204       | 63                   | 35%                  | 267   |
| 475.08.09 Cosmic Ray Veto Conceptual Design/R&D | 258   | 252   | 511       | 0                    | 0%                   | 511   |
| Risk Based Contingency                          |       |       |           | 323                  |                      | 323   |
| Total   | 5,036 | 1,698 | 6,735     | 1,955                | 36%                  | 8,690 |

Note: Labor FNAL only.

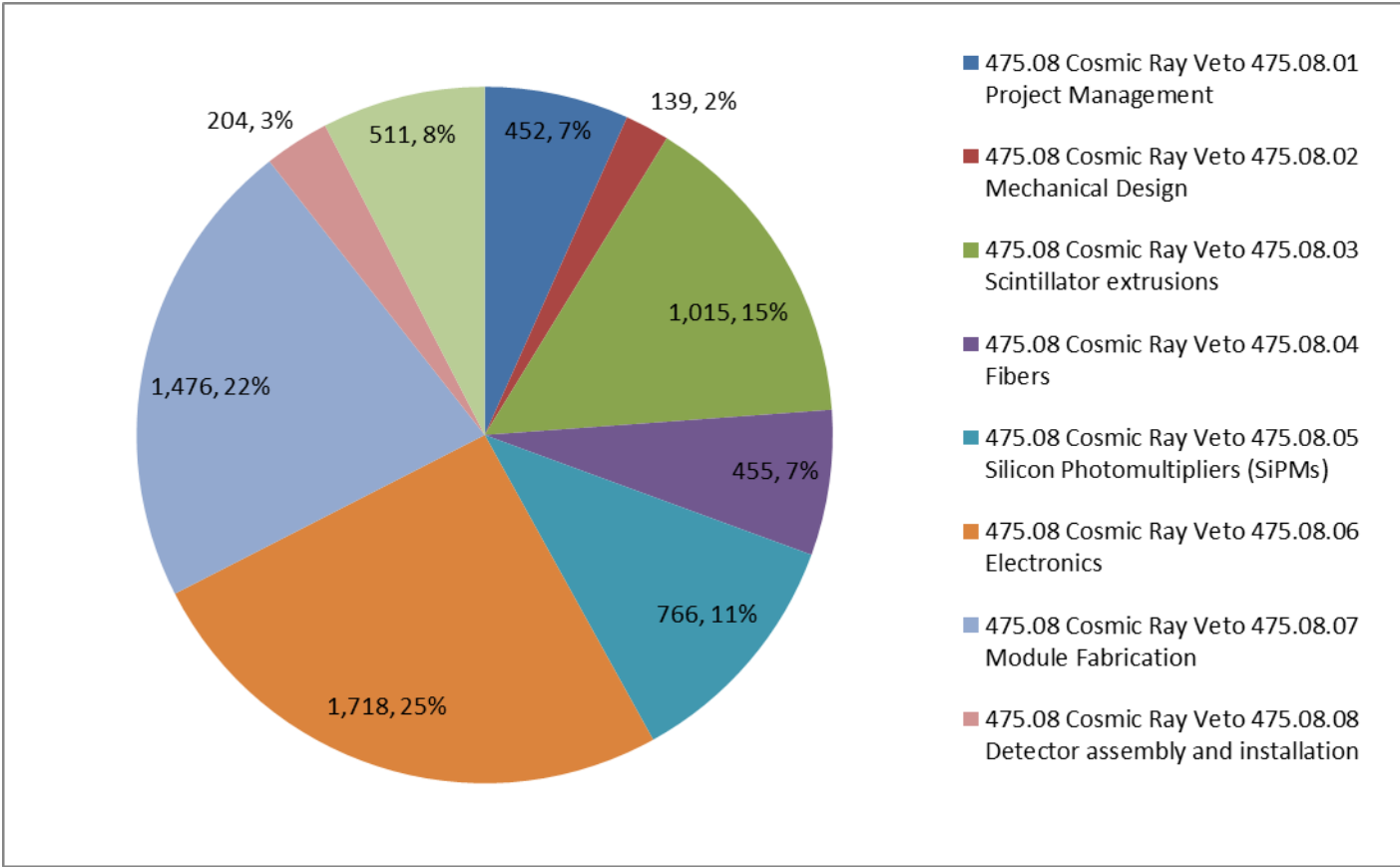
# Costed / Uncosted Labor by Hours



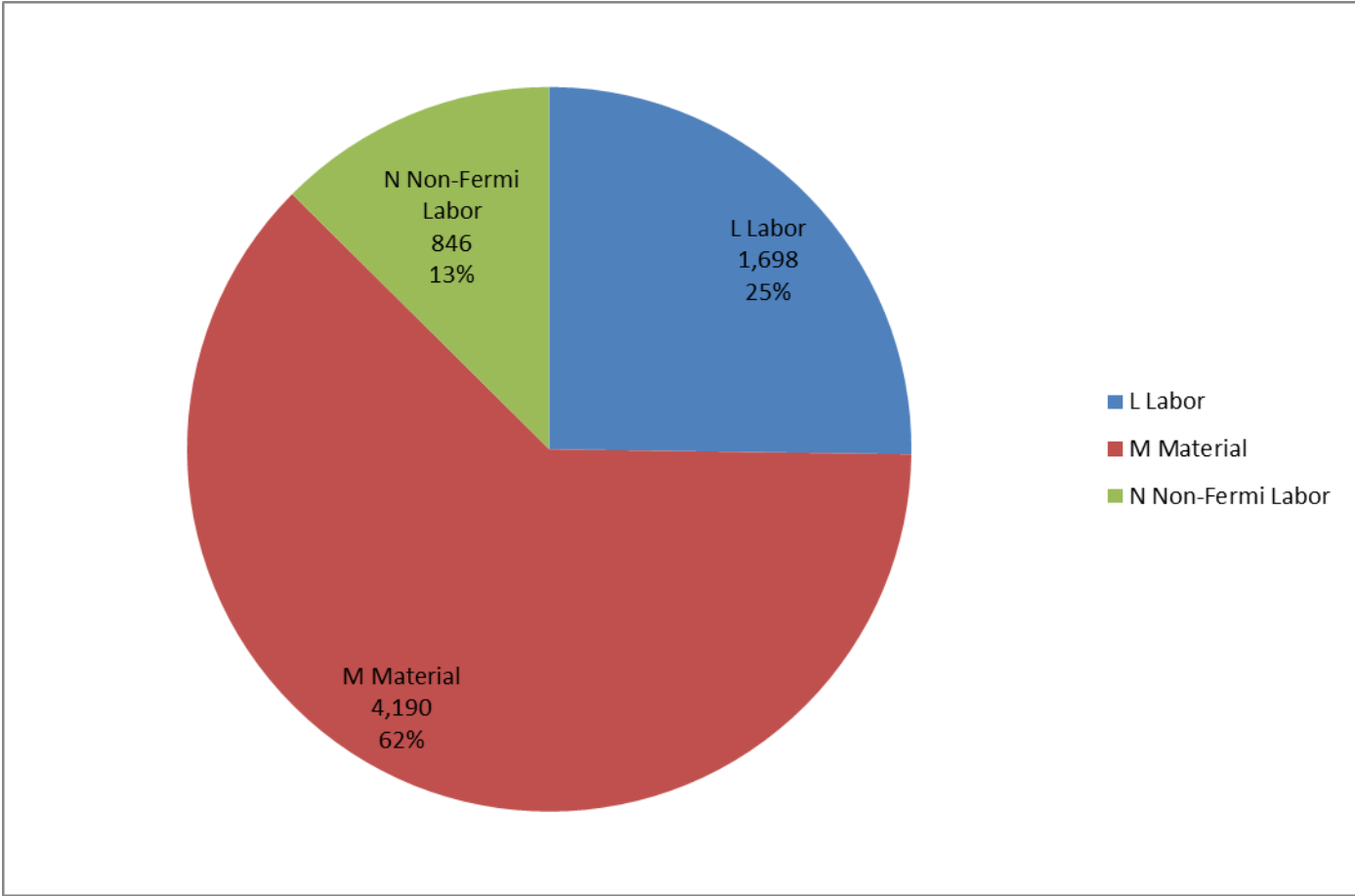
# Fermilab / non-Fermilab Labor by Hours



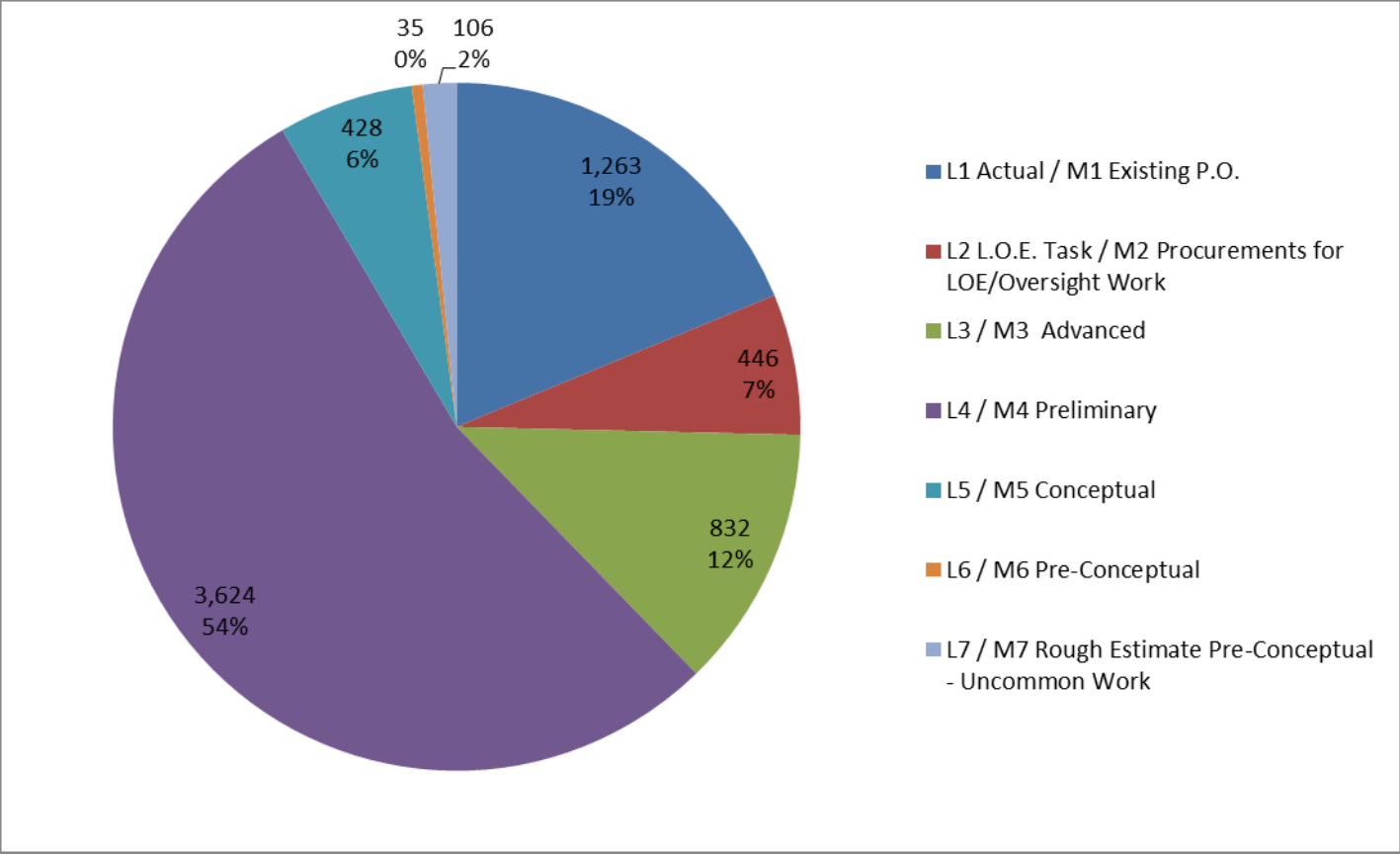
# Cost Breakdown: Sub-Project



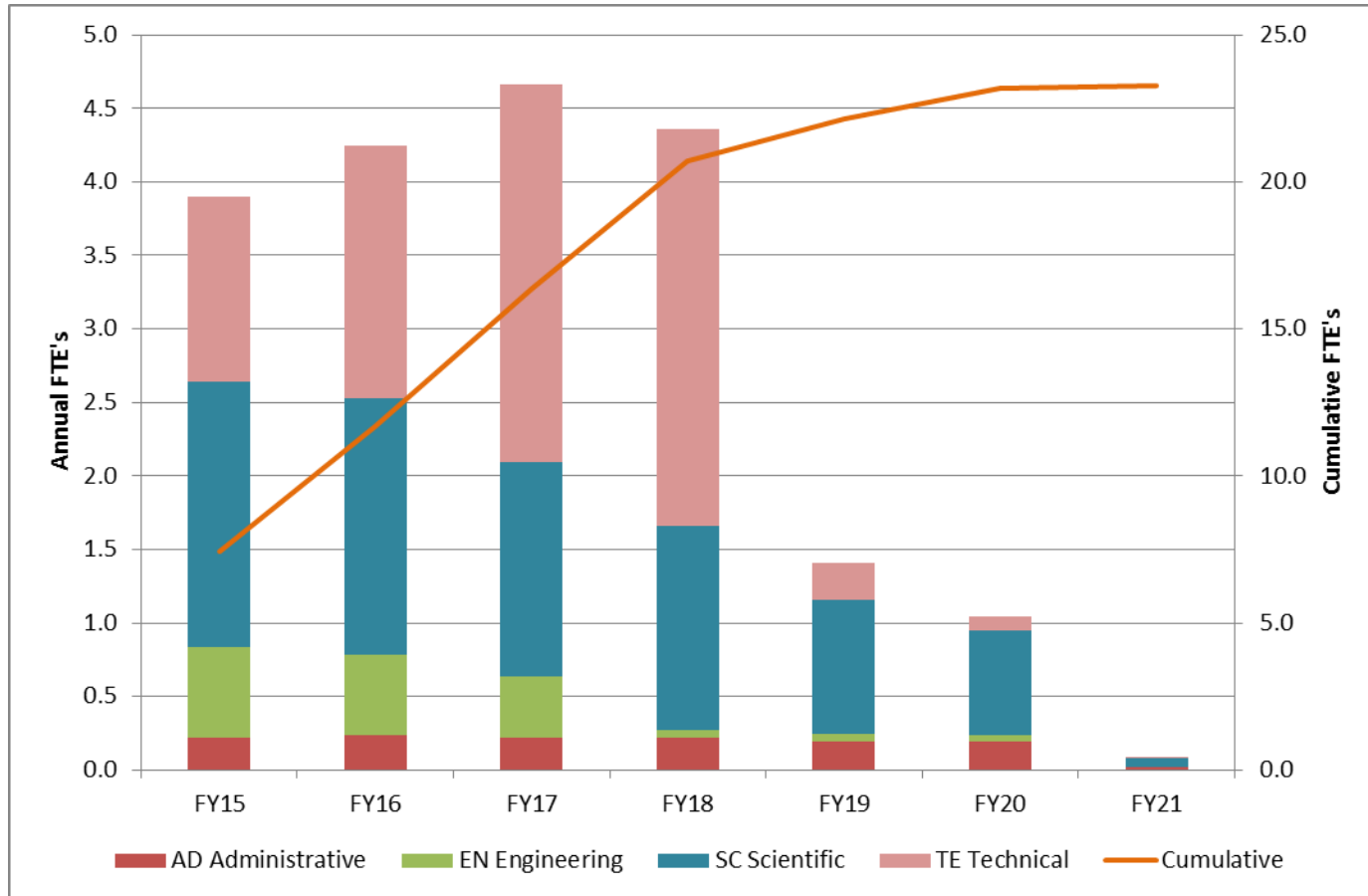
# Cost Breakdown: Resource Type



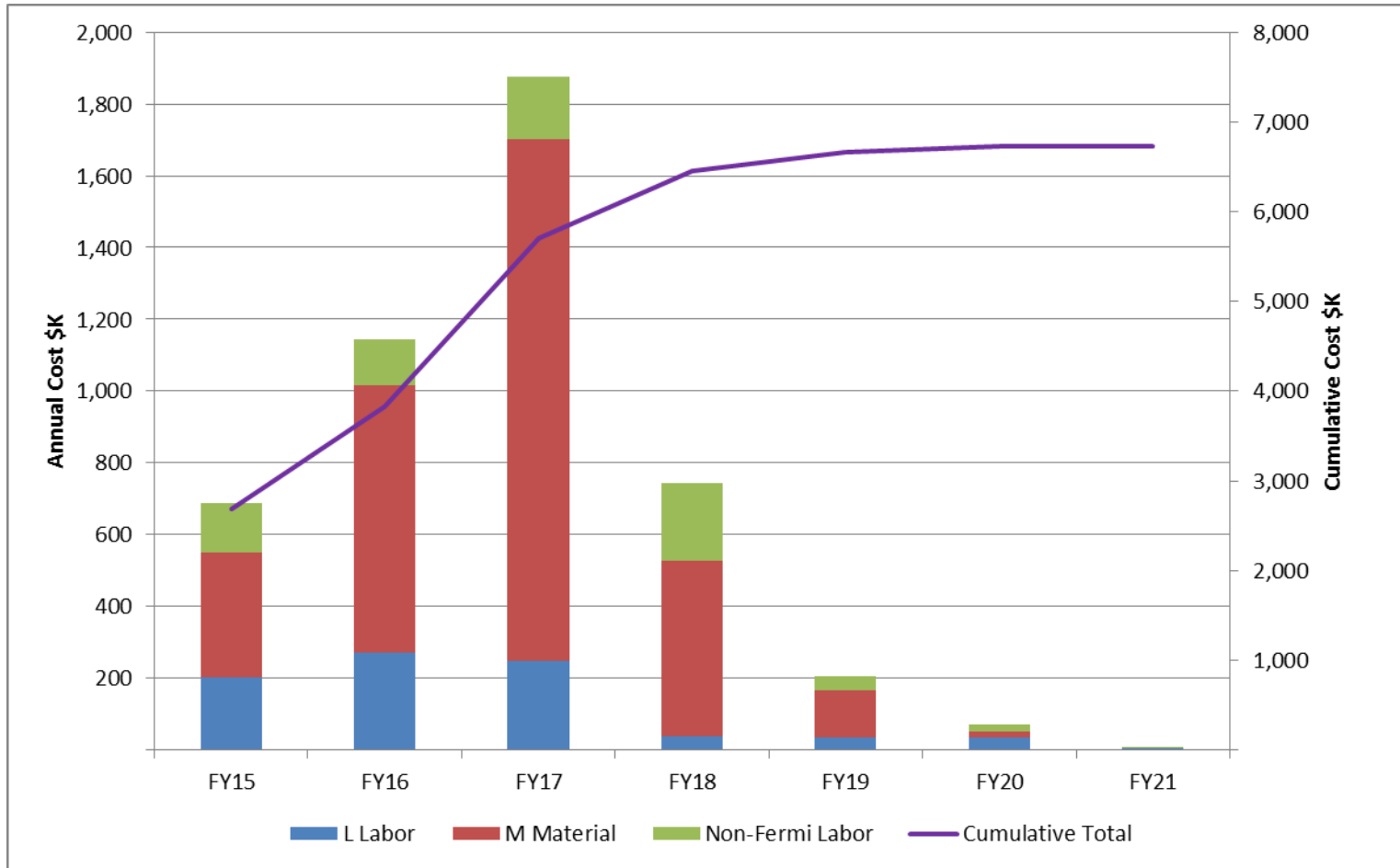
# Quality of Estimate



# Labor Resources by FY



# Labor / Material Breakdown by FY



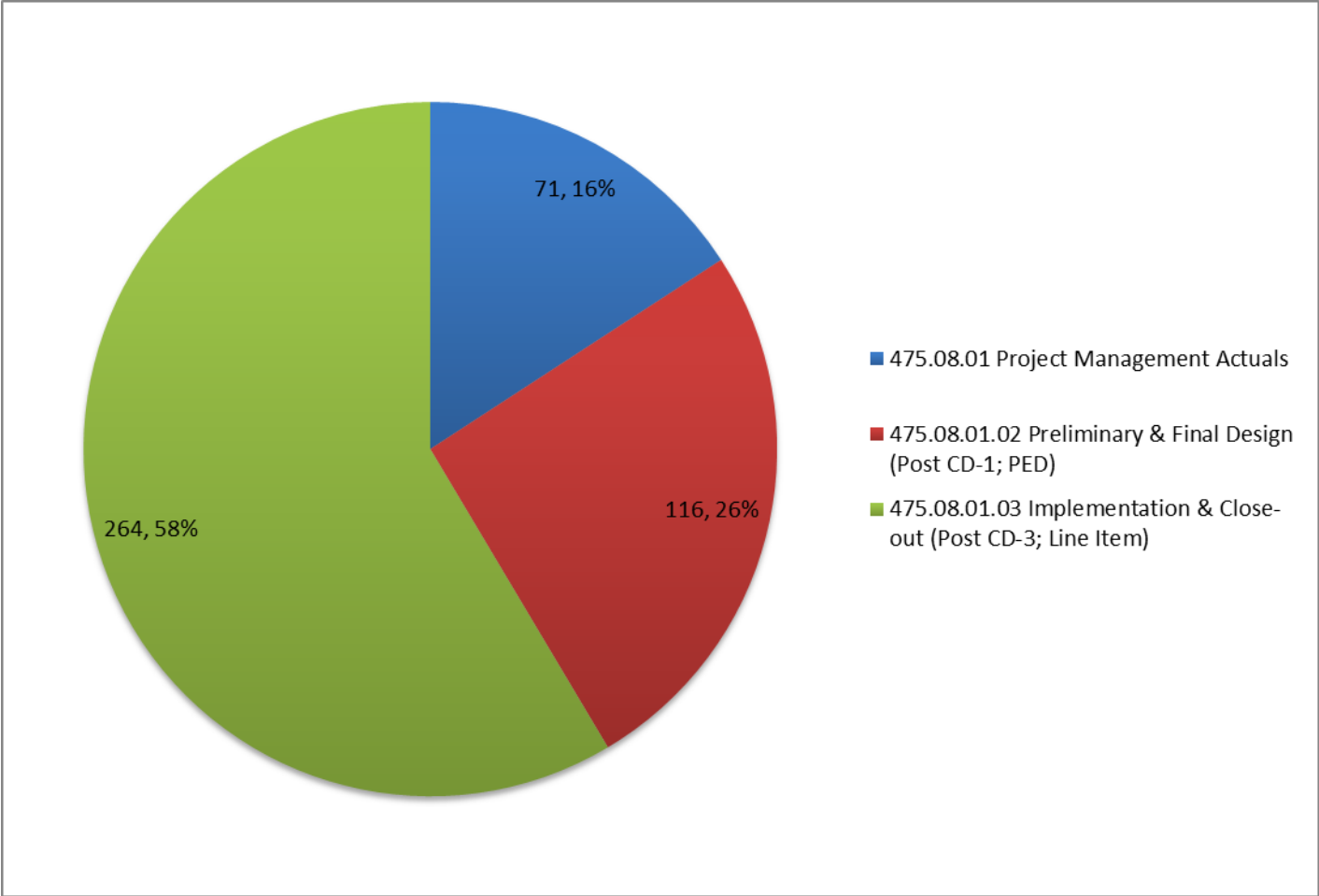


# Cosmic Ray Veto

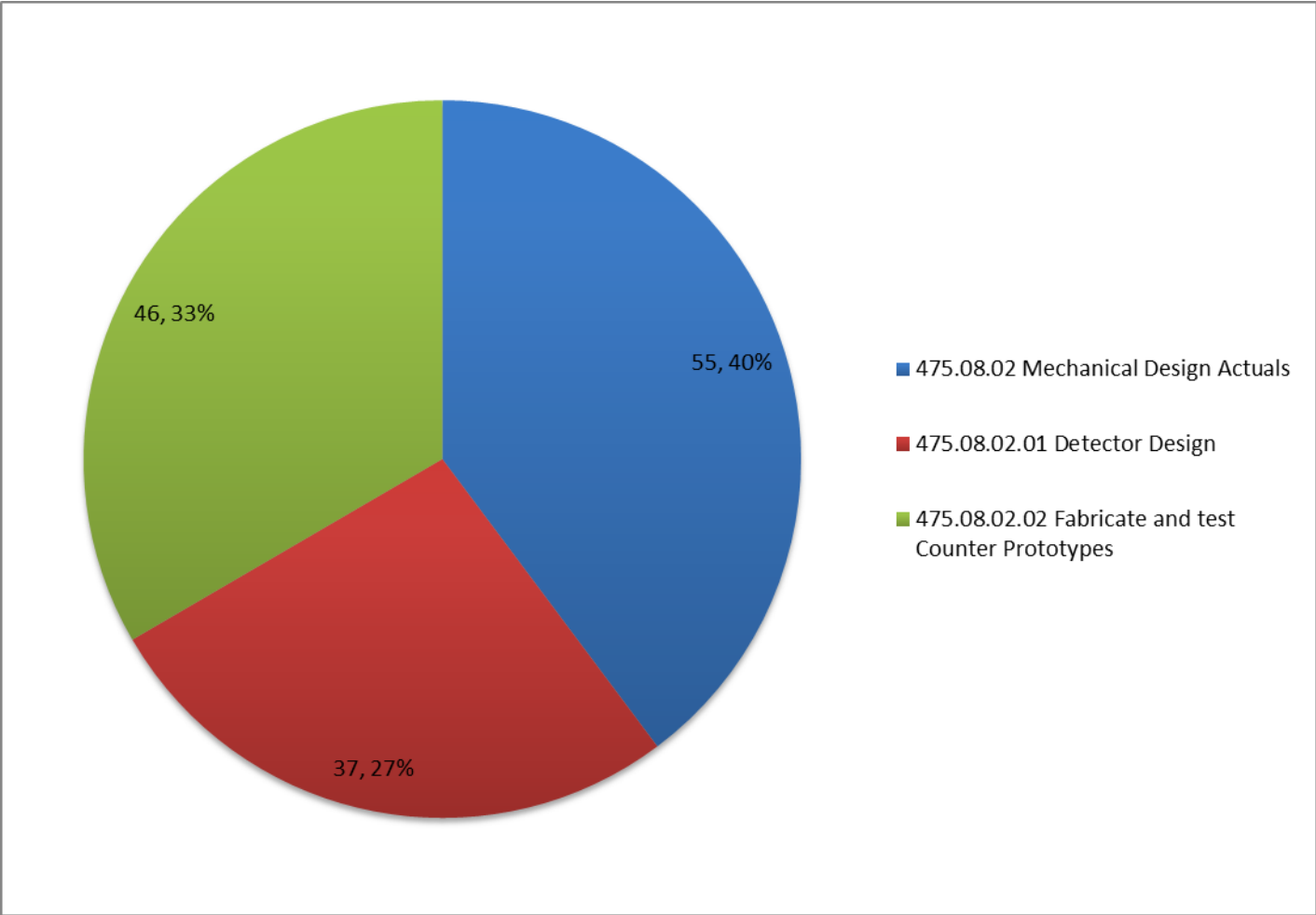
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## Project Slides: WBS Breakdown

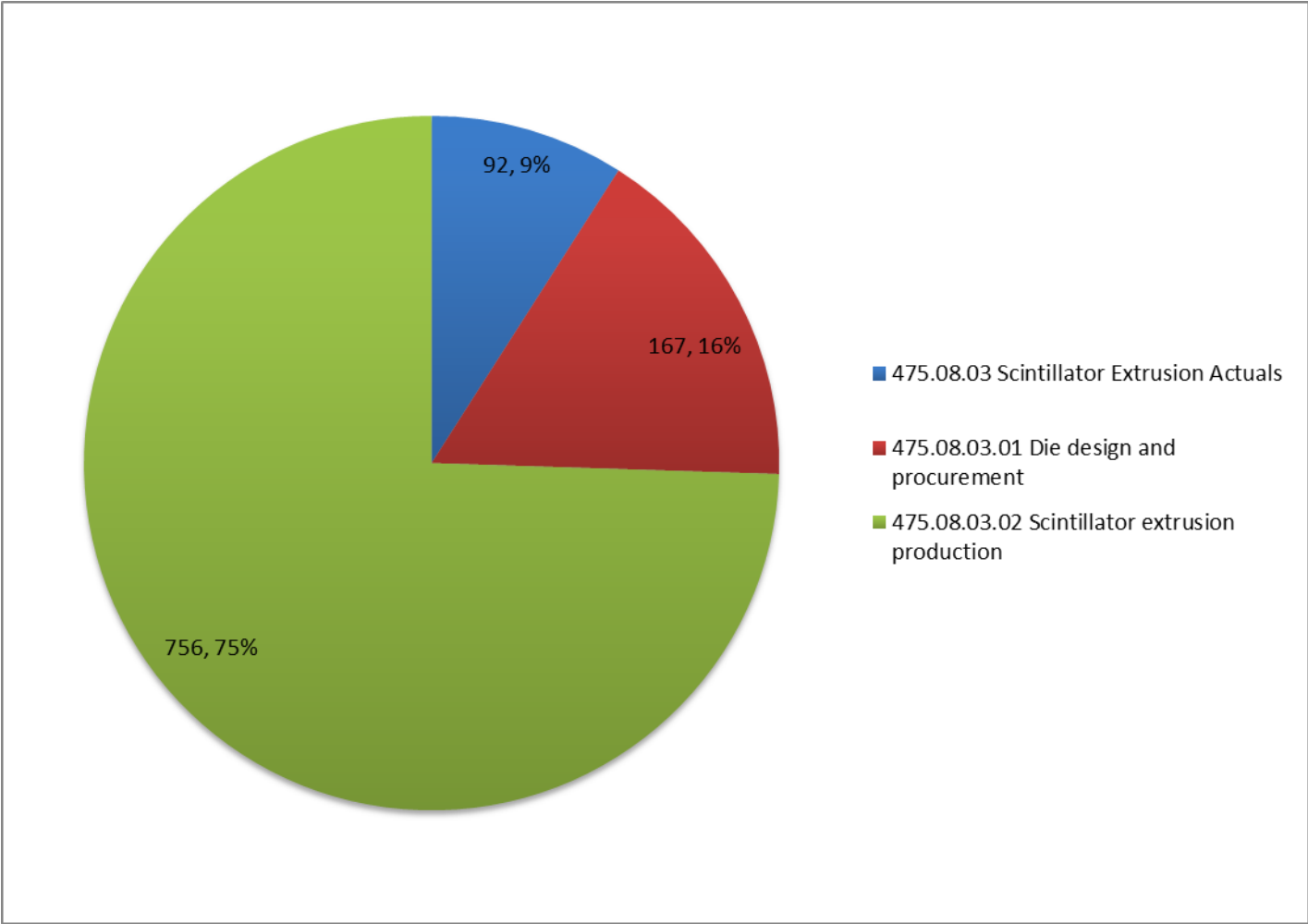
# 8.1 Project Management



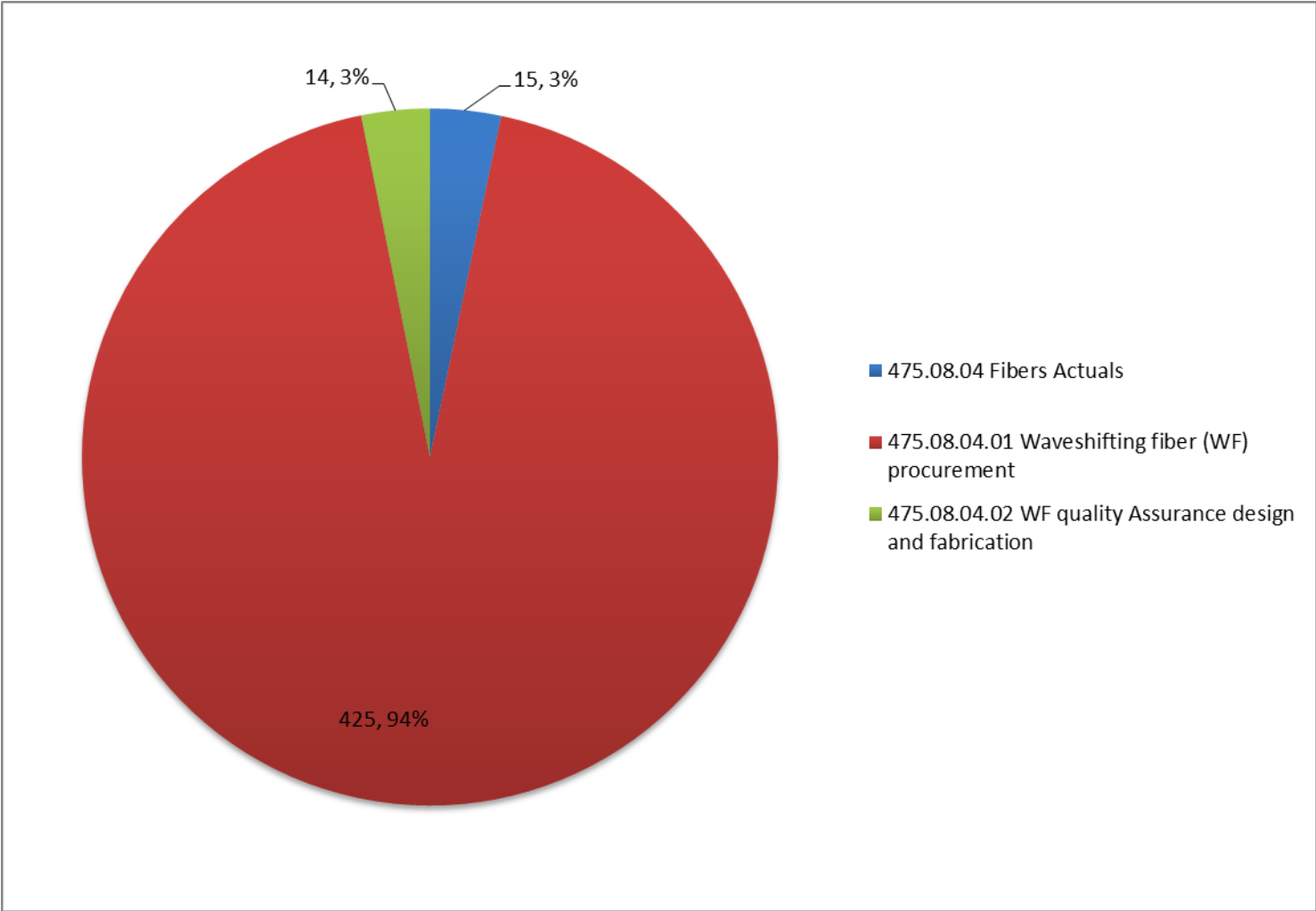
# 8.2 Mechanical Design



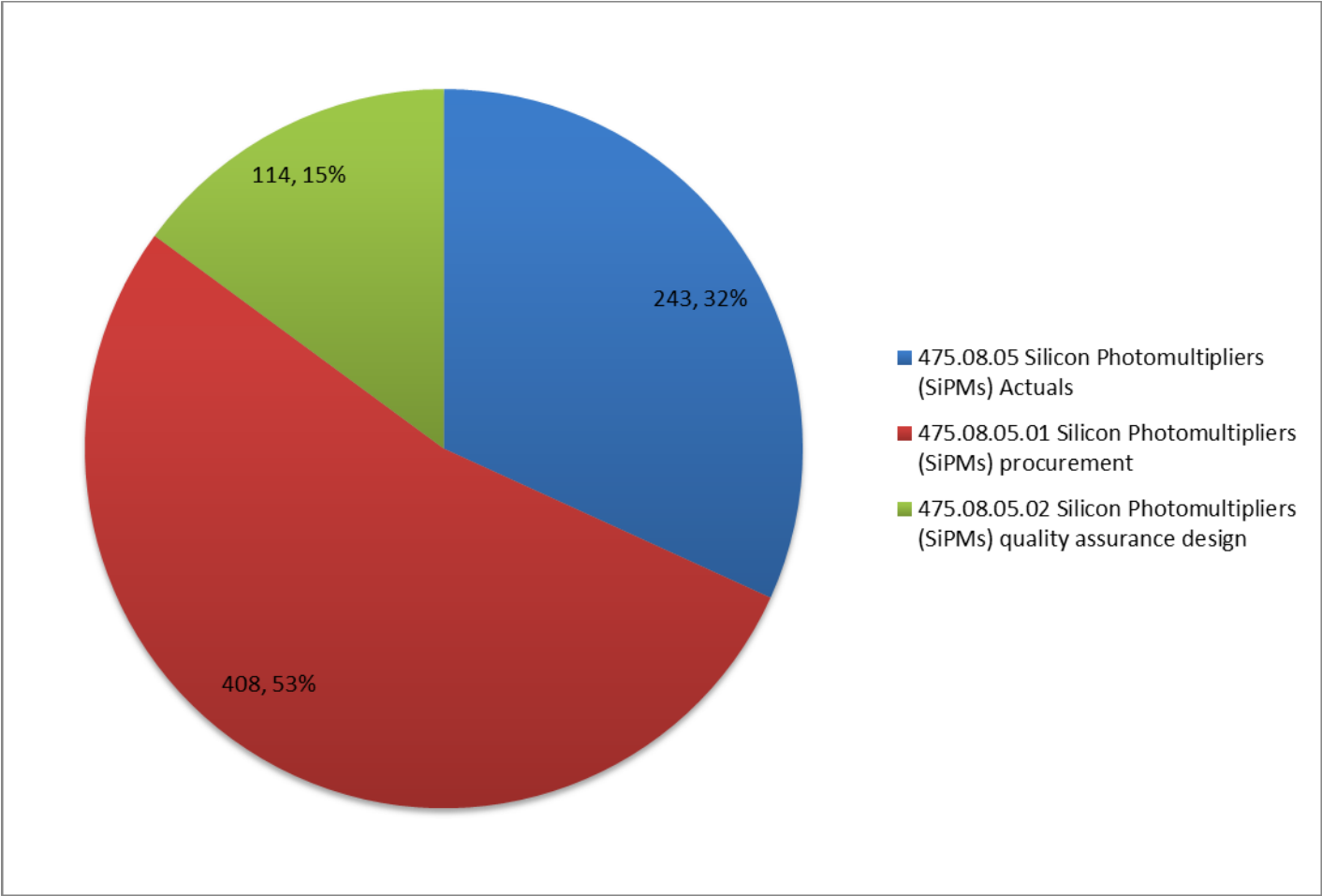
# 8.3 Scintillator Extrusions



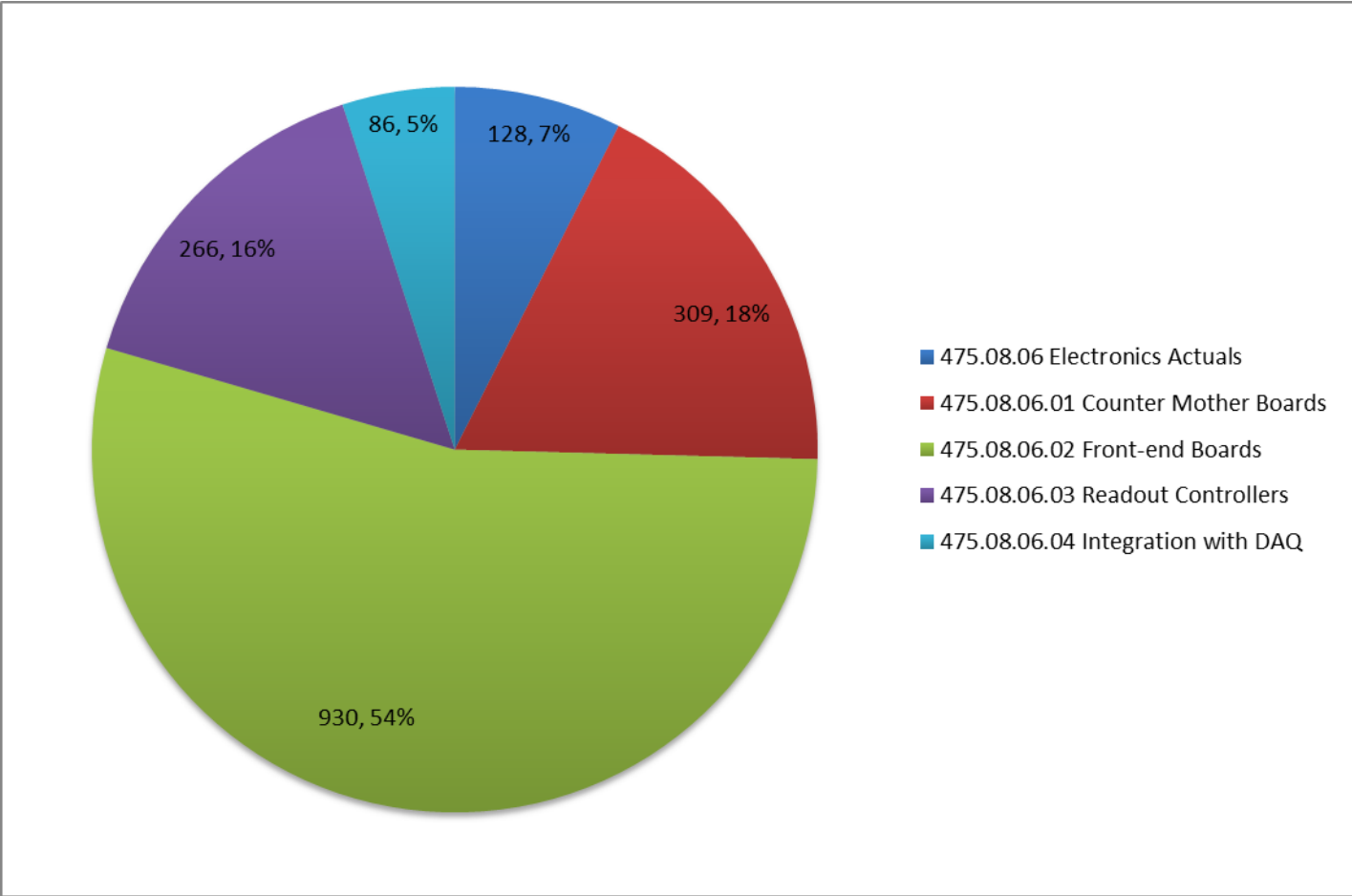
# 8.4 Fibers



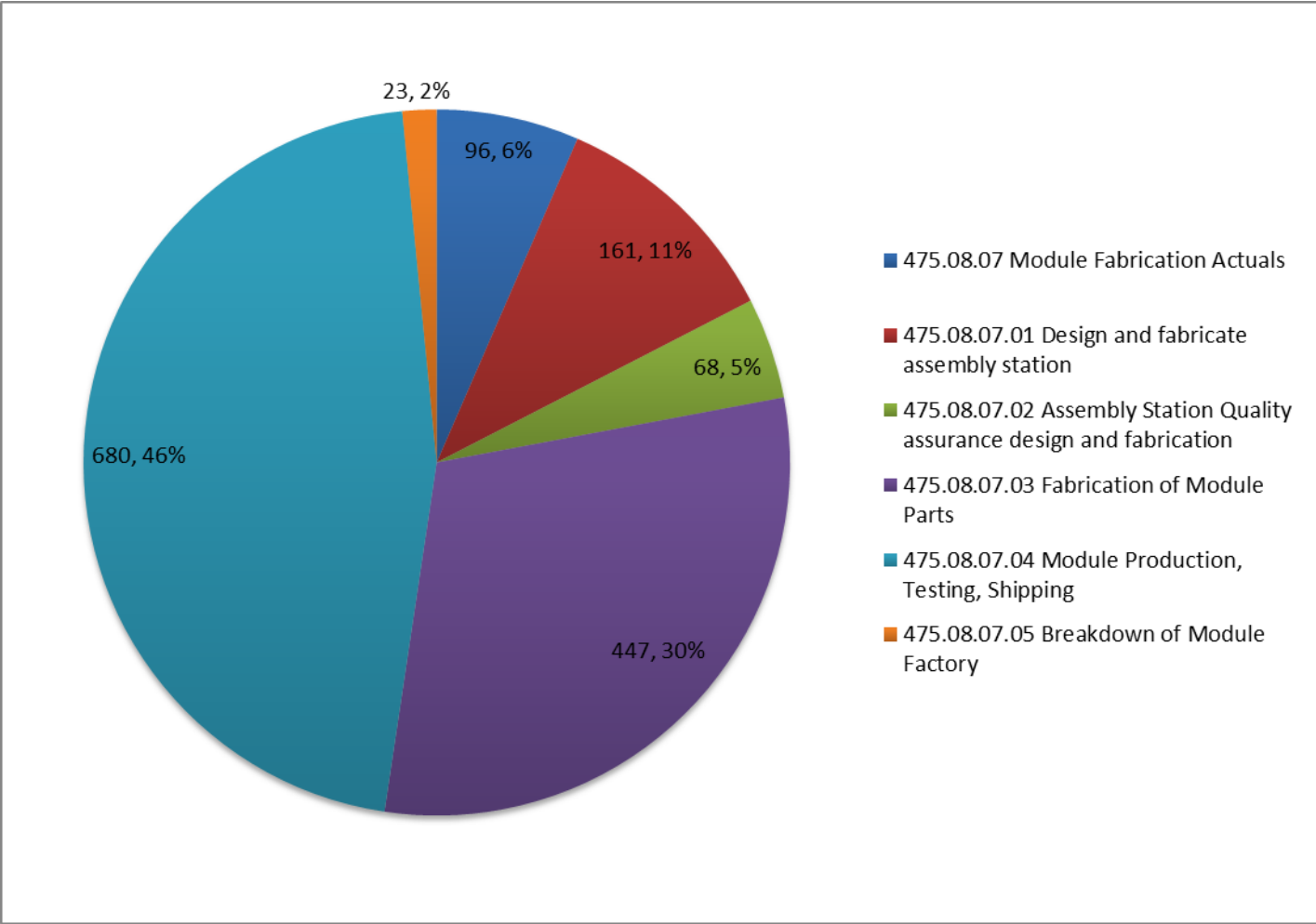
# 8.5 Silicon Photomultipliers (SiPMs)



# 8.6 Electronics

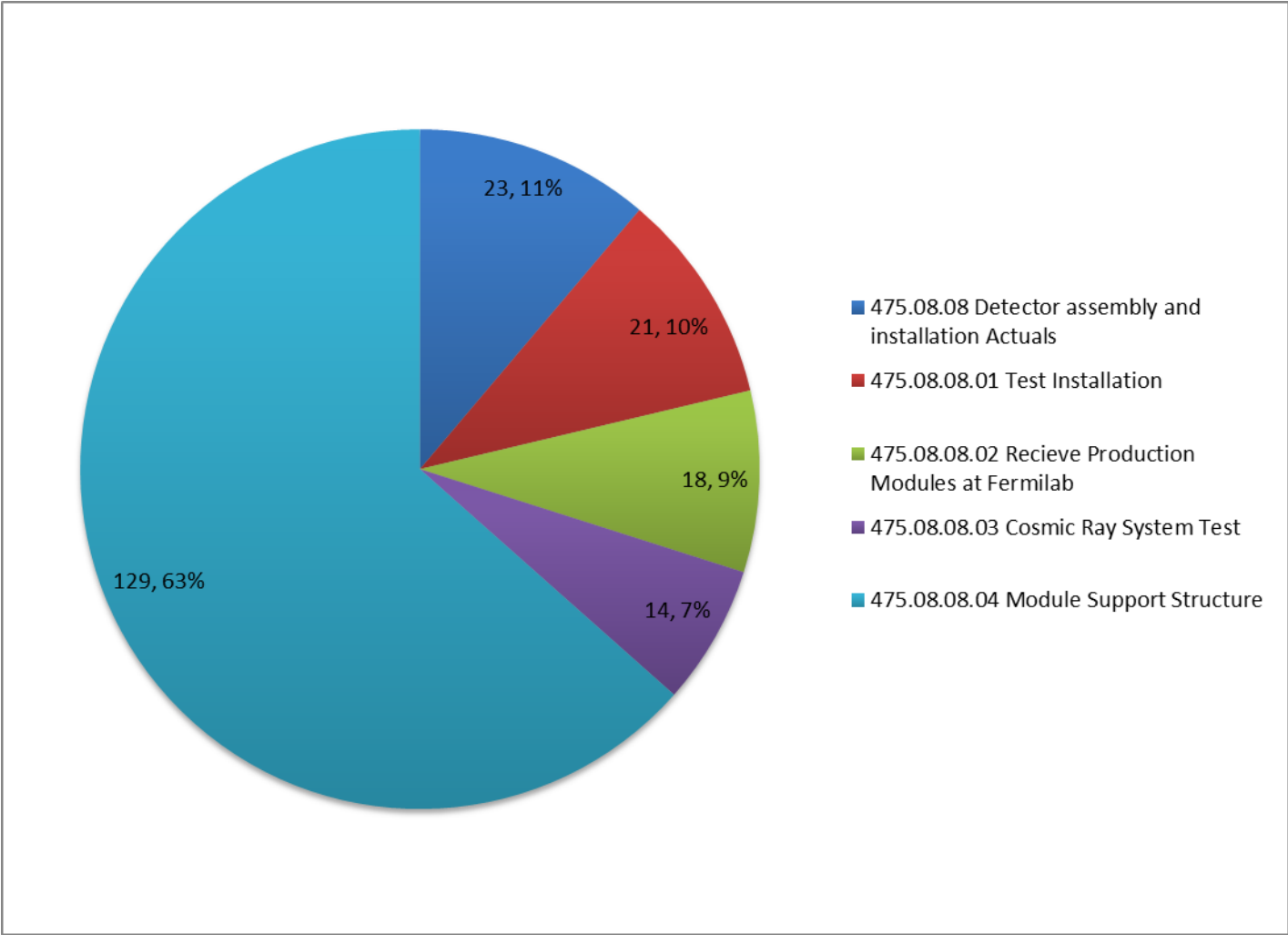


# 8.7 Module Fabrication





# 8.8 Detector Installation & Assembly

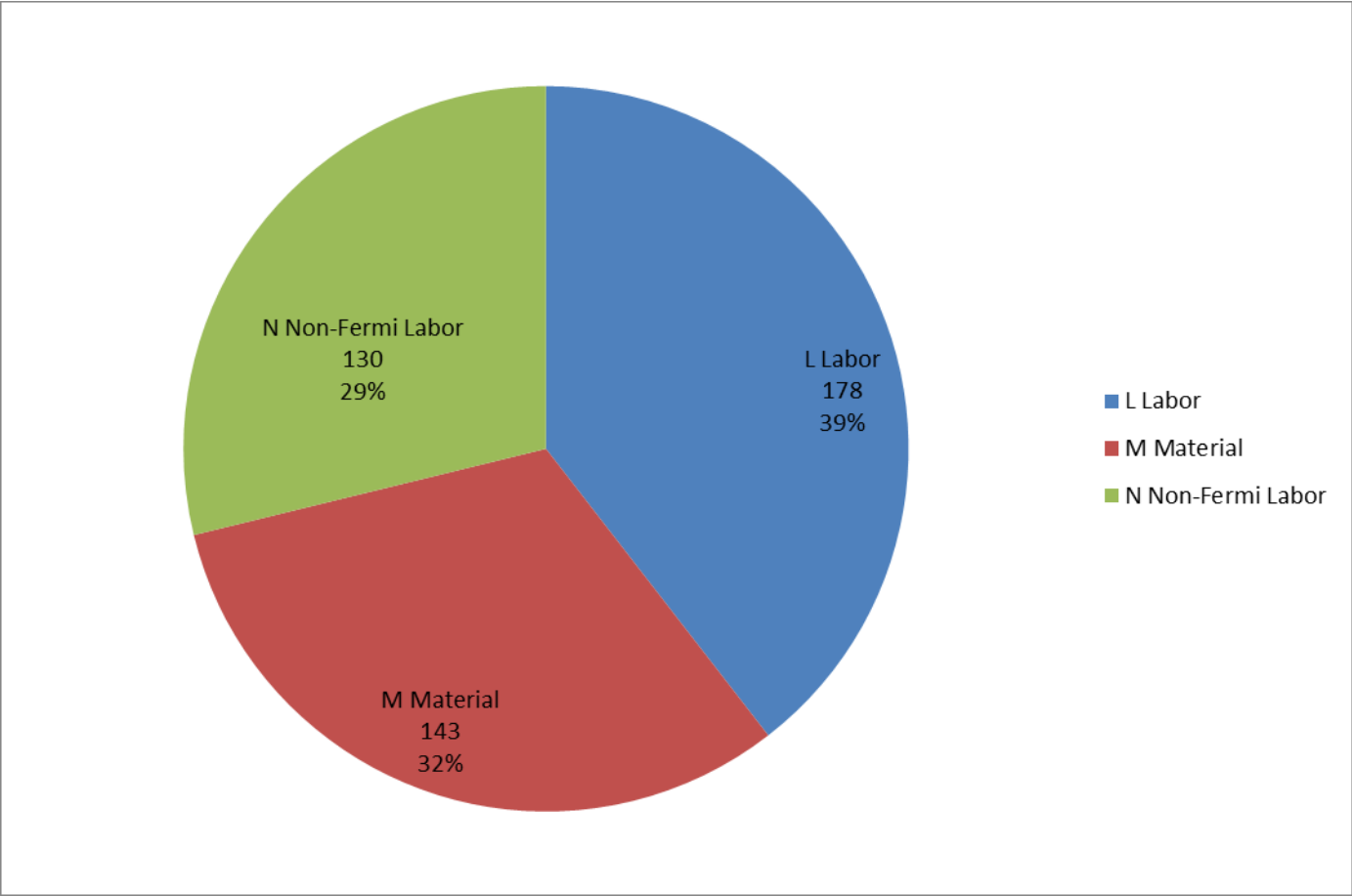


# Cosmic Ray Veto

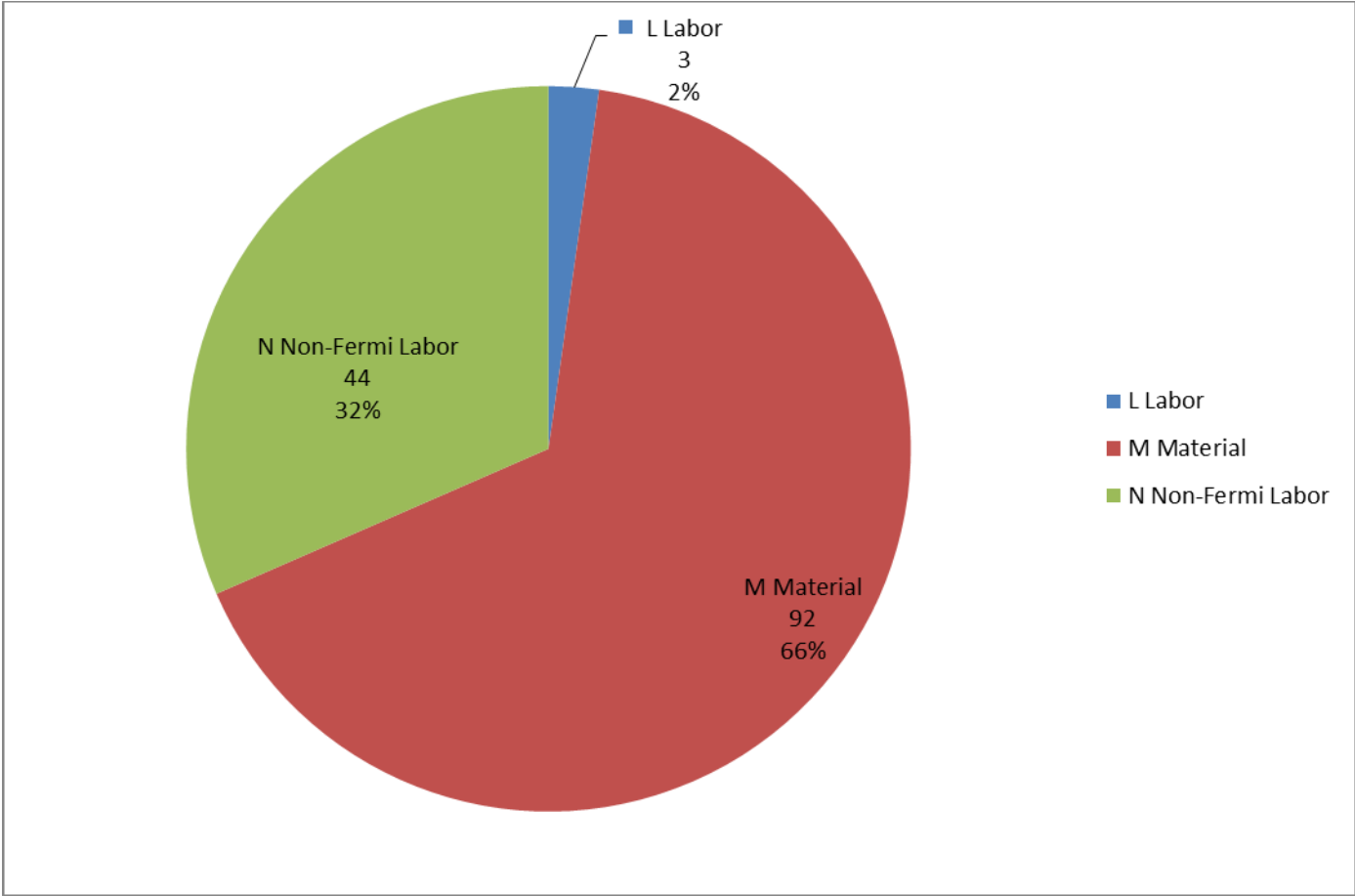
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## Project Slides: Resource Type

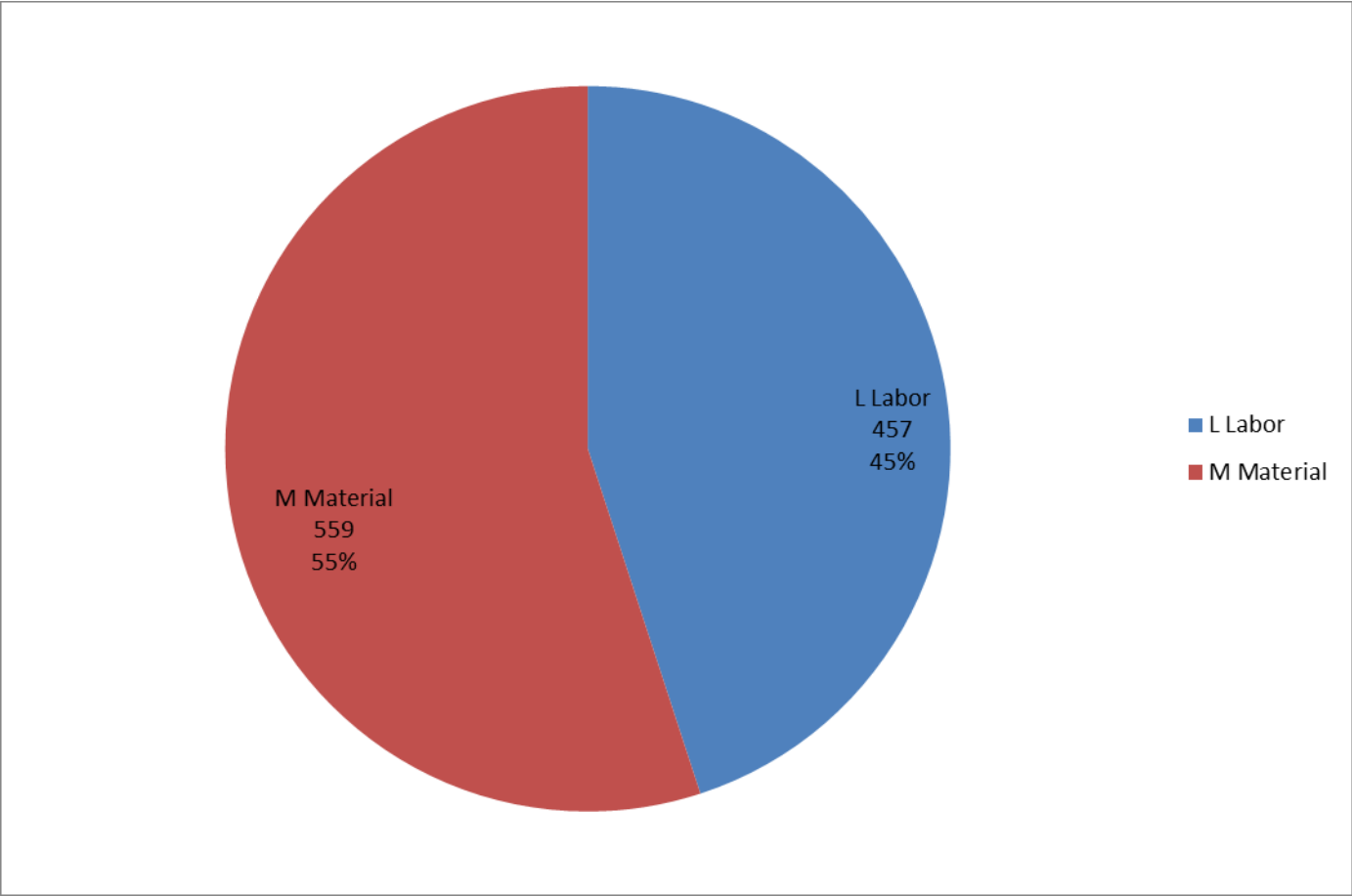
# 8.1 Project Management



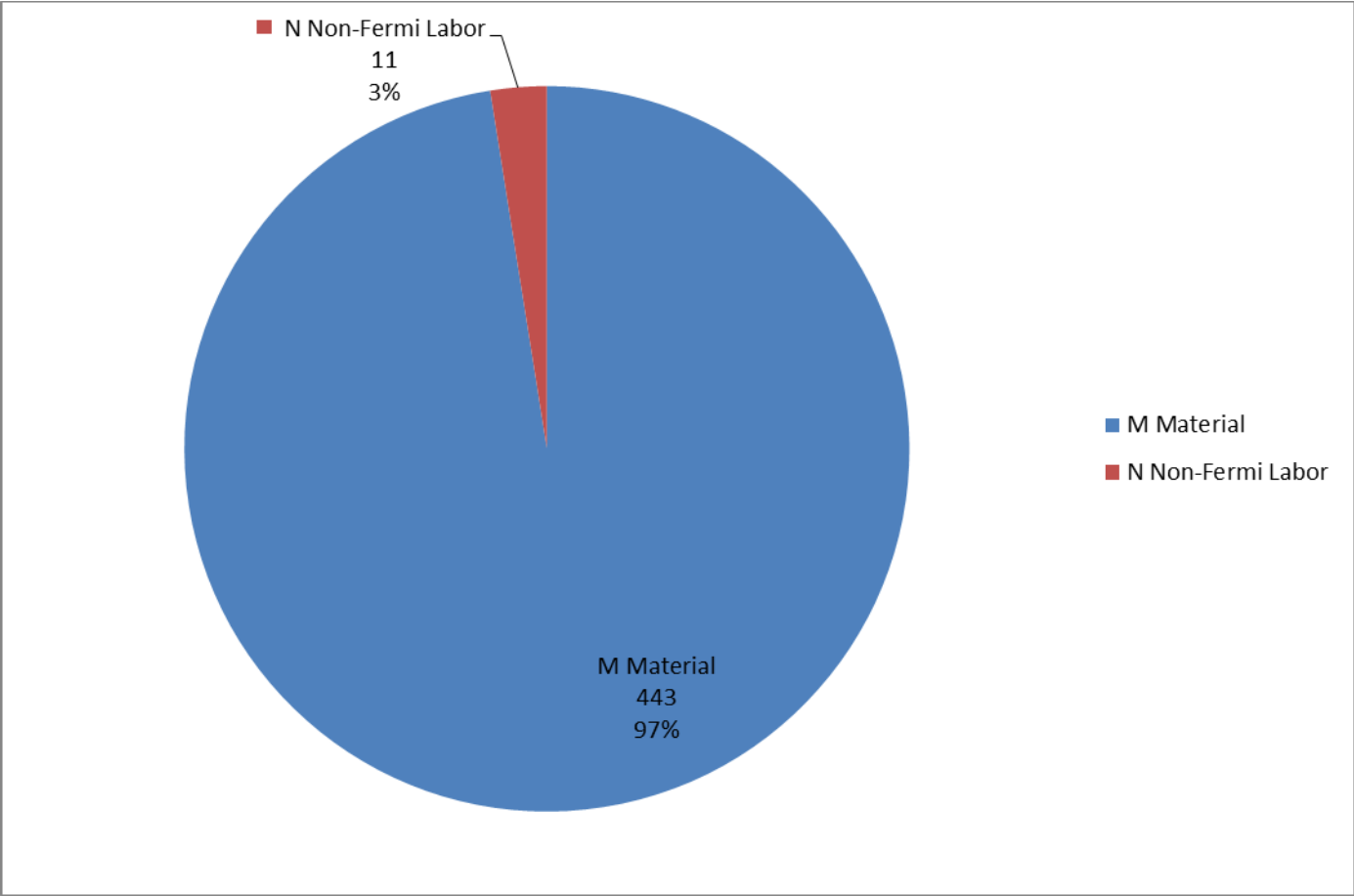
# 8.2 Mechanical Design



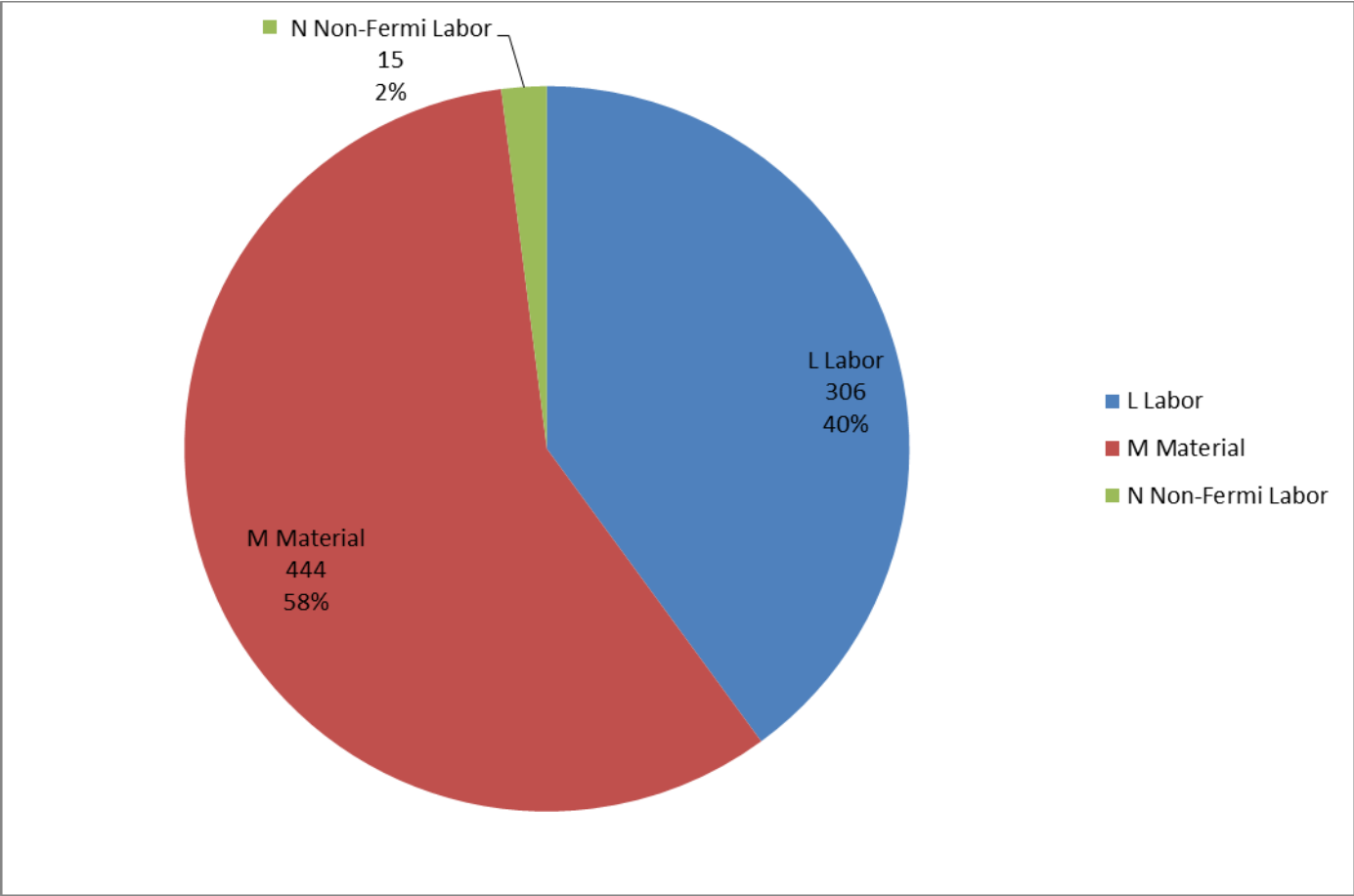
# 8.3 Scintillator Extrusions



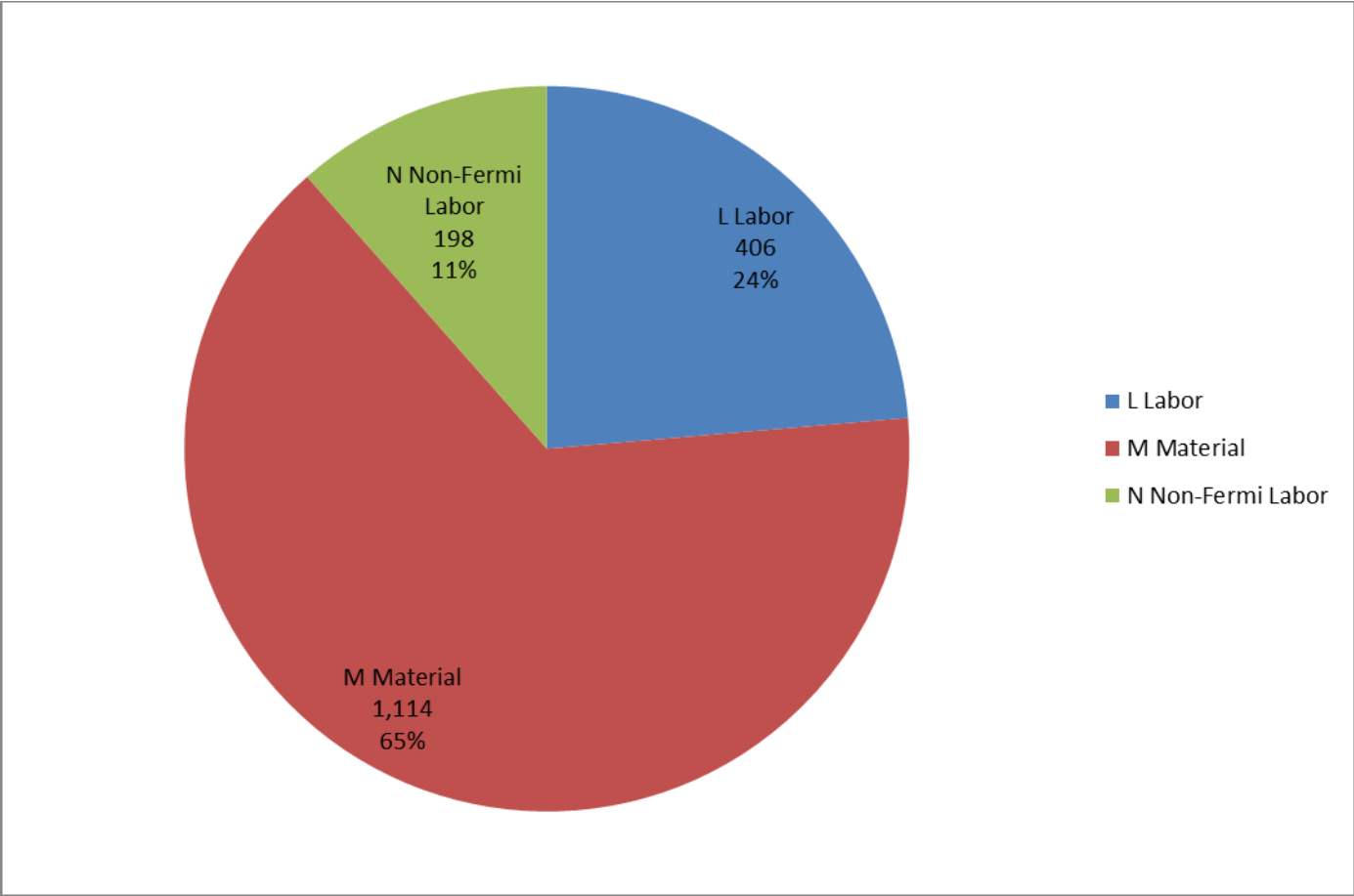
# 8.4 Fibers



# 8.5 Silicon Photomultipliers (SiPMs)

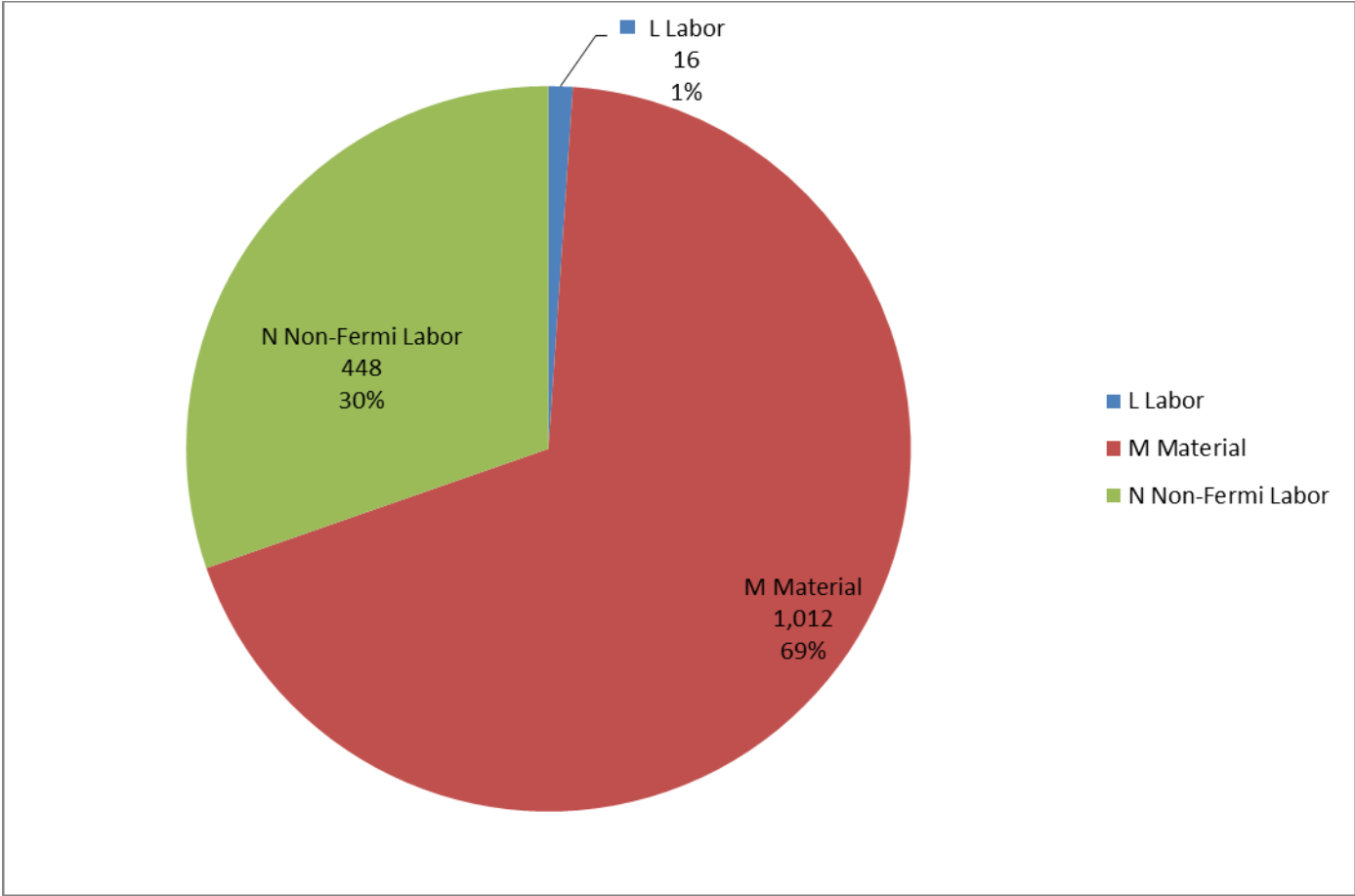


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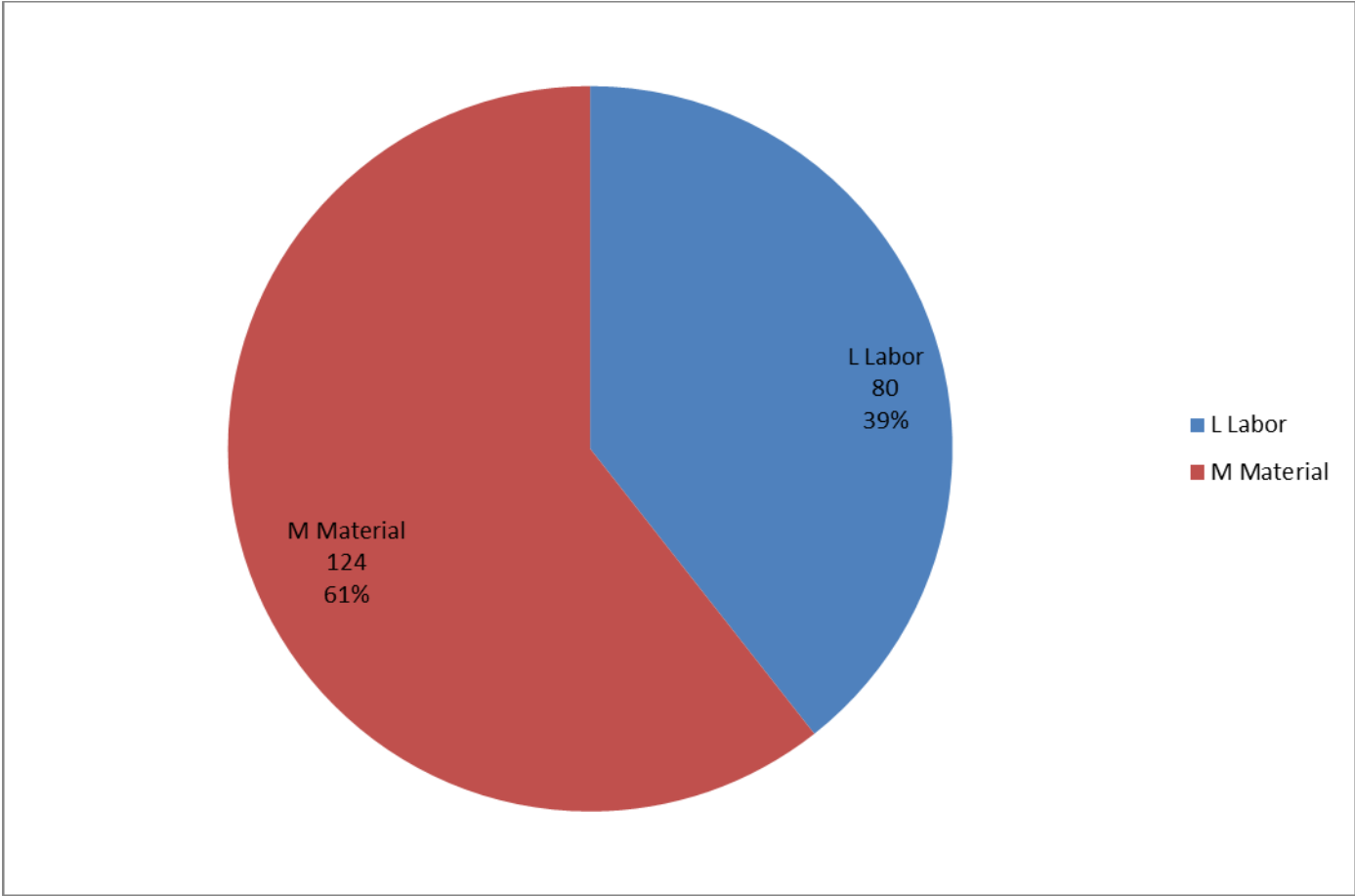




# 8.7 Module Fabrication



# 8.8 Detector Installation & Assembly



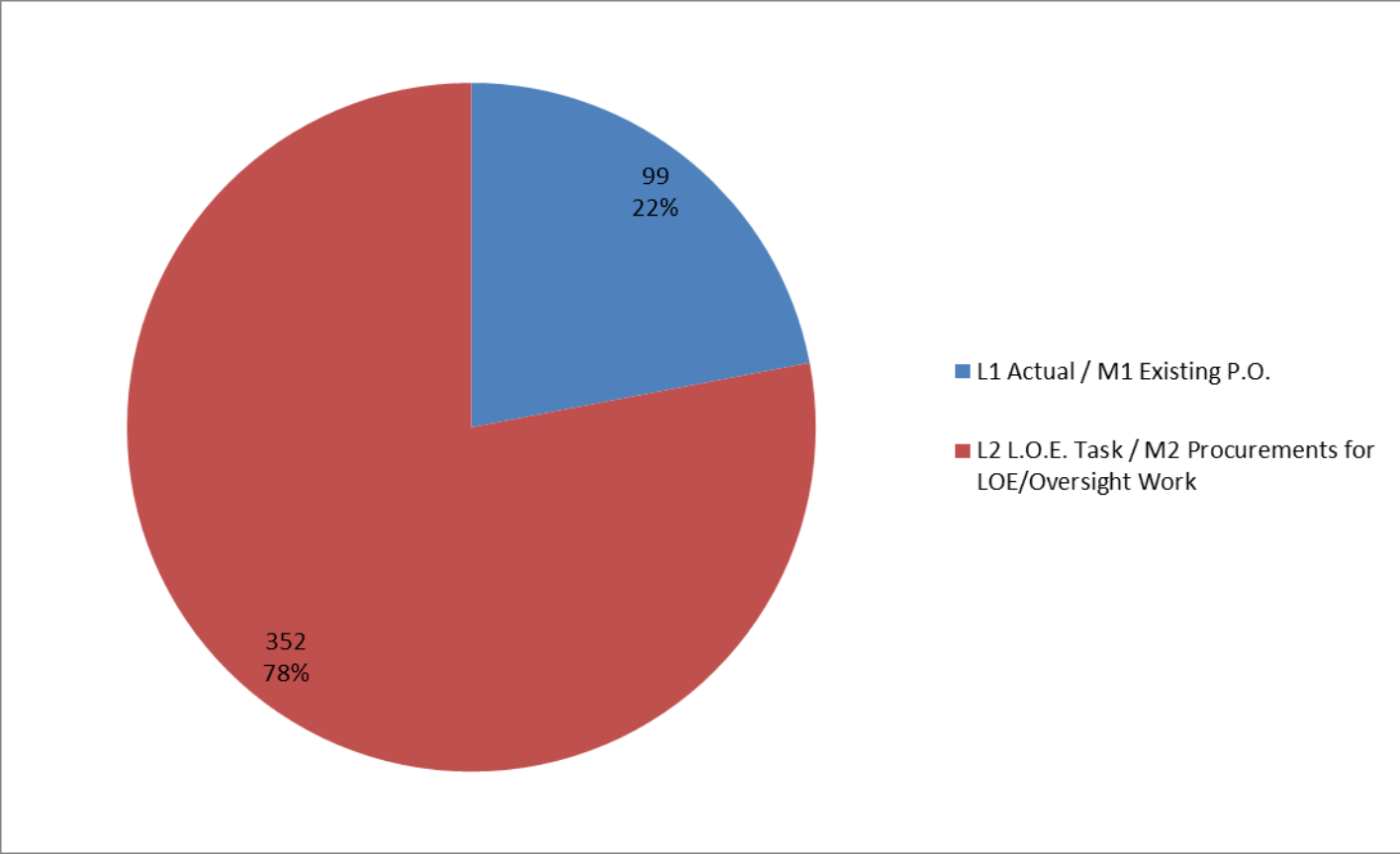
# Cosmic Ray Veto

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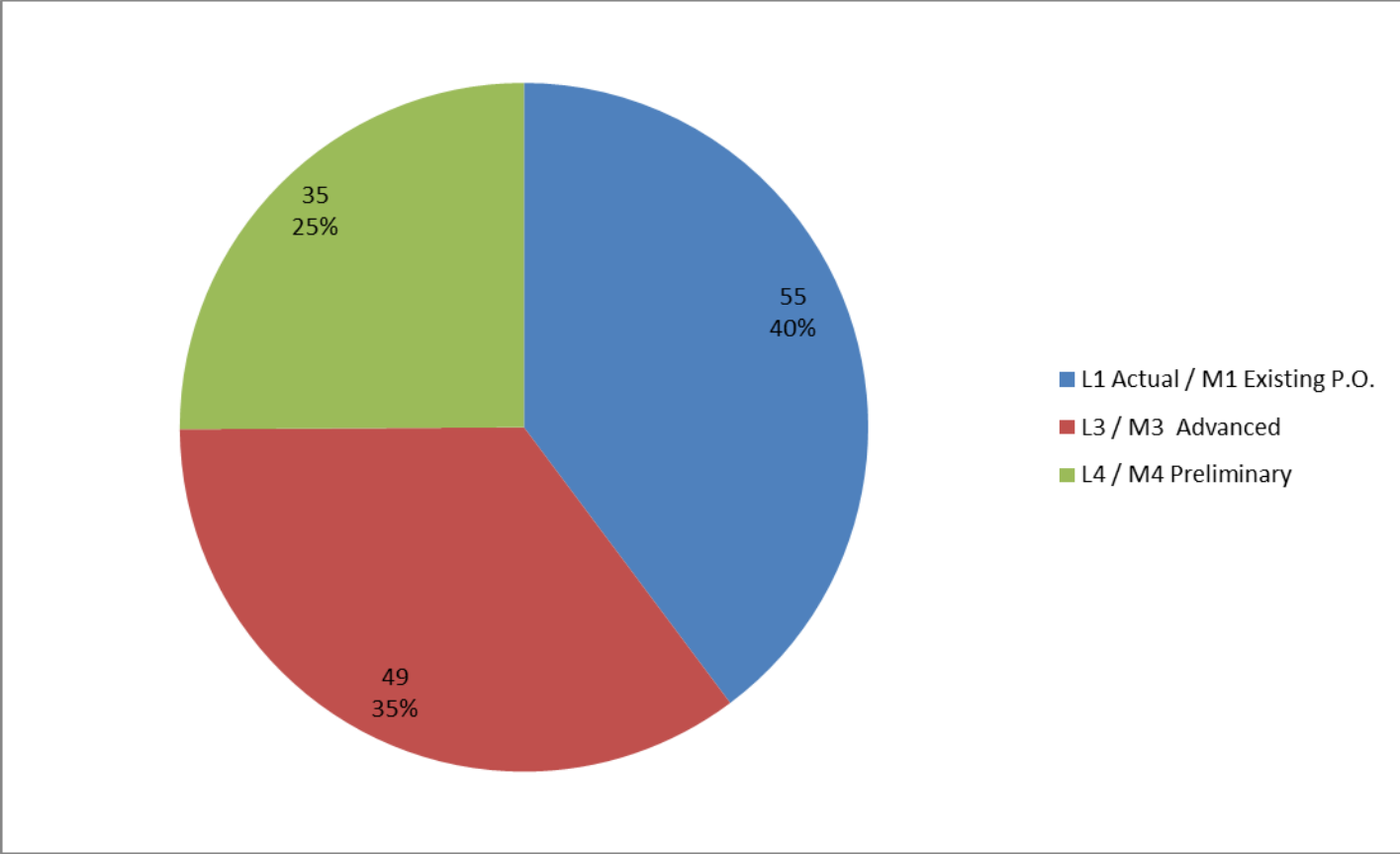
## Project Slides: Quality of Estimate

# 8.1 Project Management

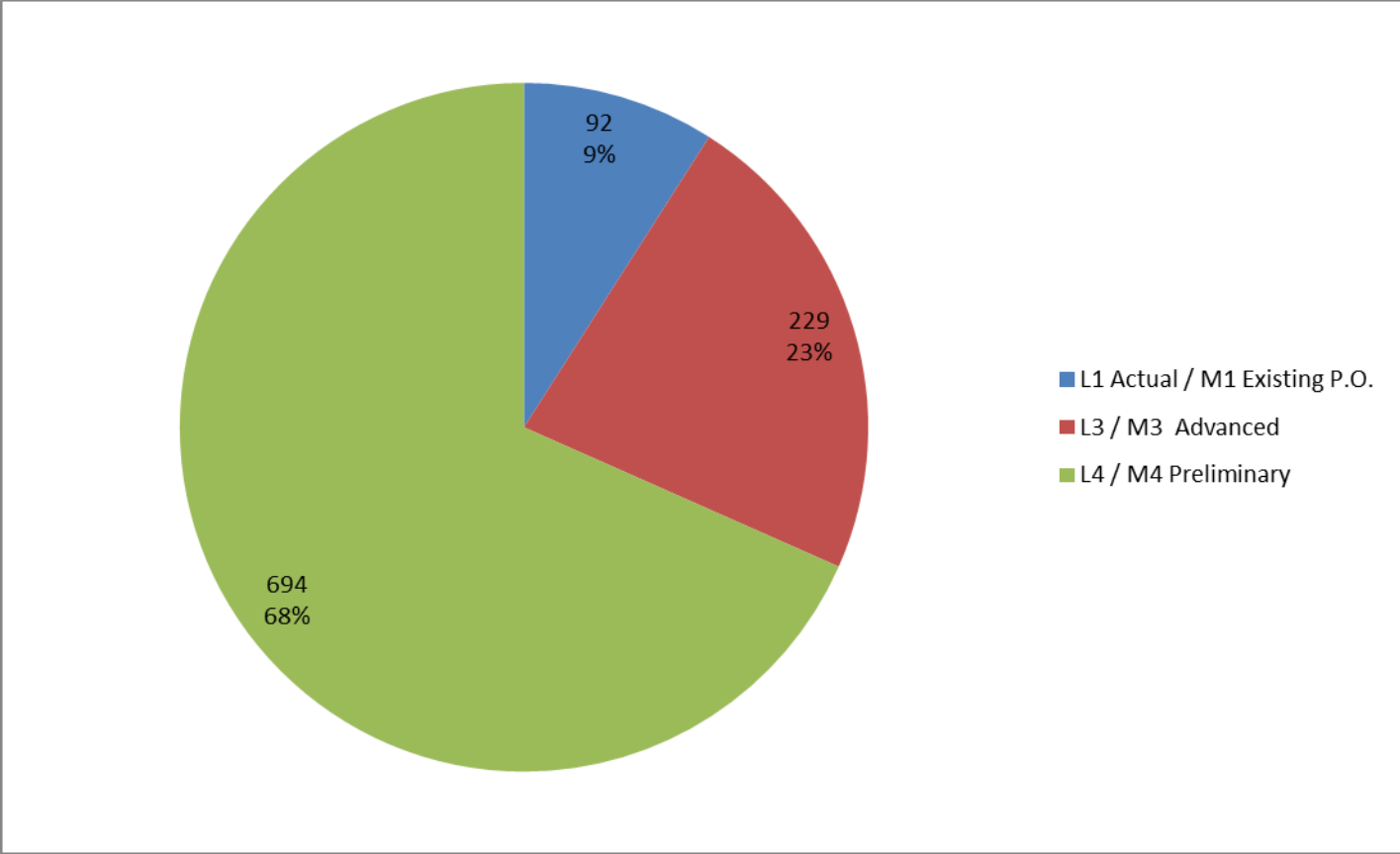
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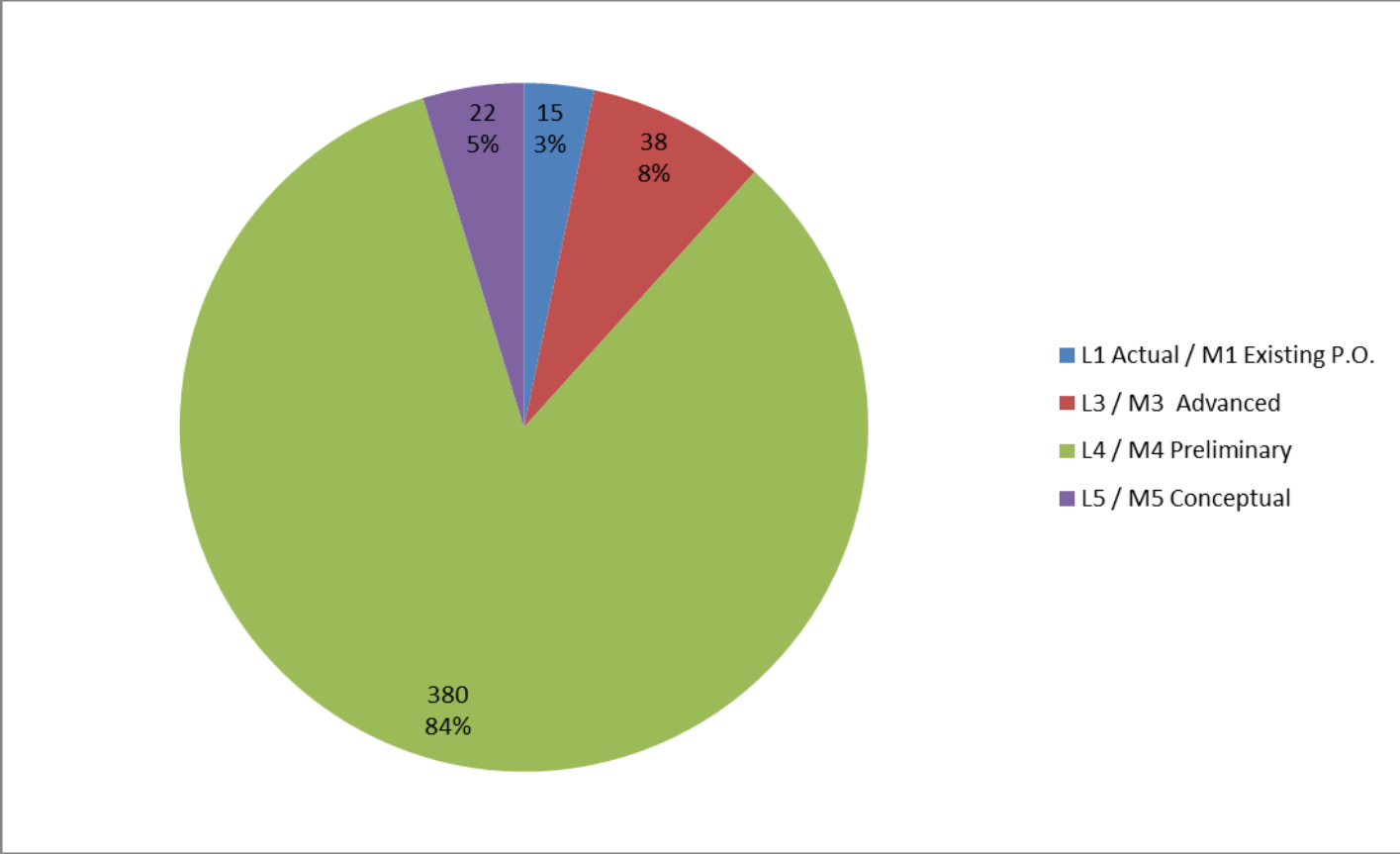
# 8.2 Mechanical Design



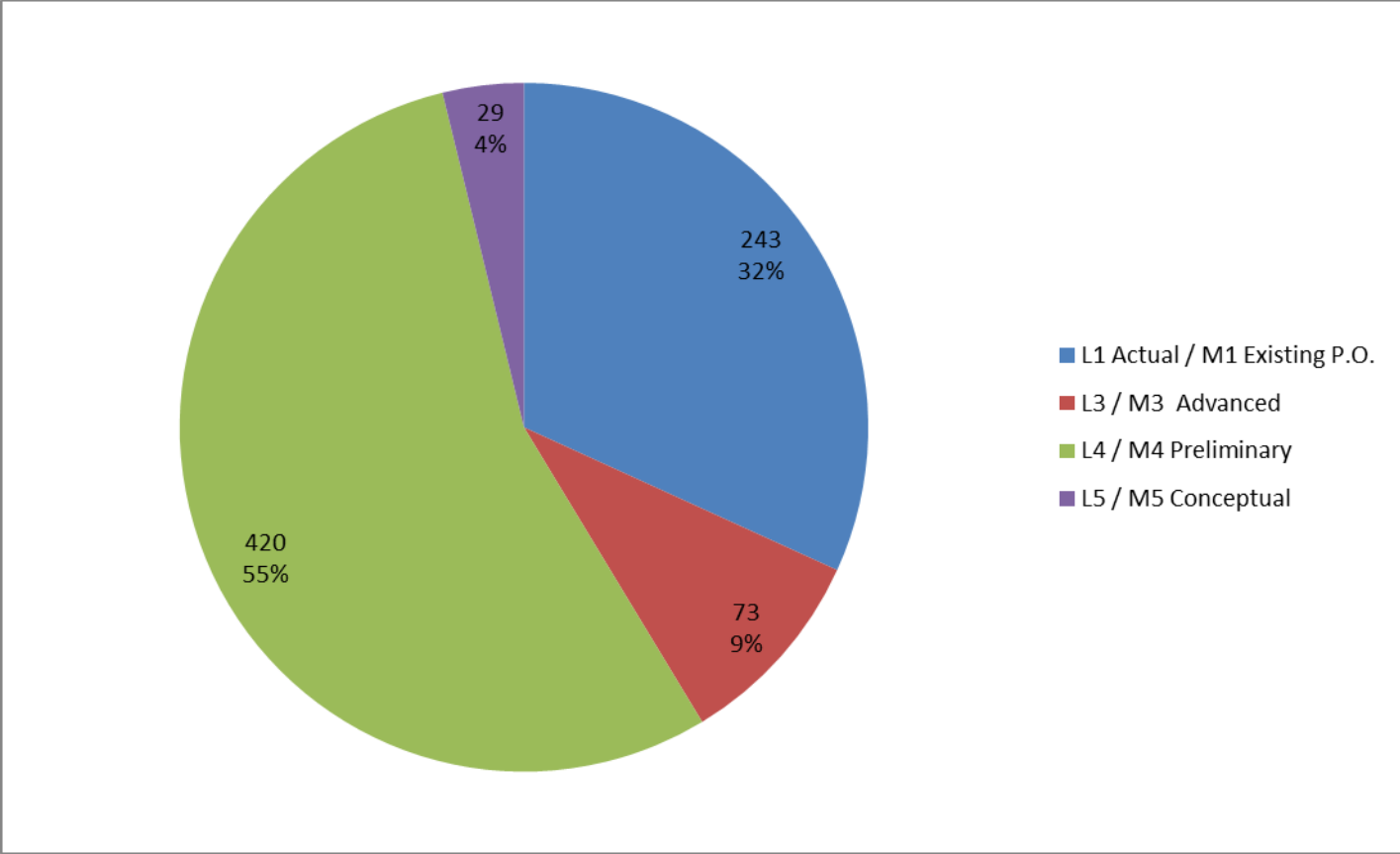
# 8.3 Scintillator Extrusions



# 8.4 Fibers

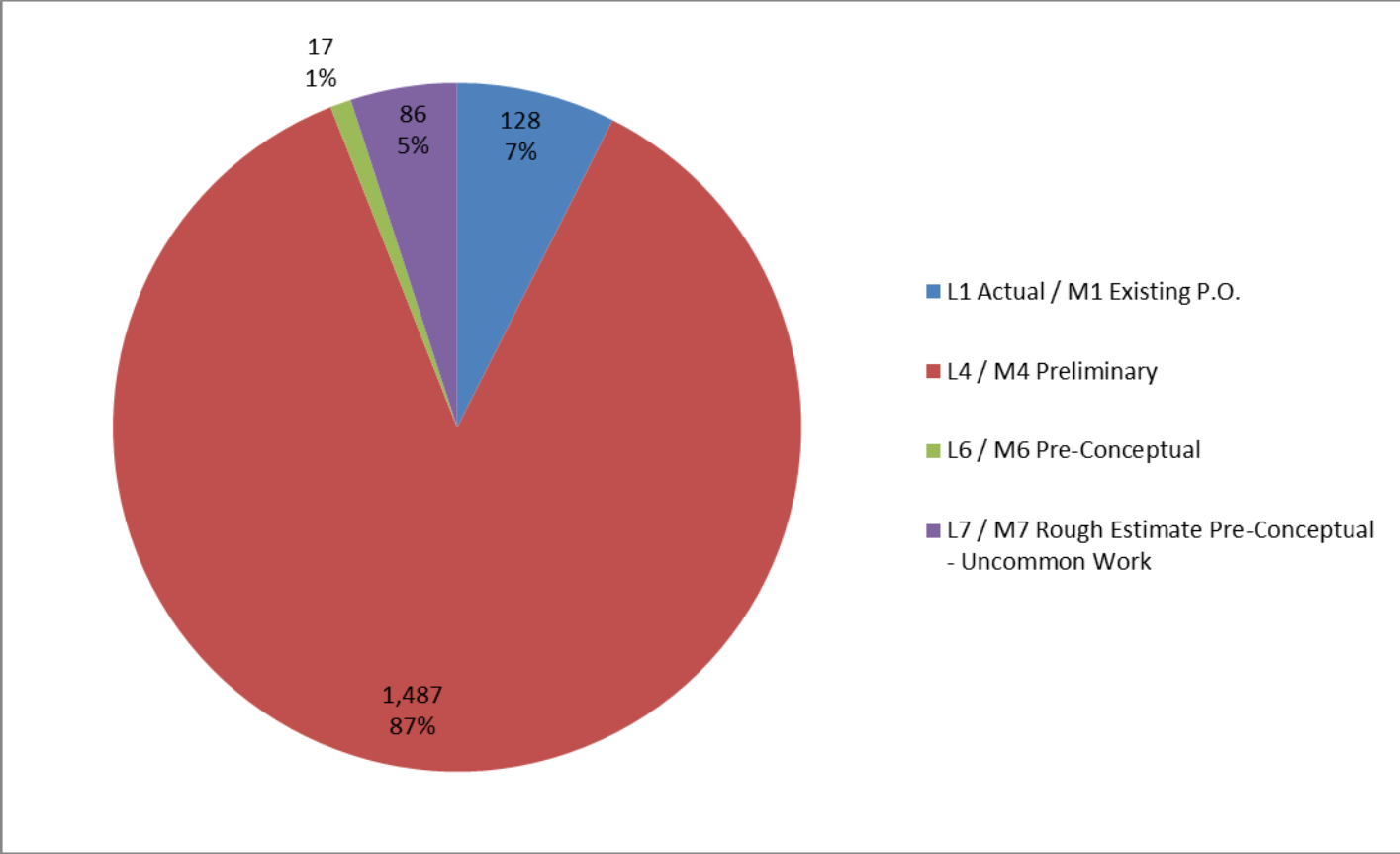


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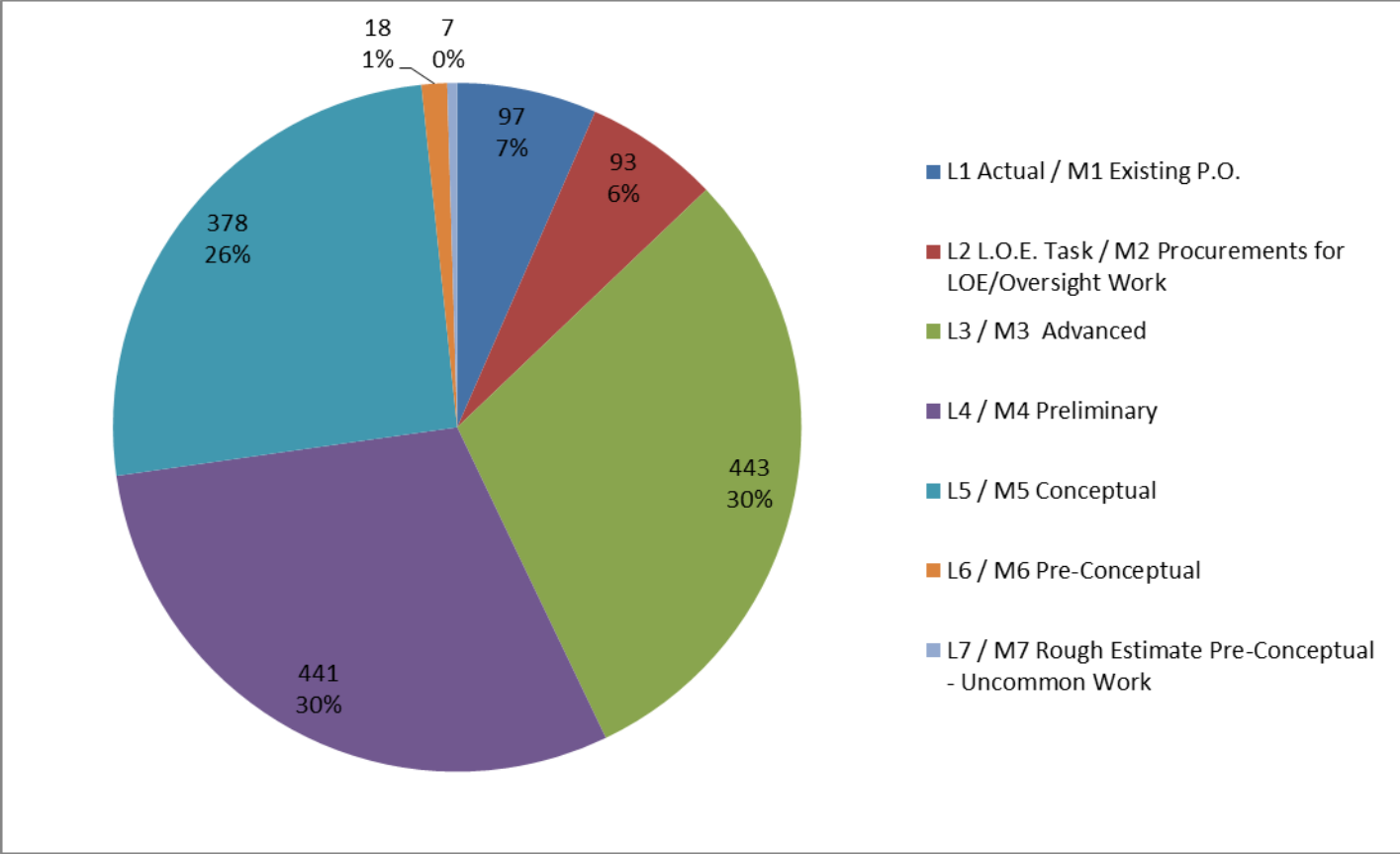




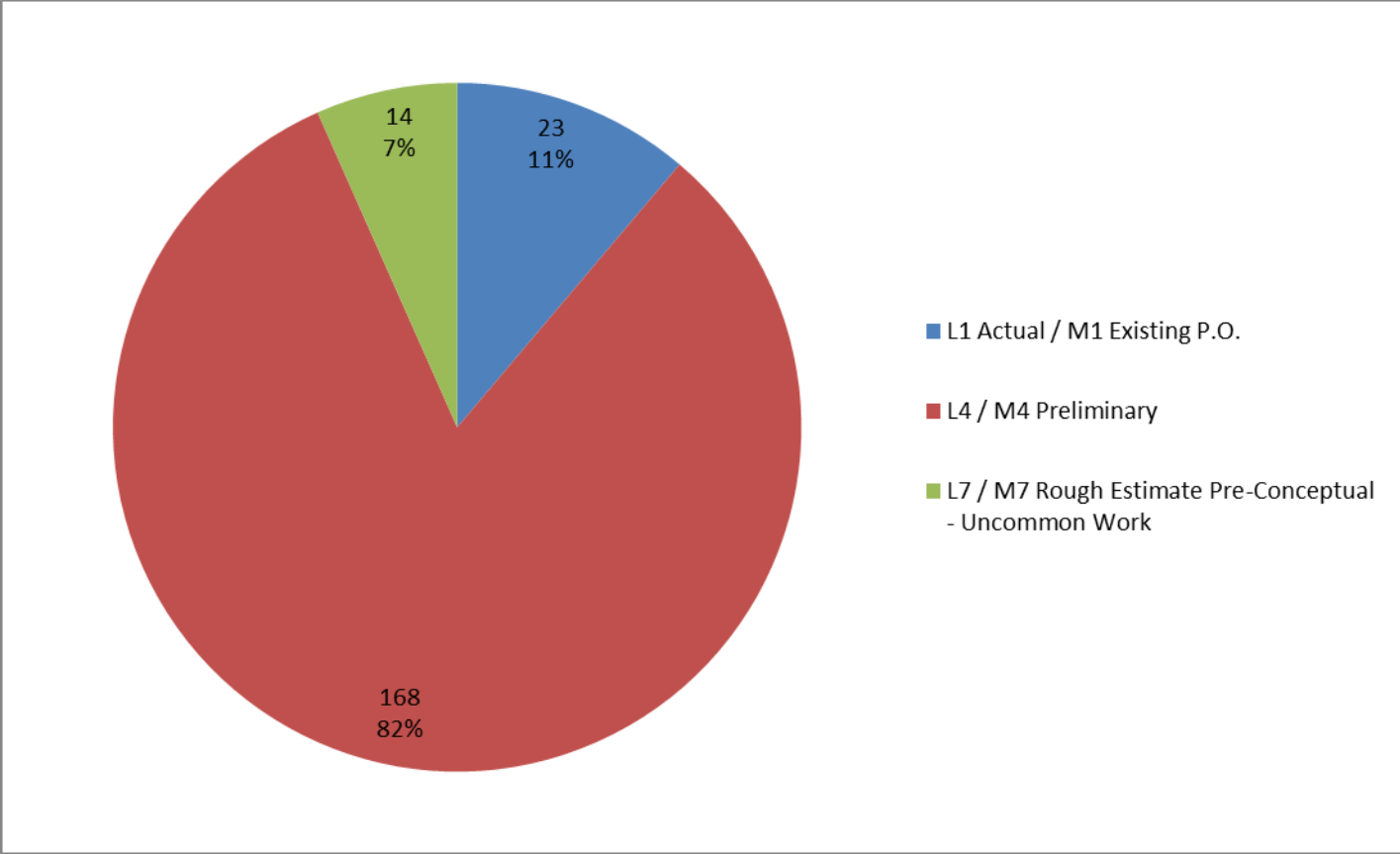
# 8.6 Electronics



# 8.7 Module Fabrication



# 8.8 Detector Installation & Assembly

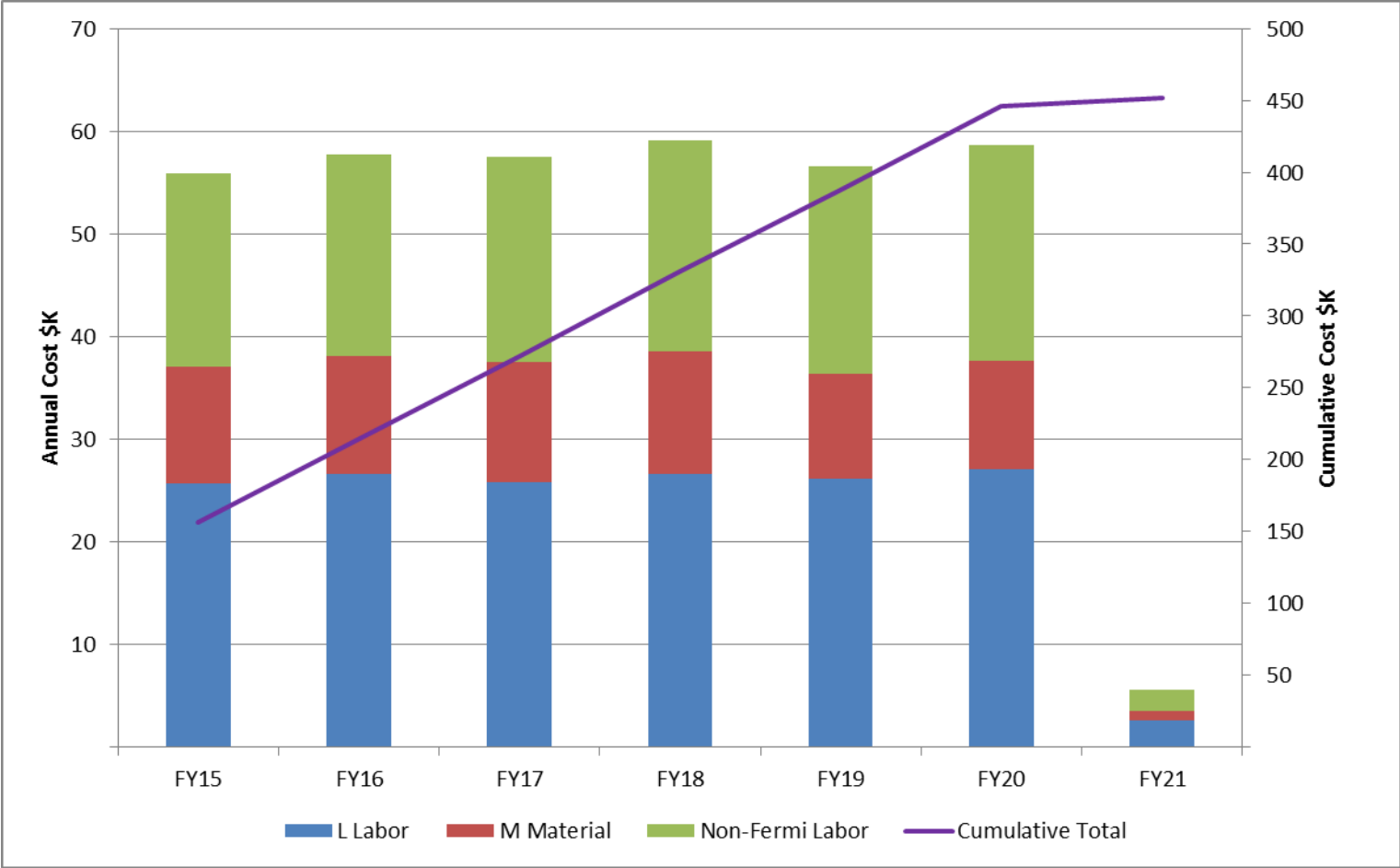


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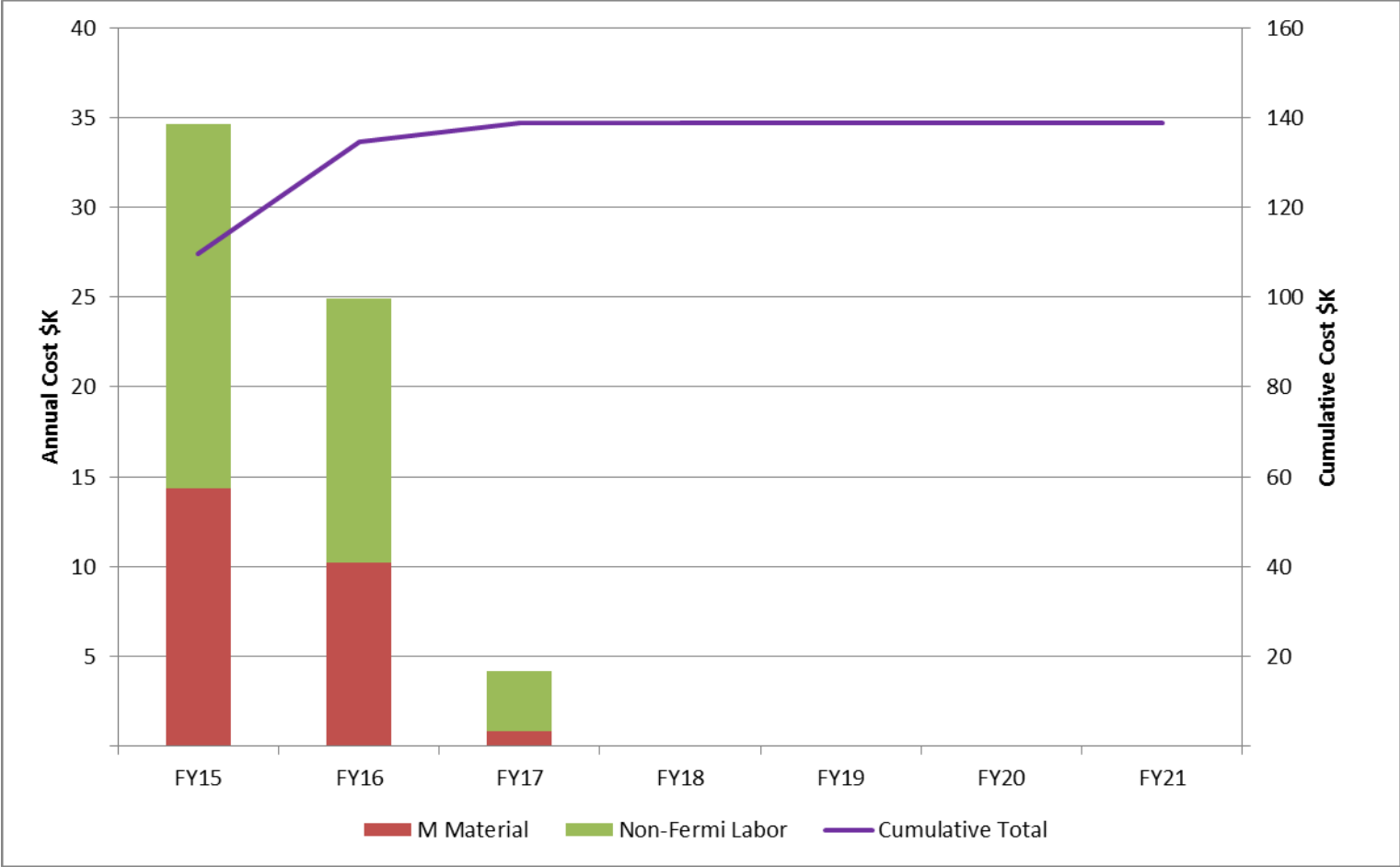
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## Project Slides: Labor / Material Breakdown

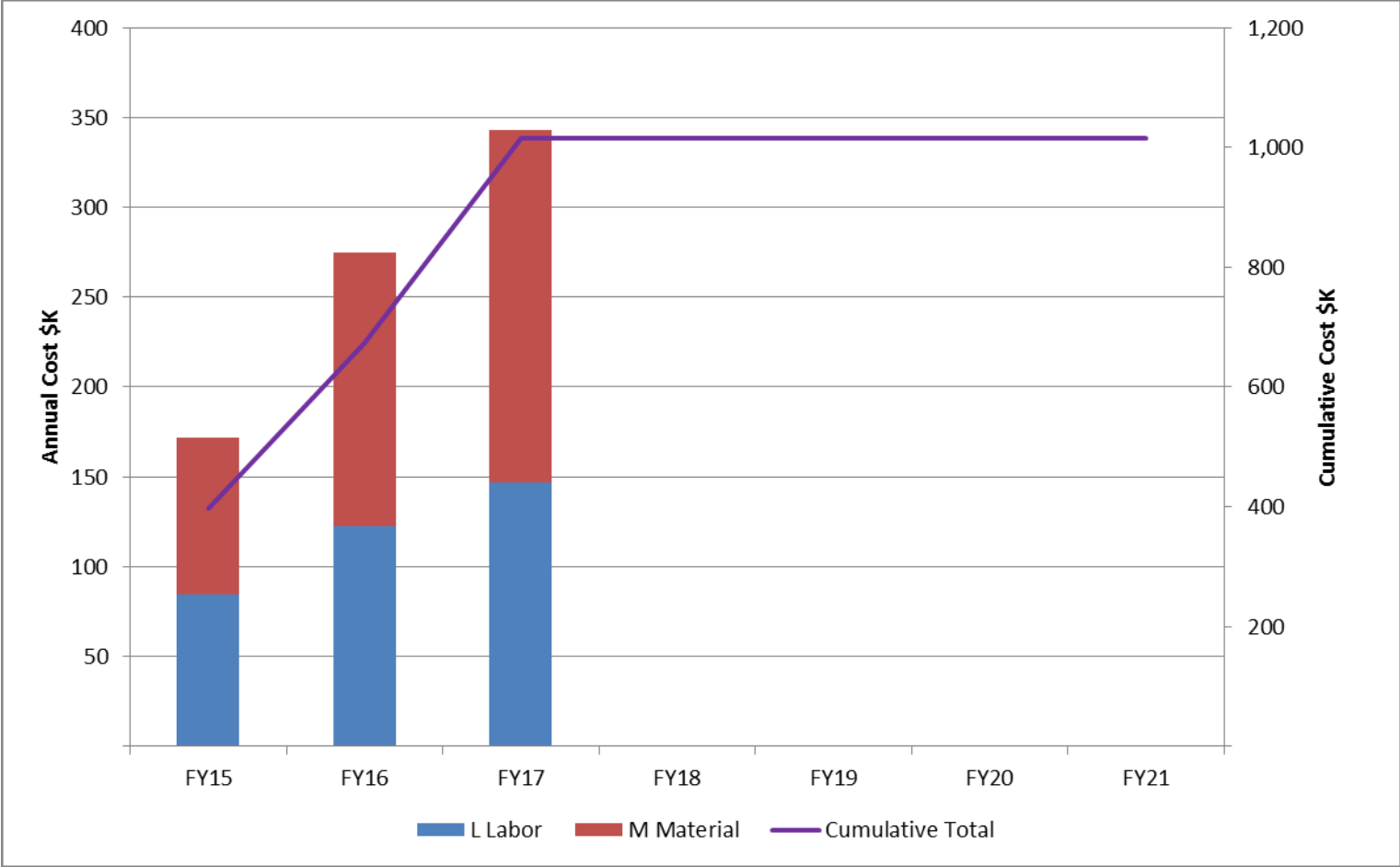
# 8.1 Project Management



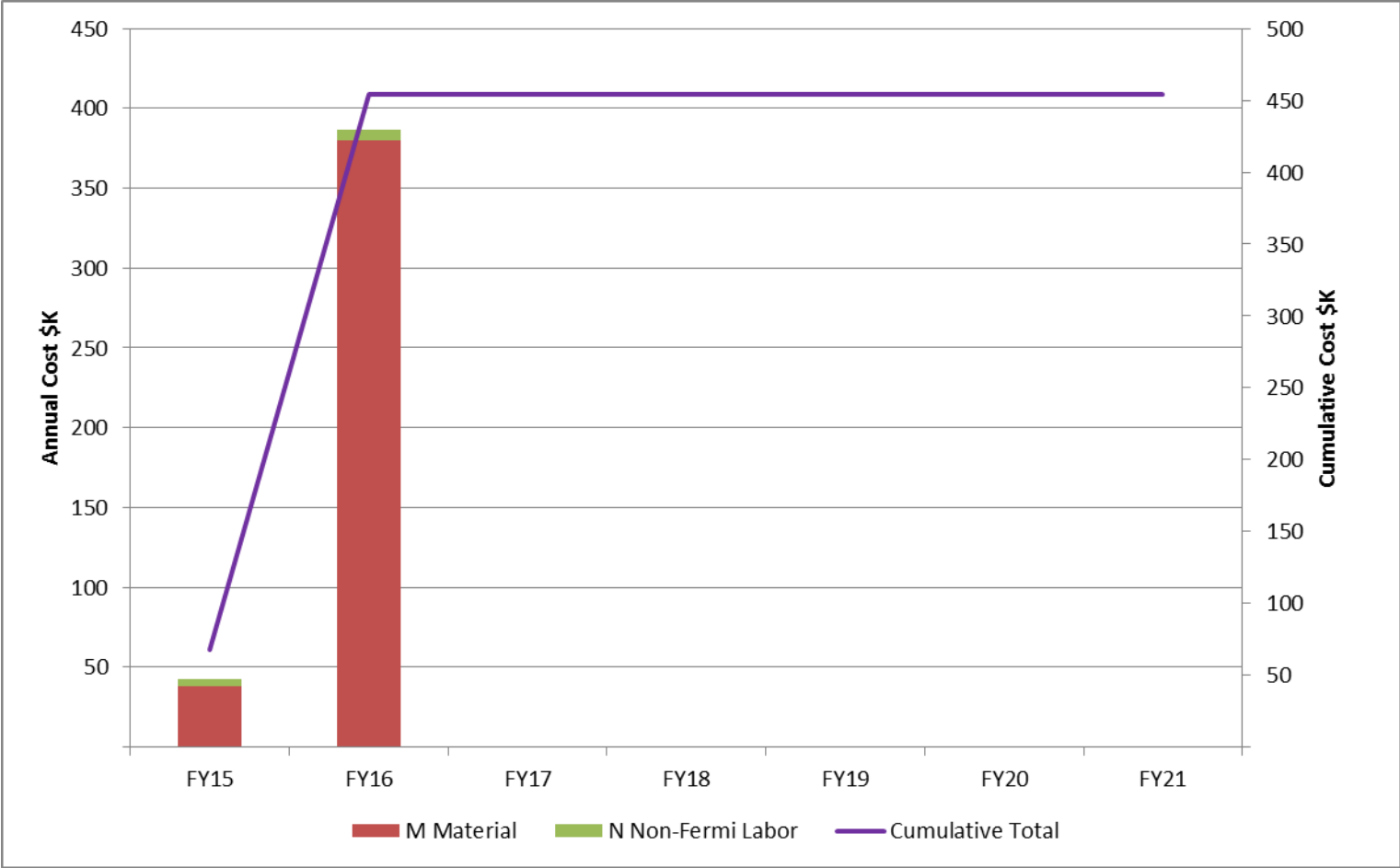
# 8.2 Mechanical Design



# 8.3 Scintillator Extrusions

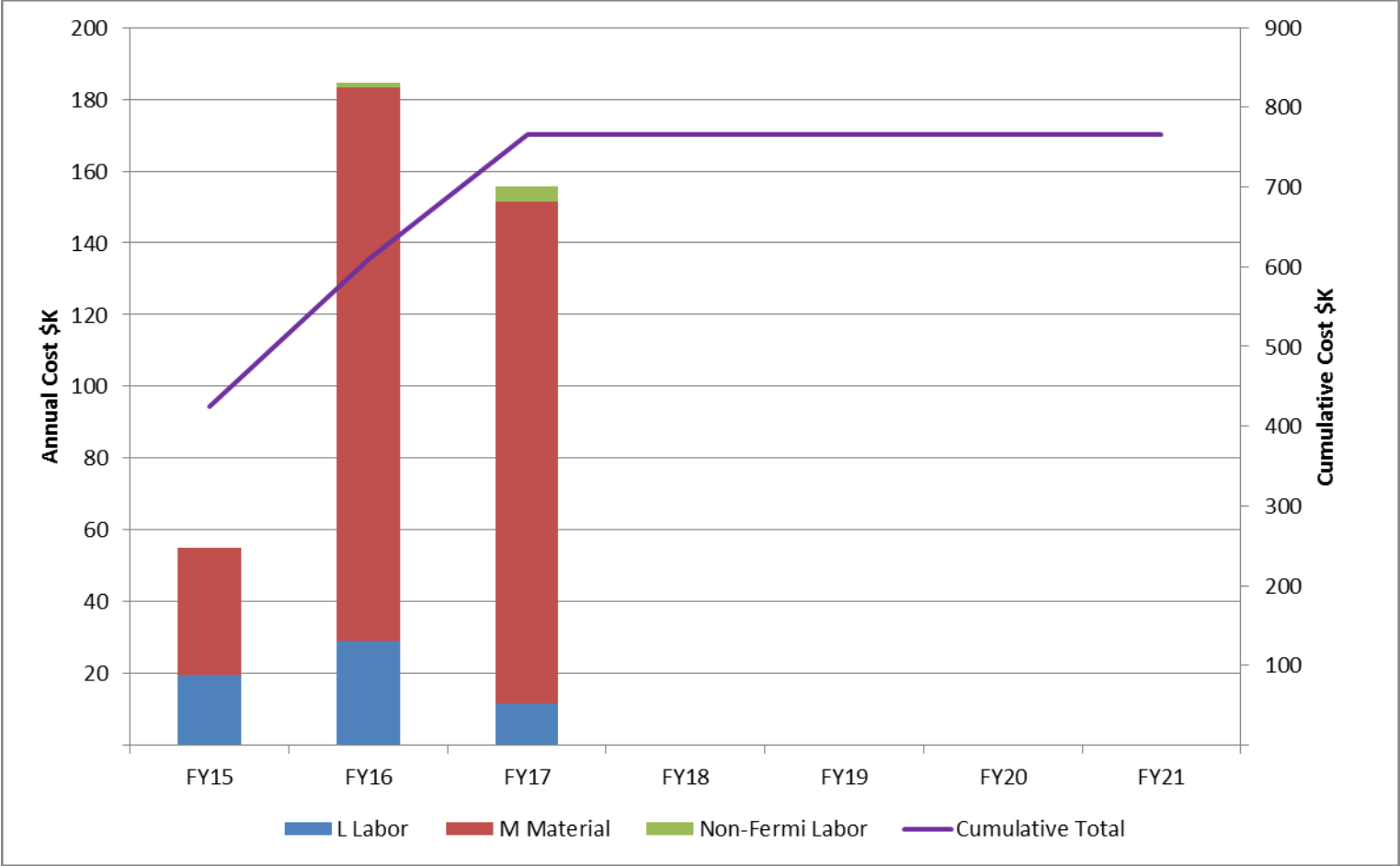


# 8.4 Fibers

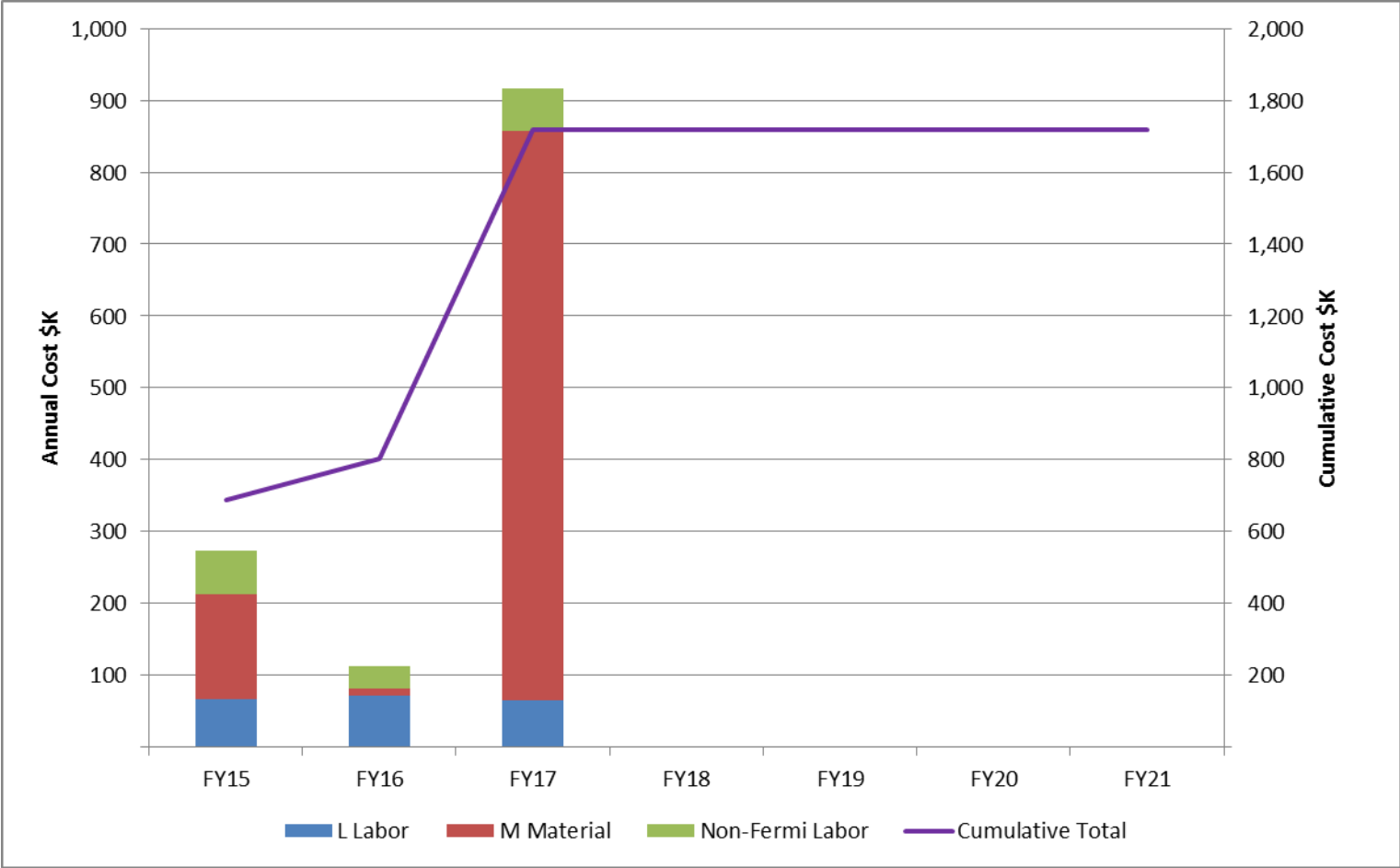




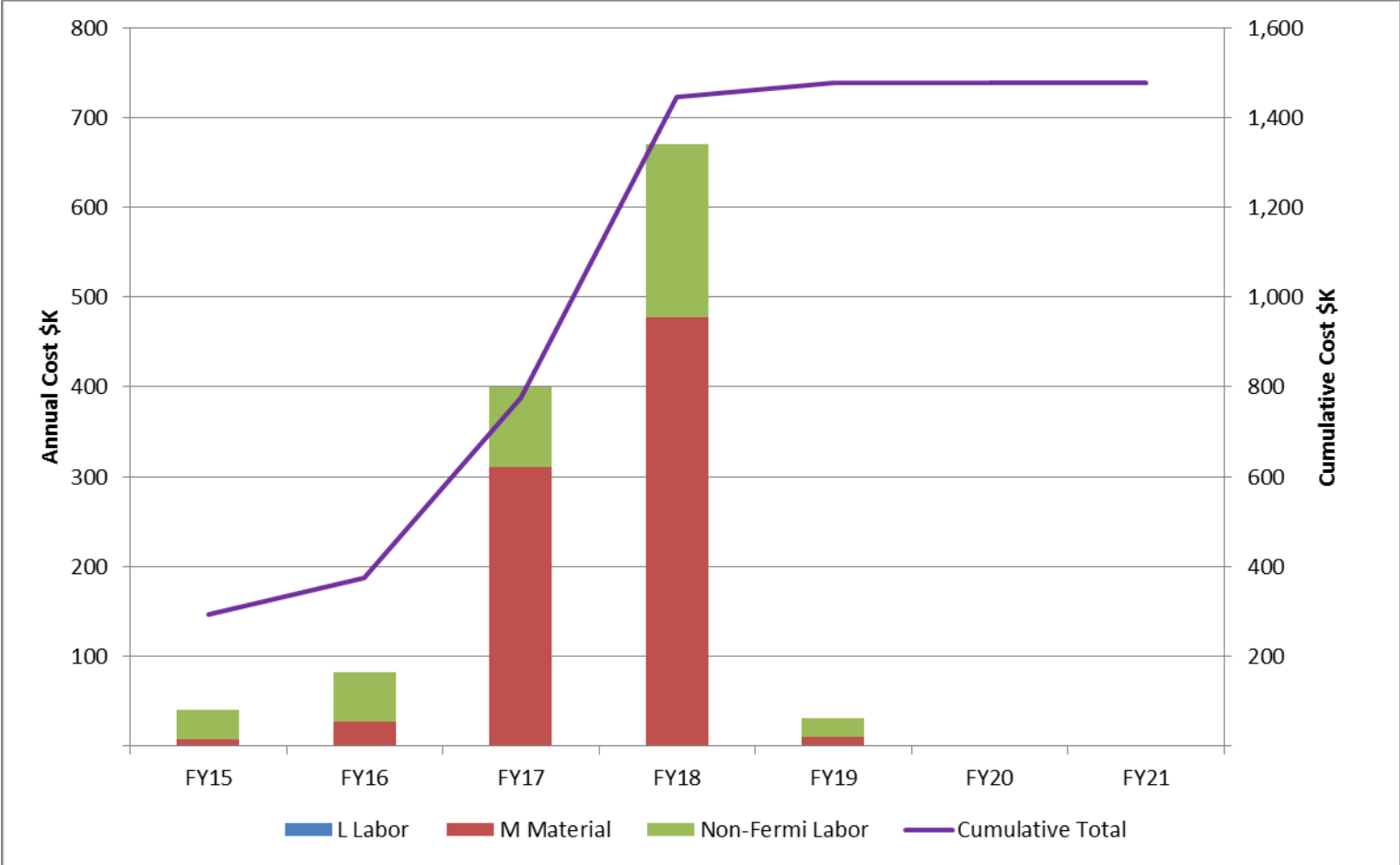
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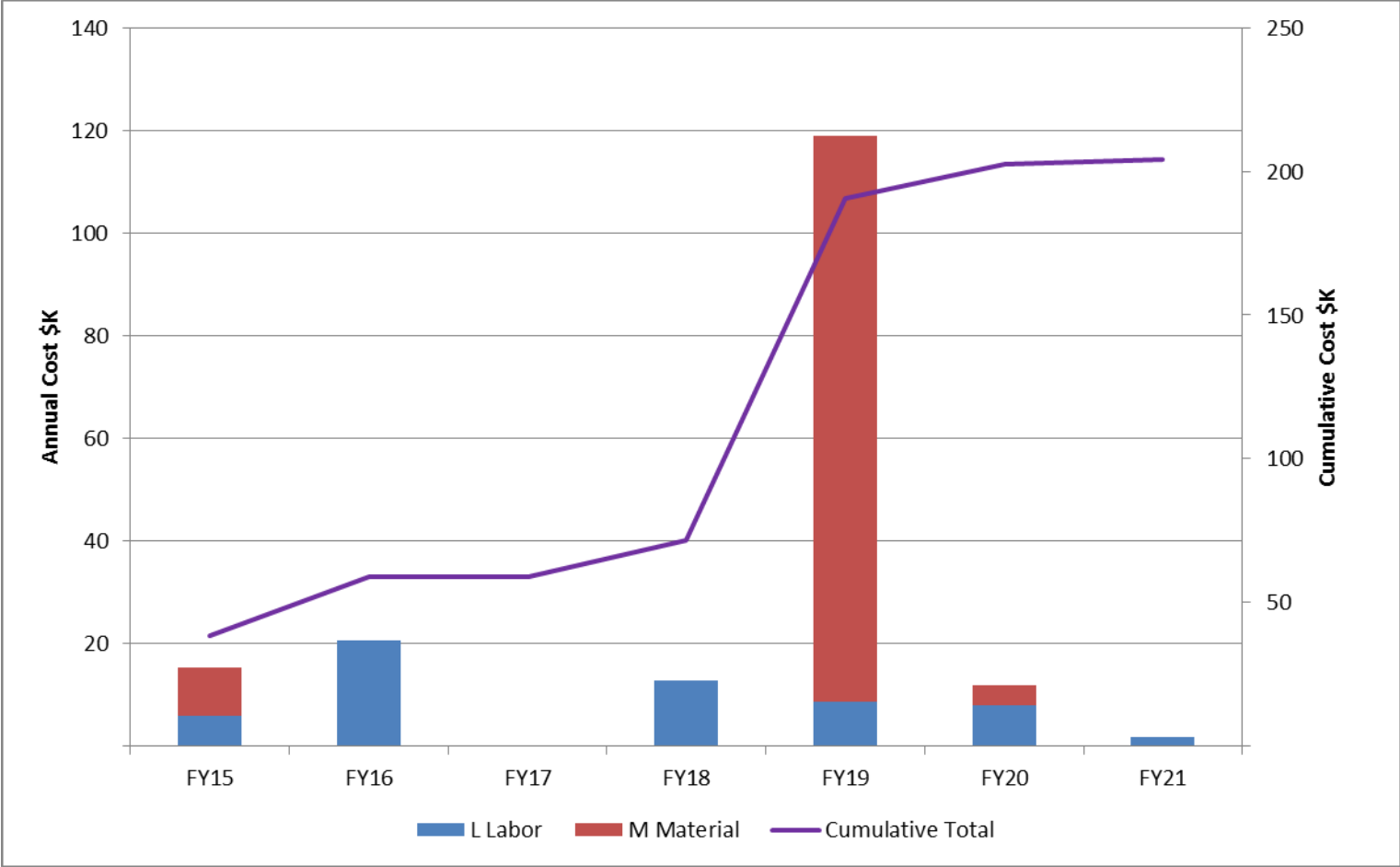
# 8.6 Electronics



# 8.7 Module Fabrication



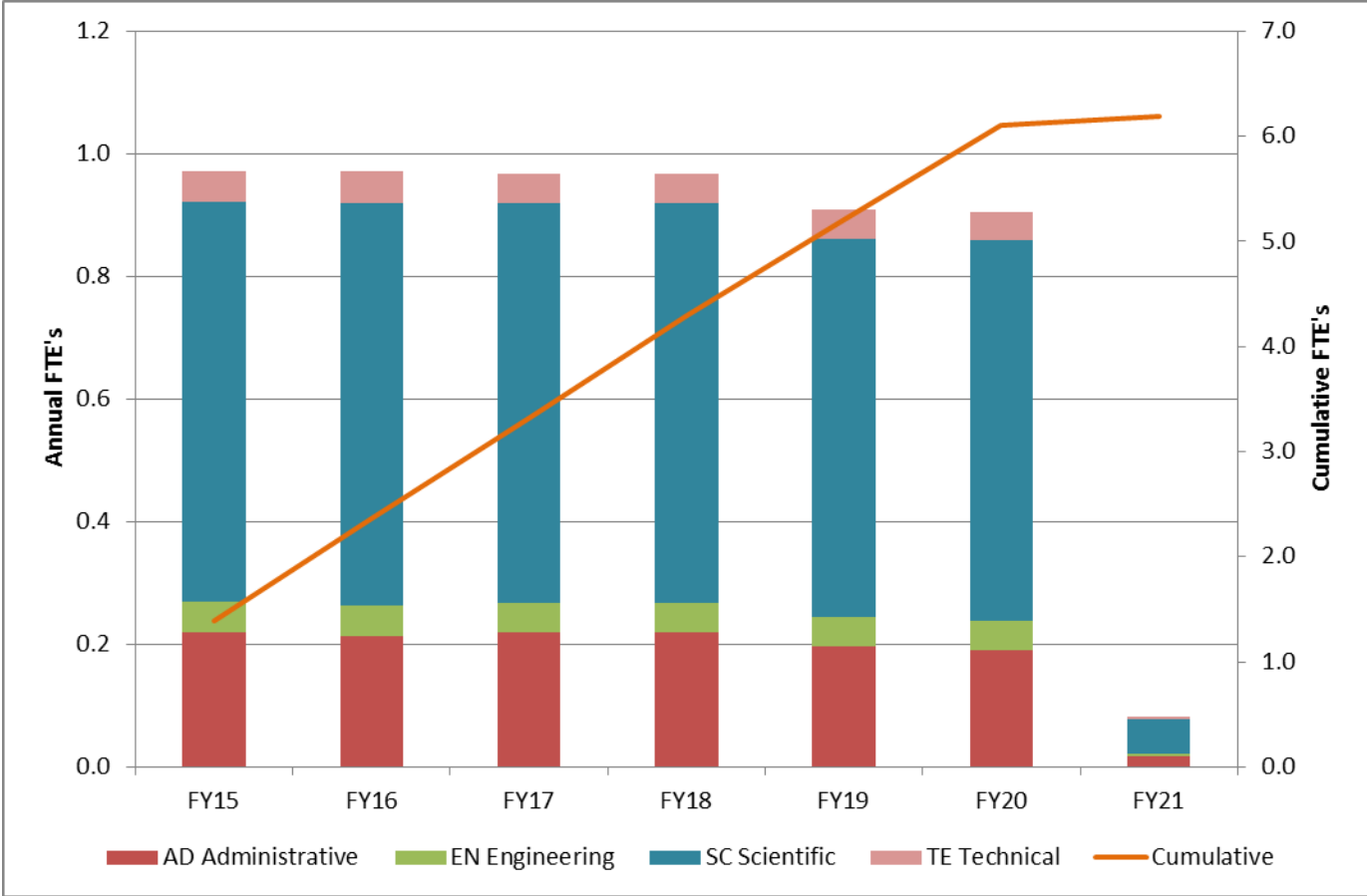
# 8.8 Detector Installation & Assembly



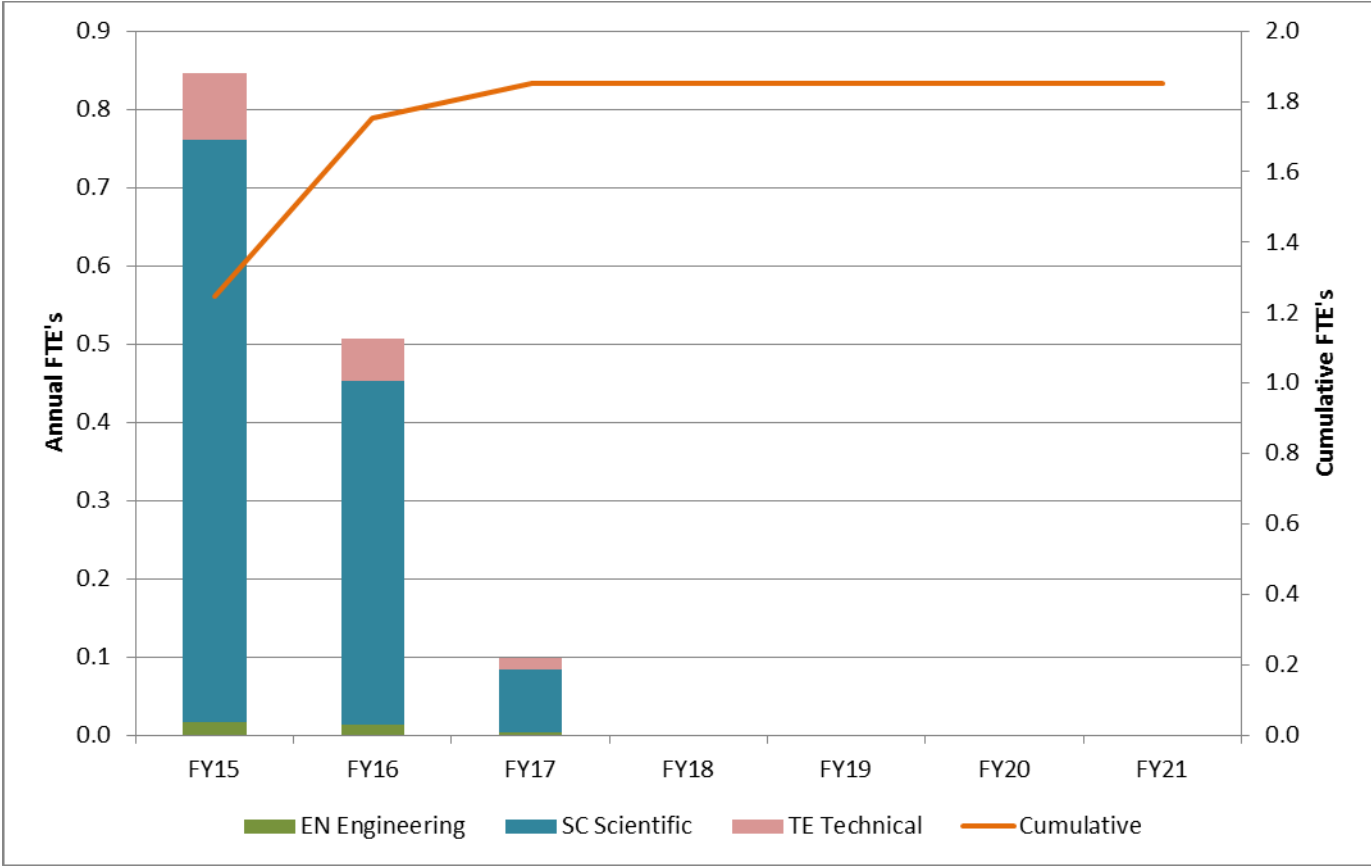
# Cosmic Ray Veto

## Project Slides: FTE's by Discipline

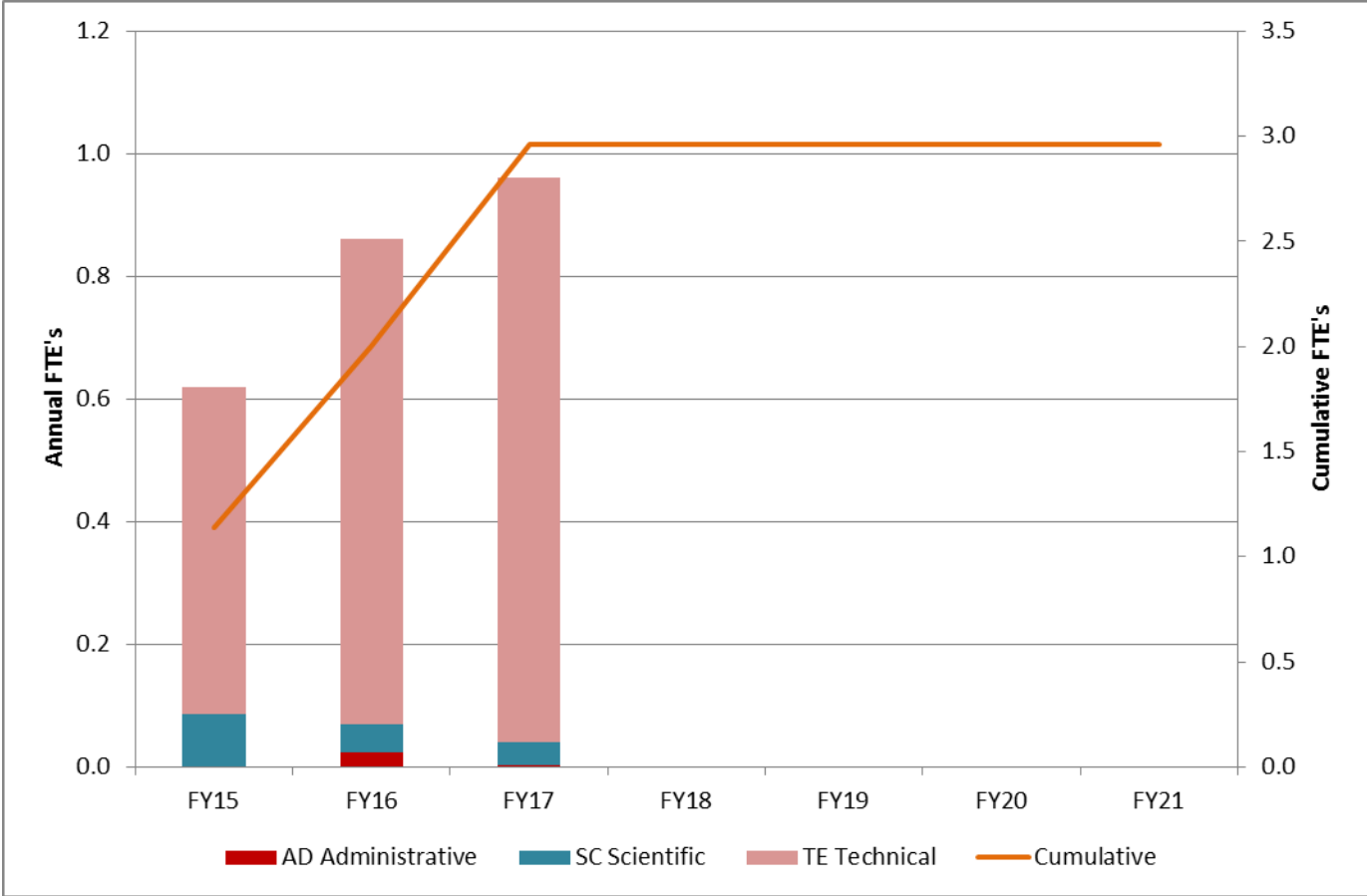
# 8.1 Project Management



# 8.2 Mechanical Design

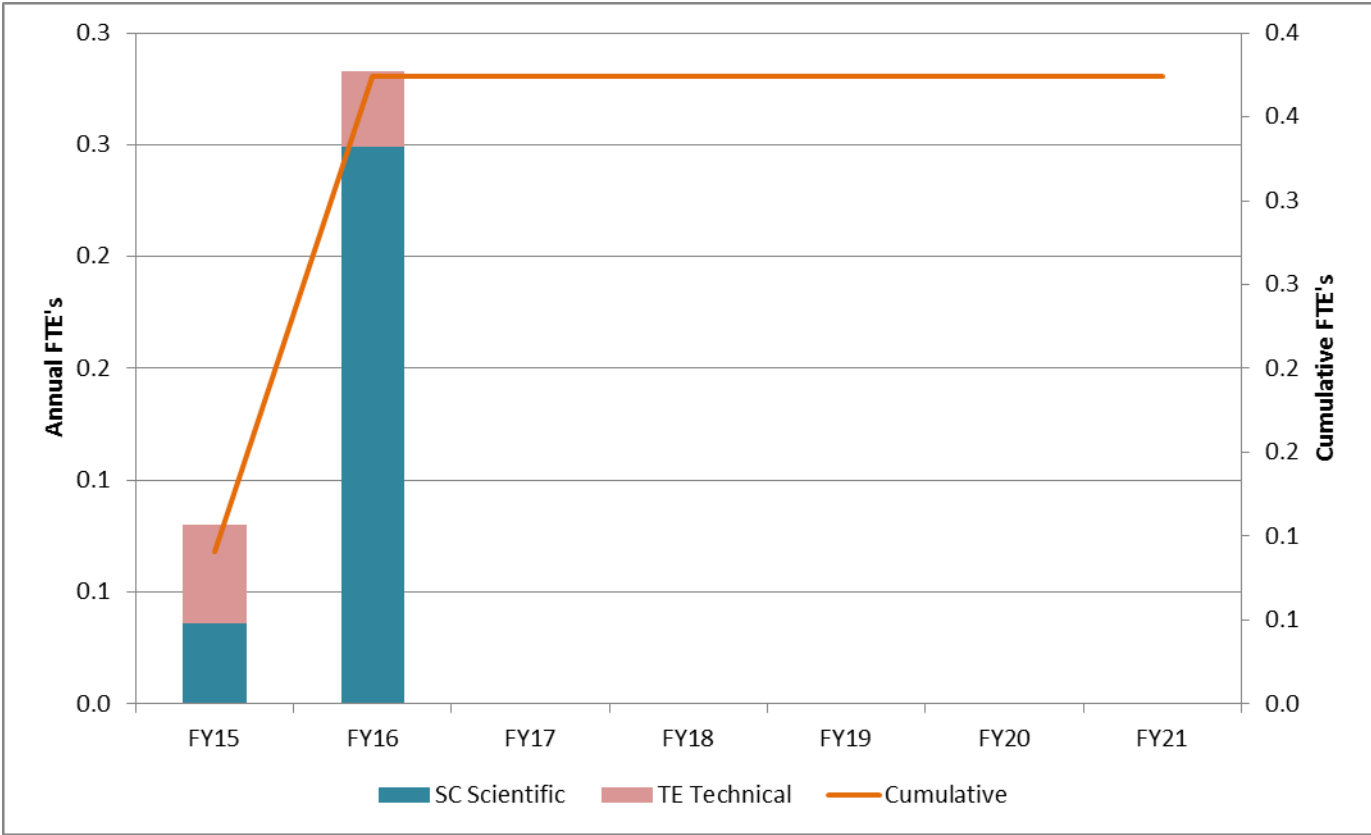


# 8.3 Scintillator Extrusions

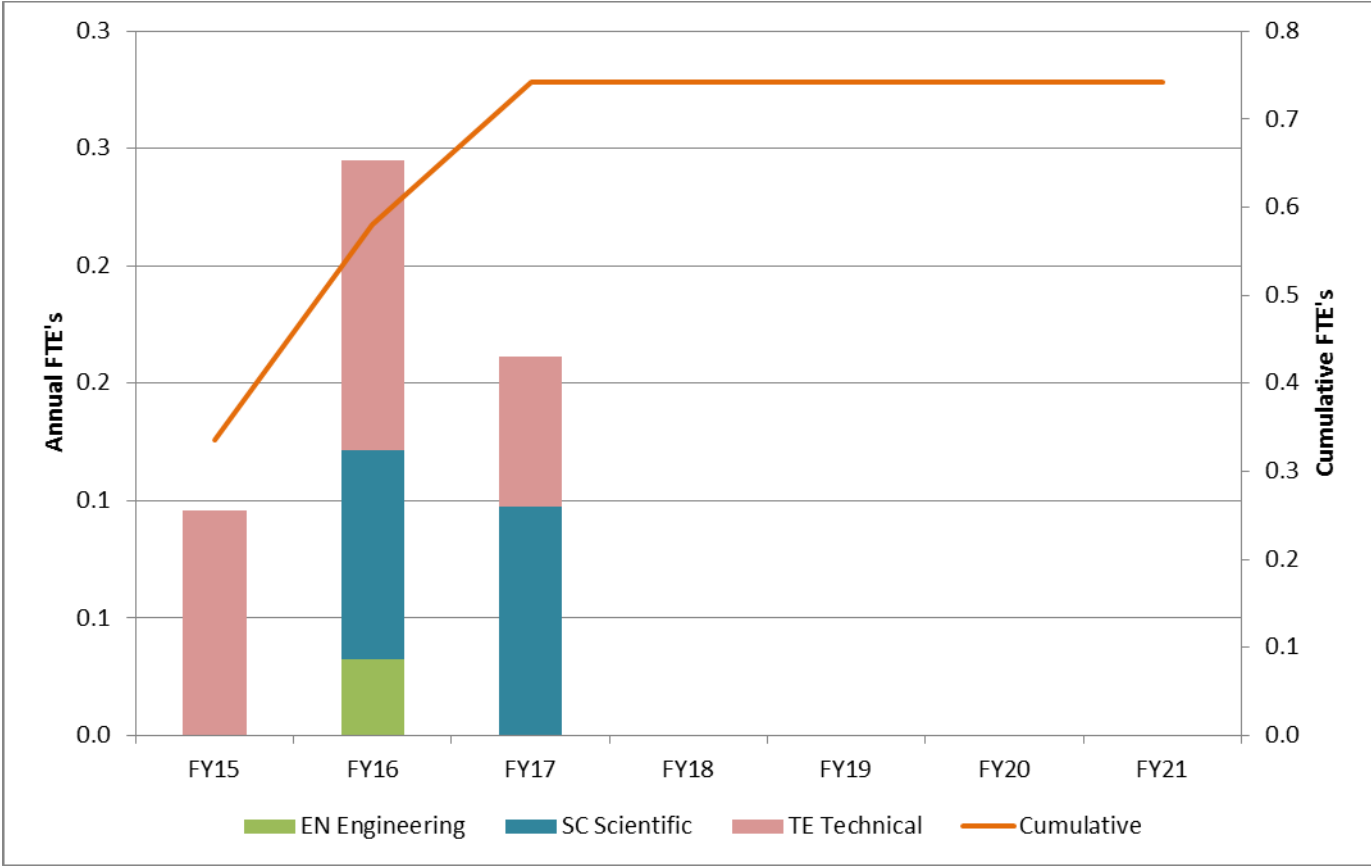




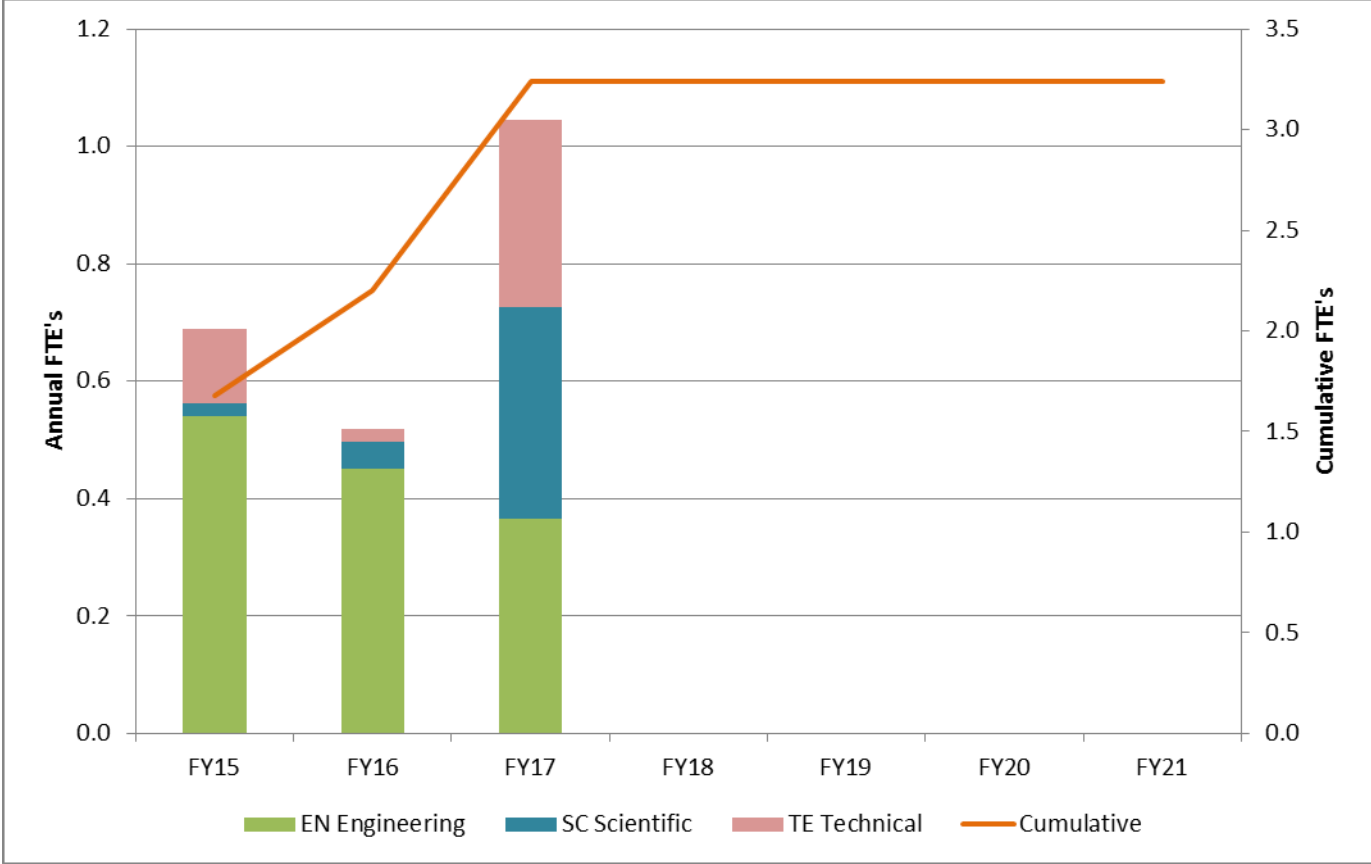
# 8.4 Fibers



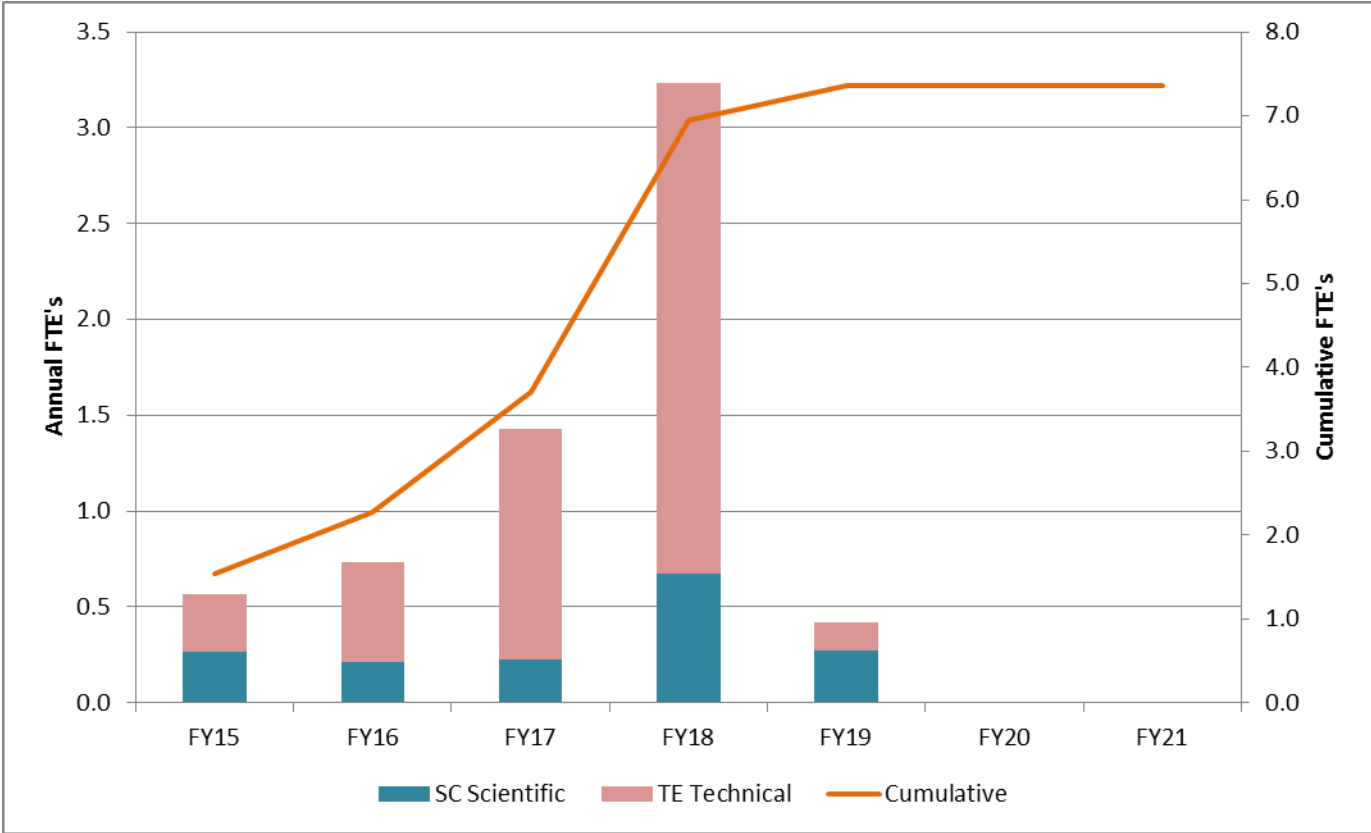
# 8.5 Silicon Photomultipliers (SiPMs)



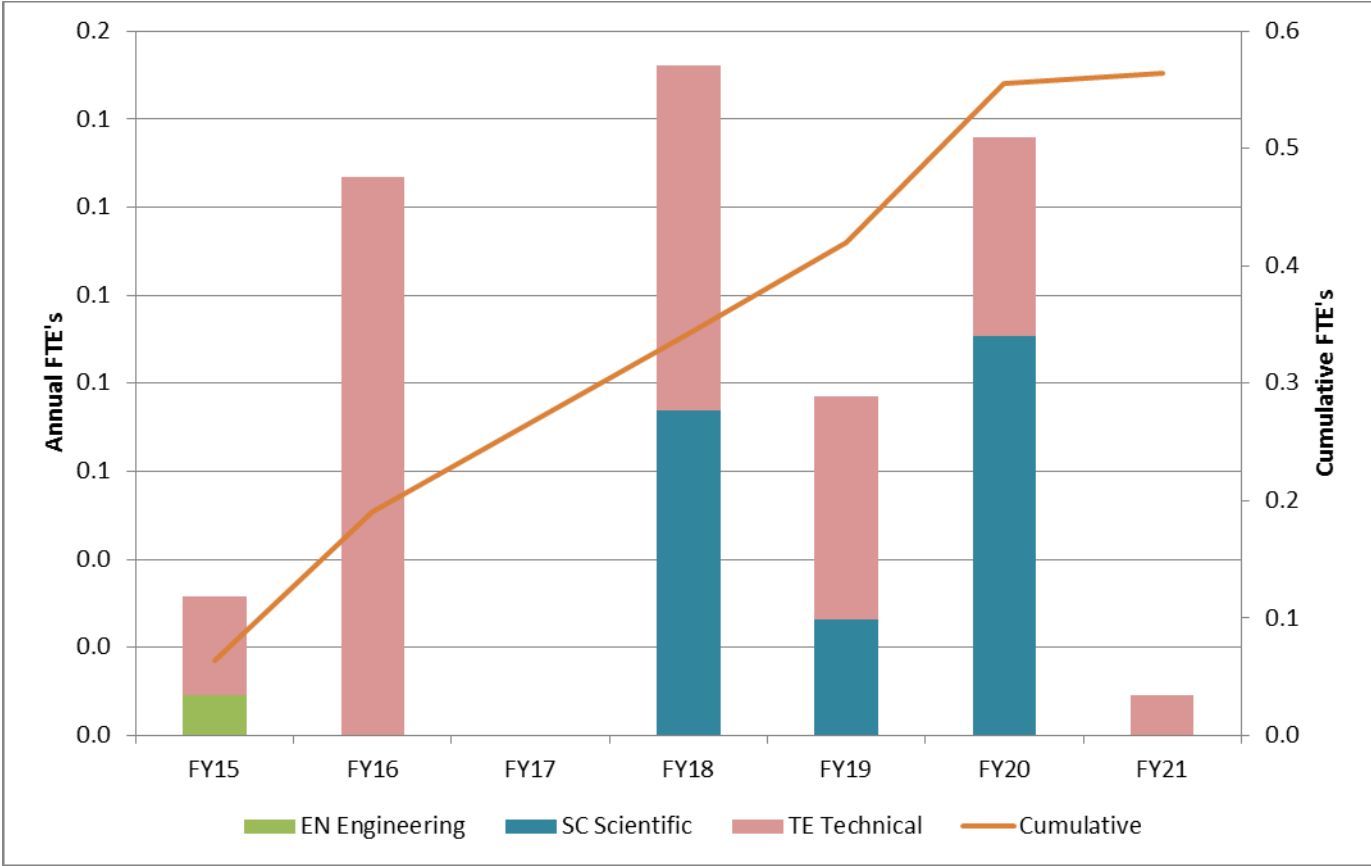
# 8.6 Electronics



# 8.7 Module Fabrication



# 8.8 Detector Installation & Assembly



# Cosmic Ray Veto

## Project Slides: Cost Book

# 475.8 Cost Book

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto                             |                    |       |       |   |                         |            |
| 475.08.01 Project Management                       | 273                | 178   | 452   | 75  | 20%                     | 526        |
| 475.08.02 Mechanical Design                        | 136                | 3     | 139   | 24  | 29%                     | 163        |
| 475.08.03 Scintillator extrusions                  | 559                | 457   | 1,015 | 206   | 22%                     | 1,221      |
| 475.08.04 Fibers                                   | 455                |       | 455   | 105   | 24%                     | 559        |
| 475.08.05 Silicon Photomultipliers (SiPMs)         | 460                | 306   | 766   | 188   | 36%                     | 954        |
| 475.08.06 Electronics                              | 1,312              | 406   | 1,718 | 509   | 32%                     | 2,227      |
| 475.08.07 Module Fabrication                       | 1,460              | 16    | 1,476 | 462   | 34%                     | 1,938      |
| 475.08.08 Detector assembly and installation       | 124                | 80    | 204   | 63  | 35%                     | 267        |
| 475.08.09 Cosmic Ray Veto Conceptual<br>Design/R&D | 258                | 252   | 511   |   | 0%                      | 511        |
| 475.08.99 Risk Based Contingency                   |                    |       |       | 323   |                         | 323        |
| Grand Total  | 5,036              | 1,698 | 6,735 | 1,955   | 36%                     | 8,690      |

# 8.1 Project Management

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto   |                    |       |       |   |                         |            |
| 475.08.01 Project Management                                   |                    |       |       |   |                         |            |
| 475.08.01 Project Management Actuals                           | 64                 | 7     | 71    |   |                         | 71         |
| 475.08.01.02 Preliminary & Final Design (Post CD-1; PED)       | 66                 | 50    | 116   | 22  | 20%                     | 138        |
| 475.08.01.03 Implementation & Close-out (Post CD-3; Line Item) | 144                | 121   | 264   | 53  | 20%                     | 317        |
| Grand Total  | 273                | 178   | 452   | 75  | 20%                     | 526        |



# 8.2 Mechanical Design

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto                             |                    |       |       |   |                         |            |
| 475.08.02 Mechanical Design                        |                    |       |       |   |                         |            |
| 475.08.02 Mechanical Design Actuals                | 52                 | 3     | 55    |   |                         |            |
| 475.08.02.01 Detector Design                       | 37                 |       | 37    | 9   | 25%                     | 47         |
| 475.08.02.02 Fabricate and test Counter Prototypes | 46                 |       | 46    | 15  | 32%                     | 61         |
| Grand Total  | 136                | 3     | 139   | 24  | 29%                     | 163        |

# 8.3 Scintillator

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto                         |                    |       |       |   |                         |            |
| 475.08.03 Scintillator extrusions              |                    |       |       |   |                         |            |
| 475.08.03 Scintillator extrusions Actuals      | 58                 | 33    | 92    |   |                         | 92         |
| 475.08.03.01 Die design and procurement        | 99                 | 68    | 167   | 37  | 22%                     | 204        |
| 475.08.03.02 Scintillator extrusion production | 401                | 356   | 756   | 169   | 22%                     | 926        |
| Grand Total                                    | 559                | 457   | 1,015 | 206   | 22%                     | 1,221      |

# 8.4 Fibers

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto                                   |                    |       |       |   |                         |            |
| 475.08.04 Fibers   |                    |       |       |   |                         |            |
| 475.08.04 Fibers Actuals                                 | 15                 |       | 15    |   |                         | 15         |
| 475.08.04.01 Waveshifting fiber (WF) procurement         | 425                |       | 425   | 103   | 24%                     | 528        |
| 475.08.04.02 WF quality Assurance design and fabrication | 14                 |       | 14    | 1   | 10%                     | 16         |
| Grand Total  | 455                |       | 455   | 105   | 24%                     | 559        |

# 8.5 Silicon Photomultipliers (SiPMs)

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto   |                    |       |       |   |                         |            |
| 475.08.05 Silicon Photomultipliers (SiPMs)                             |                    |       |       |   |                         |            |
| 475.08.05 Silicon Photomultipliers (SiPMs) Actuals                     | 31                 | 213   | 243   |   |                         | 243        |
| 475.08.05.01 Silicon Photomultipliers (SiPMs) procurement              | 375                | 33    | 408   | 147   | 36%                     | 555        |
| 475.08.05.02 Silicon Photomultipliers (SiPMs) quality assurance design | 54                 | 60    | 114   | 42  | 37%                     | 156        |
| Grand Total  | 460                | 306   | 766   | 188   | 36%                     | 954        |

# 8.6 Electronics

|                                    | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|------------------------------------|--------------------|-------|-------|---|-------------------------|------------|
|                                    | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto             |                    |       |       |   |                         |            |
| 475.08.06 Electronics              |                    |       |       |   |                         |            |
| 475.08.06 Electronics Actuals      | 92                 | 36    | 128   |   |                         | 128        |
| 475.08.06.01 Counter Mother Boards | 309                |       | 309   | 85  | 30%                     | 394        |
| 475.08.06.02 Front-end Boards      | 636                | 294   | 930   | 269   | 29%                     | 1,199      |
| 475.08.06.03 Readout Controllers   | 260                | 6     | 266   | 85  | 32%                     | 351        |
| 475.08.06.04 Integration with DAQ  | 15                 | 71    | 86    | 69  | 80%                     | 155        |
| Grand Total                        | 1,312              | 406   | 1,718 | 509   | 32%                     | 2,227      |

# 8.7 Module Fabrication

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto   |                    |       |       |   |                         |            |
| 475.08.07 Module Fabrication   |                    |       |       |   |                         |            |
| 475.08.07 Module Fabrication Actuals                                   | 95                 | 1     | 96    |   |                         | 96         |
| 475.08.07.01 Design and fabricate assembly station                     | 161                |       | 161   | 61  | 38%                     | 222        |
| 475.08.07.02 Assembly Station Quality assurance design and fabrication | 53                 | 15    | 68    | 27  | 40%                     | 96         |
| 475.08.07.03 Fabrication of Module Parts                               | 447                |       | 447   | 92  | 21%                     | 539        |
| 475.08.07.04 Module Production, Testing, Shipping                      | 680                |       | 680   | 272   | 40%                     | 952        |
| 475.08.07.05 Breakdown of Module Factory                               | 23                 |       | 23    | 10  | 43%                     | 33         |
| Grand Total  | 1,460              | 16    | 1,476 | 462   | 34%                     | 1,938      |

# 8.8 Detector Assembly & Installation

|  | Base Cost (AY k\$) |       |       | Estimate<br>Uncertainty (on<br>remaining costs) | % Contingency on<br>ETC | Total Cost |
|--|--------------------|-------|-------|---|-------------------------|------------|
|  | M&S                | Labor | Total |   |                         |            |
| 475.08 Cosmic Ray Veto                               |                    |       |       |   |                         |            |
| 475.08.08 Detector assembly and installation         |                    |       |       |   |                         |            |
| 475.08.08 Detector assembly and installation Actuals |                    | 23    | 23    |   |                         | 23         |
| 475.08.08.01 Test Installation                       | 21                 | 21    | 21    | 7   | 35%                     | 21         |
| 475.08.08.02 Recieve Production Modules at Fermilab  | 18                 | 18    | 18    | 6   | 35%                     | 18         |
| 475.08.08.03 Cosmic Ray System Test                  | 18                 | 10    | 14    | 11  | 80%                     | 14         |
| 475.08.08.04 Module Support Structure                | 120                | 10    | 129   | 39  | 30%                     | 168        |
| Grand Total  | 124                | 80    | 204   | 63  | 35%                     | 267        |